



**CITY OF HARTFORD  
FIVE YEAR CONSOLIDATED  
COMMUNITY DEVELOPMENT PLAN  
JULY 1, 2015 – JUNE 30, 2019  
AND  
ANNUAL ACTION PLAN  
JULY 1, 2015 – JUNE 30, 2016**

*For HUD Entitlement Programs:*

*Community Development Block Grant  
Emergency Solutions Grant  
HOME Investment Partnerships Program  
Housing Opportunities for Persons With AIDS*

*Presented By:*

*Office of Central Grants Administration  
550 Main Street, Third Floor, Hartford, CT 06103  
Department of Development Services  
250 Constitution Plaza, Fourth Floor, Hartford, CT 06103*

**HARTFORD  
★ HAS IT**

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# Executive Summary

## ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

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### 1. Introduction

The City of Hartford's 2015 - 2020 Consolidated Plan provides information about City priorities related to the expenditure of federal funding provided by the U.S. Department of Housing and Urban Development (HUD) through the following programs: Community Development Block Grant (CDBG), HOME Investment Partnership, Housing Opportunities for Persons with AIDS (HOPWA), and Emergency Solutions Grant (ESG). During the next fiscal year, the City anticipates having available from its annual allocation, program income and unspent prior year funds approximately \$3.63 million in CDBG, \$1.8 million in HOME, \$1.1 million in HOPWA, and \$309,058 in ESG.

Hartford recognizes that additional resources are required to address residents' need for services, stimulate economic development, and develop and redevelop affordable housing, public facilities and other construction needs. That is why Hartford consistently seeks out funding from other local, state and federal sources. In the last three years, the City has received grants totaling more than \$25 million from the Connecticut Department of Transportation, the Federal Transit Authority, the Federal Department of Transportation, the Environmental Protection Agency, and the Connecticut Department of Economic Development. In late April 2015, the north end of the City of Hartford was selected as a federal Promise Zone neighborhood, meaning that the Federal Government will work with local leaders to accelerate local efforts to create jobs, increase economic activity, improve educational opportunities, leverage private investment, reduce violent crime and address other priorities such as promoting health and wellness, improving community infrastructure and increasing civic engagement.

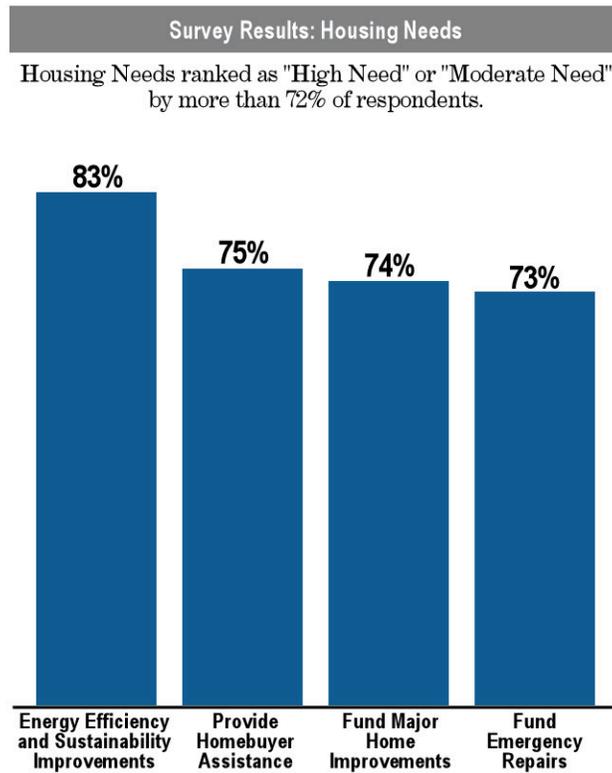
The Consolidated Plan is organized into sections explaining the process used to develop the Consolidated Plan (Process Section), the needs of City residents (Needs Assessment), the market conditions that influence the tools most appropriate to meeting identified needs (Market Analysis), strategic priorities based on the needs and market conditions (Strategic Plan), and the City's plan for addressing those needs during the next year (Annual Action Plan).

### ***Process Overview***

The City of Hartford approached the Consolidated Plan consultation and citizen participation processes, not as a check the box HUD requirement, but rather as a way of making sure to improve priority setting and program delivery from feedback from key stakeholders and as a way to build bridges between the City and key stakeholders that will help make City programs stronger. The City and Creative Consultants LLC of Maryland (the consulting team hired to assist with completion of the Consolidated Plan) completed the required HUD consultations with agencies involved in the programs covered by the Consolidated Plan, as well as additional consultations that would shed light on important issues in the City. Through these consultations the City learned about important issues, including but not limited to changing demographics that impact the delivery of services, impediments to economic development, and deteriorating housing conditions. Summaries of each consultation are included in the process section.

The City of Hartford also wanted to hear directly from Hartford residents, including low-income residents who need and/or benefit from the services provided. The City hosted roundtables with key groups including participants in job readiness and job training programs, affordable housing developers, emerging entrepreneurs,

persons with criminal backgrounds, and business leaders. Summaries of roundtables are included in the Citizen Participation portion of the Process Section. The City also conducted a survey in Spanish and English that provided residents and people who work in the City but live elsewhere with an opportunity to identify the relative priority of needs. The survey was widely distributed by the City and its partners. 510 surveys were returned, including 45 Spanish responses.



Data Source: 2015 Hartford Neighborhood Resident Survey

**Hartford Housing Priorities -- Survey Results**

**Needs Assessment**

Hartford's housing affordability issues are impacted by the income of residents. An increasing number of Hartford residents are poor -- 34% according to 2013 U.S. Census information, more than three times the rate for the State (10%). Lower incomes mean that more and more residents are facing a housing affordability gap, which is a reflection both of the low-income of many Hartford residents and the rising cost of housing.

Because extremely low-, very low- and low-income households are often unable to access housing that is adequate and affordable to them, they are forced to choose housing that has one or more "housing problems," which includes overcrowding (more than one person per room); cost-burdened households (households that pay more than 30% of income towards housing costs); and/or households that lack complete bathroom or kitchen facilities. Extremely low-income and very low-income residents represent the largest number of households with housing problems of any kind.

2007-2011 CHAS data indicate that, housing cost burdens, defined by HUD as households paying more than 30% of income for housing, including utilities, are the most common housing problem experienced. More than one quarter (29%) of all Hartford households have severe housing cost burdens, paying more than 50% of their income on housing, including utilities. Another 20% of all Hartford households pay between 30 and 50% of their income on housing, including utilities.

Both the demographics of Hartford residents and the composition of the Hartford housing stock are very different from those of Hartford's neighboring jurisdictions. For example, three quarters of Hartford's housing stock is renter-occupied. By contrast, 64% of the Hartford metro area housing is owner-occupied.

Given the large number of Hartford households that have housing needs, particularly those who are paying too much for housing, it is important that the City use funds in a strategic and targeted fashion. The survey results are one way that the City is setting priorities. Survey results related to housing indicate that residents consider the following to be top priority housing needs: energy efficiency improvements, homebuyer assistance, major home improvements and emergency home repairs.

### ***Homeless Needs***

The 2015 Homeless Point in Time Count indicated that 720 persons were homeless but sheltered on the night the count was conducted and 425 were estimated to become homeless during the year and 200 people estimated to exit homelessness, indicating a strong continued need for programs and services for Hartford's homeless. The Hartford Continuum of Care (CoC) has been especially active in the five years since the last Consolidated Plan was completed. Several innovative and important policy and procedural changes have been implemented including: the development of the 10 year Plan to End Homelessness, development of a coordinated access network that can be used to identify empty shelter beds and coordinate case management, universal wait list prioritization, proactive strategies to prevent people from becoming homeless when they are discharged from hospitals, prisons, and other institutions, and the first youth homeless point in time count. Additional information about homeless needs can be found in NA-40 as well as in the 10 Year Plan to End Homelessness and the Implementation Plan.

### ***Other Special Needs Populations***

During the consultation process the following special needs populations were identified: refugees from war torn countries and other immigrants, seniors, drug and alcohol addicted, the disabled, ex-offenders, and persons with HIV/AIDS.

Persons with HIV/AIDS -- Cumulatively 5,825 cases of AIDS have been reported in the City. 3,642 Hartford residents are currently living with HIV. During the consultation process information was provided about the implications of the longer lifespan of this population resulting in a need for more independent living options, services to foster independence including job training, and coordination with other social and health services.

Elderly -- 2007-2011 CHAS data indicate that Hartford has 3,670 residents who are 75 or older. Approximately 2,500 of these residents have incomes ranging from 0 to 50% of area median income. A 2014 study of Hartford demographic data found that, while Hartford children are likely to have been born in the City, Hartford seniors likely were born elsewhere, with one third moving from another part of the United States and one third being foreign-born. 25% report not speaking English very well.

Refugee and Immigrant Community -- Hartford has a large and growing immigrant and refugee community. Data from the Department of Homeland Security, which was analyzed in the Hartford 2014 Demographic report, indicate that 9,837 residents moved to Hartford from a foreign country. 28% came from Jamaica. A wide variety of other areas are represented including: Europe, the Far East, the Middle-East, southern Asia, Mexico, the Caribbean, South America, and Africa. Hartford also has a large Puerto Rican population, who are U.S. citizens, but often are not native or proficient English speakers.

Substance Abuse -- Exact numbers of Hartford residents who suffer from addiction is not available at this time. According to the National Center on Drug and Alcohol Abuse, 10% of Connecticut residents used an illegal drug in the month before the survey was taken. This is higher than the national average.

Ex-Offenders -- The exact number of ex-offenders in Hartford is not available at this time. However, during the consultation and citizen participation process, the needs of this population was highlighted including the need for affordable housing, the need for employers who are willing to hire workers with a criminal background, the need for transportation to jobs, and the need for flexibility by parole officers when work hours conflict with required weekly check in meetings.

Disability -- According to the 2007-2011 ACS data, 16% of Hartford residents report having one or more disabilities. These disabilities may impact residents' ability to live independently and/or to work.

Because many special needs residents are low-income they share a need for affordable housing. However, some special needs residents also need supportive services to assist with activities of daily life. The number of people needing this type of assistance is not available at this time; however, components of special needs populations that may need assistance with daily activities include seniors, the disabled, and persons with HIV/AIDS. Some of these residents prefer to have services provided in their own homes rather than move into special facilities. This approach can be more expensive especially when adaptations to homes are required. Many of the homes are historic and contain lead paint which makes adaptations more expensive.

### ***Housing Market Analysis***

The two factors that have the biggest impact on the City of Hartford's housing stock are the age of the housing and the income of residents. A significant portion of the City's housing stock is old, has deferred maintenance issues, and does not reflect the preferences of today's consumer. In addition, the age of the housing stock makes it more likely that the home will contain lead paint and be historic, which leads to dramatically more expensive and more complicated rehabilitation costs and processes.

Hartford's housing market is dominated by renters, who are already cost burdened at today's rent levels. The inability to raise rents creates a disincentive for landlords' to invest in their properties, many of which are deteriorating.

The City of Hartford has dramatically different housing stock and housing needs than the surrounding metropolitan area. The City has a diverse set of housing types. Most of the City's housing stock is rental, which can be found in traditional apartment buildings, six-unit apartment buildings (perfect sixes), three-deckers, and more modern apartment clusters. The City's single family homes come in a variety of styles including cottages, bungalows, manors, estates, and ranch. The diversity of the housing stock provides both opportunities and challenges for the City. Opportunities are created by visually appealing and historic homes and buildings and challenges exist because of the difficulty and expense of renovating historic structures and the fact that some of the housing is no longer appealing to potential residents.

The Hartford Housing Authority (HHA) is the City's public housing authority. The City of Hartford's federally assisted housing stock includes 934 public housing units, 1,715 tenant based vouchers, and 18 special purpose vouchers for housing. Four of the HHA's housing developments are targeted toward elderly and/or disabled residents. HHA also owns and operates several state-funded housing developments, including two properties that HHA is in the process of redeveloping.

Hartford residents are struggling with housing affordability because real income levels have not risen in the City since 2000, while the cost of housing has risen dramatically, (rents rose by 11% and median home values rose by 54% after accounting for inflation).

Hartford has a shortage of affordable, high-quality housing. Shortages are particularly acute for residents with special needs, including the homeless and persons with disabilities. Although landlords are required by law to make "reasonable accommodations" to adjust the physical layout of an apartment, many of the special needs population are unaware of this and move on to other locations when seeking housing.

The City is experiencing a significant shortage of affordable and available rental units for extremely low-income households. Three quarters (34,515) of all Hartford households are renters. Almost two out of three (62%) of all renter households are experiencing one or more housing problems. On average, renter households are more likely than owners to have very low incomes, experience worst case needs, pay more than half of their income for rent, and have other problems such as living in inadequate or overcrowded housing. Hartford housing needs include:

- An increase in the homeownership rate by creating affordable homeownership opportunities and assisting first time homebuyers to buy market rate homes
- Creating a continuum of housing options for a range of incomes, focusing on housing opportunities in areas well served by existing or planned public transportation
- Increased downtown housing, with an emphasis on market rate housing downtown
- Preservation and rehabilitation of Hartford's housing stock, which is old and often has lead-based paint
- Code enforcement aimed at increasing the safety and condition of Hartford housing
- Reconfiguring existing or building larger housing units
- Strategic elimination of vacant buildings and blighted lots through renovation and new construction
- Additional affordable supportive housing opportunities that is responsive to special needs populations housing needs.

### ***Key Market Condition Impacting Needs and Strategies***

Unemployment is a major issue for City of Hartford residents. ACS data estimates that the unemployment rate in the 2007-2011 period was more than 17%. City workers who are working are more likely to be working in low-wage jobs. Higher paying managerial jobs are more likely to go to suburban residents. The City is reacting to this economic picture by focusing on job readiness, job training and entrepreneurial programs, as well working to develop housing opportunities that will help attract and retain more middle class residents to diversify the City's tax base.

A competitive economy requires a skilled workforce and reliable, preferably modern, infrastructure. The focus of the City's Economic Development Department-Corporate Development Division, based on research and identification of needs, is to work closely with industrial companies, commercial service firms, chain retailers and large housing developers on projects that retain and create new jobs and attract investment in the City.

The City is actively working with the region's academic institutions, including the University of Connecticut, in order to attract institutional programming and student body populations to the City. The new University of Connecticut Greater Hartford Campus will introduce a major university presence in the downtown and bring more than 3,000 students and nearly 400 faculty/staff during the day. This will increase the commercial demands and present new development opportunities at all levels. It is estimated that a \$1.1 million retail opportunity will be created in the immediate vicinity of the new campus location. The City's Development Services Division is working closely with the City's partners to respond to consumer demands by providing early investment and facilitating the development process.

Hartford is still considered a strategic location for the financial services industry. Growth and developments are expected to continue despite the economic uncertainties. Aetna Inc., a major insurer, relocated its workforce from Cromwell back to Hartford and The Hartford Insurance Company is expected to make a significant investment and relocate additional jobs into the City. In addition, site selection assistance is provided directly to businesses and their real estate representatives to ensure that Hartford is considered for expansion and recruitment opportunities. Over the next five years, the emphasis in the corporate unit will be on healthcare, supply chain management, insurance and financial services, and fostering entrepreneurship. This includes partnering with banks and insurance companies, as well as the small professional firms that support these major financial institutions. In the area of supply chain management, opportunities for warehousing and distribution will be the primary target, given the City's proximity to major interstates, the airport and a ready workforce. Retention and expansion in the City by corporations, such as UnitedHealth Group and Sims Metal Management, are clear indications of the attractiveness and viability of this market.

The City of Hartford has recently broken ground on the \$350 million Downtown North (DoNo), a new neighborhood created north of the I-84 intersection in Hartford. This new mixed-use neighborhood will include a supermarket of up to 50,000 square feet, a brewery, new housing, hotel, retail, restaurants, and the Double AA minor league ballpark.) This development will serve as an economic catalyst, immediately providing over 1,800 jobs during construction and sustained employment in excess of 1,000 jobs at full development. Hartford residents largely do not have the skills and education necessary for the professional (management, business, science and the arts) type of occupations in the City. Thus, as noted in the 2014 Demographic Report, only 10% of the jobs for the two most important traditional industries in Hartford (Insurance and State Government) are held by residents of Hartford. As further noted in the 2014 Demographic Report, Hartford residents in the Education Services, Health Care, Finance, Insurance, and Real Estate, Professional, and Scientific/Technical industries are less likely to be in professional or management occupations when compared to the workforce of the metro region. The City of Hartford is partnering with multiple nonprofits to improve residents' job readiness and provide them with skills and certifications that will lead to employment, including currently available in-demand occupations and opportunities that will be created as a result of the DoNo development, the Promise Zone and Community Development Block Grant investments.

## **2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview**

Based on data analysis and information gathered during the consultation and citizen participation processes, the City's main objective over this five year Consolidated Plan period is to provide services, programs and seek resources to:

- Improve the quality and availability of affordable housing
- Create economic development opportunities
- Help residents prepare for and find employment and raise household income

- Coordinate with other City Departments to promote activities for youth and families in underserved areas, including activities that are not adequately served by the schools and activities that help deter crime
- Provide services to senior and/or disabled residents that helps foster independence and address health and other special needs
- Provide a continuum of services to the homeless population that helps address emergency and longer term needs
- Support the effective administration of limited federal funding
- Fill gaps in the City's funding for public facilities

### **3. Evaluation of past performance**

This Consolidated Plan covers the City of Hartford's plans, programs, and requirements related to four entitlement grant programs: CDBG, HOME, ESG and HOPWA. The City's Annual Action Plan and Consolidated Annual Performance and Evaluation Reports contain detailed information about the City's programs, priorities and performance for the past five years. The City recognizes that the evaluation of past performance is critical to ensuring the City and its subrecipients are implementing activities effectively and that those activities align with the City's overall strategies and goals. The City is committed to enhancing the use of performance-based measures to guide the allocation of subrecipient funding and to better coordinate funding decisions between and among City Departments.

### **4. Summary of citizen participation process and consultation process**

The City of Hartford has engaged in a robust proactive consultation process to identify priority needs in the community. The City, working with Creative Consultants of Maryland, has met with key neighborhood and nonprofit leaders, leadership of City Departments, and elected officials to determine priority needs in the community for affordable housing, public services, and services for special needs populations. In addition to seeking information directly about priority needs, the consultations were used to solicit ideas about effective strategies for consulting directly with the City's low income and special needs populations. The consultation process kicked off with a meeting with Mayor Segarra, who discussed the importance of a robust consultation and citizen participation process, the need to hold City agencies and partners to high performance standards, and the need to encourage economic development in the City.

The City of Hartford solicited input from citizens, with a particular emphasis on input from low-income and/or special needs residents. Citizen participation was provided through public hearings, facilitated focus groups, and a Spanish and English survey that was returned by 510 respondents. The public hearings were well advertised and provided the opportunity for all citizens to provide feedback on priority housing, community and economic development needs.

More in depth information was gathered through a series of facilitated focus group sessions with low-income participants in Hartford programs, including ex-offenders, new immigrants, entrepreneurs, and participants in job training programs.

### **5. Summary of public comments**

As noted in the citizen participation and consultation sections, the City of Hartford received significant input from citizens, organizations, and government agencies in preparing the Consolidated Plan. During the public hearings

and 30 day comment period running from May 6<sup>th</sup> to June 6th, the City of Hartford received two written comments as well as 14 oral comments. The written and oral information provided described agency's works to address areas of need in Hartford including financial literacy, youth services, workforce development, legal services, senior services, services for immigrants, and services for the homeless. The City of Hartford received several comments from agencies that were requesting funding during the May public hearings. These comments are summarized in the document that is attached to the Citizen Participation section of the Consolidated Plan.

**6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments were accepted.

# The Process

## PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	HARTFORD	Office of Central Grants Administration
HOPWA Administrator	HARTFORD	Office of Central Grants Administration
HOME Administrator	HARTFORD	Division of Housing
ESG Administrator	HARTFORD	Office of Central Grants Administration

Table 1 – Responsible Agencies

### Consolidated Plan Public Contact Information

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## **PR-10 Consultation - 91.100, 91.200(b), 91.215(I)**

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### **Introduction**

The City of Hartford has engaged in a robust, proactive consultation process to identify priority needs in the community. The City, working with Creative Consultants LLC of Maryland, has met with key neighborhood and nonprofit leaders, leadership of City Departments, and elected officials to determine priority needs in the community for affordable housing, public services, and services for special needs populations. In addition to seeking information directly about priority needs, the consultations were used to solicit ideas about effective strategies for consulting directly with the City's low income and special needs populations. The consultation process kicked off with a meeting with Mayor Segarra, who discussed the importance of a meaningful consultation and citizen participation process, the need to hold City agencies and partners to high performance standards, and the need to encourage economic development in the City.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

The City has an ongoing commitment to working with key internal and external stakeholders that is not just limited to the HUD-mandated Consolidated Planning consultation process. The City currently has more than 30 boards and commissions that inform its work.

### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City is actively involved in the Hartford Continuum of Care, which is a collaboration of homeless service providers and those concerned about the problems of homelessness. The Continuum of Care facilitates a community-wide commitment to the goal of ending homelessness and provides funding for public and private efforts to quickly re-house the homeless while minimizing the trauma and dislocation caused by homelessness. The Hartford CoC membership is comprised of emergency shelters, transitional and permanent supportive housing providers, rapid re-housing providers and others who are knowledgeable of homelessness issues and/or are interested in preventing and ending homelessness in Hartford. The Continuum of Care's efforts are informed by the 10 year plan to end homelessness, called Opening Doors, which is coordinated by Continuum of Care member Journey Home. City of Hartford Central Grants staff is regular participants in the Continuum of Care monthly meetings.

### **Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS.**

The Consolidated Plan consultation, as well as ongoing consultation with the Continuum of Care, will continue to have a direct impact on the allocation of funding, development of performance standards and evaluation of outcomes related to programs available through the Emergency Solutions Grant program. For the first time, however, future funding decisions will be informed by data from the Greater Hartford Coordinated Access Network, CAN. CAN is a collaborative effort of more than 100 local organizations that work with the issue of homelessness. CAN went live in November 2014. The system creates a single "front door" for accessing housing services. In order to receive homeless services, a person must call 2-1-1, where a case manager directs them to

services to address their immediate needs. This system insures that City and Continuum members have accurate data about the type and number of services accessed. This data is used to inform funding decisions.

**Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities.**

1	<b>Agency/Group/Organization</b>	HARTFORD 2000, INC.
	<b>Agency/Group/Organization Type</b>	Civic Leaders Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	City staff met with Hartford 2000 board and staff leadership to identify key neighborhood issues and solicit help with the development and distribution of a needs assessment survey. Hartford 2000 reviewed a draft of the survey and distributed the final Spanish and English versions to members.
2	<b>Agency/Group/Organization</b>	JOURNEY HOME
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	In addition to ongoing participation in the Continuum of Care, the City set up a meeting specific to the Consolidated Plan to discuss priority needs for the homeless population.
3	<b>Agency/Group/Organization</b>	DEPT OF DEVELOPMENT SERVICES DIVISION OF PLANNING
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The consultation with the Division of Housing and Property Management focused on the need for a continuum of housing options in Hartford including more affordable rental and homeownership options. As a follow up, the Division is planning to better coordinate homeownership programs with those of employers who offer homeownership benefits.
4	<b>Agency/Group/Organization</b>	DEPARTMENT OF HEALTH AND HUMAN SERVICES (CITY OF HARTFORD)
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Homeless Needs - Families with children
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Hartford Health Department staff shared information related to health and wellness. The Department has several initiatives focused on how improvements to the built environment lead to better health outcomes such as how rehab and cleaning techniques can reduce asthma and how education, as well as abatement, can reduce the incidence of lead poisoning.
5	<b>Agency/Group/Organization</b>	AIDS CONNECTICUT
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Needs - Unaccompanied youth HOPWA Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The consultation with AIDS Connecticut focused on emerging trends for Hartford residents living with HIV or AIDS. The following policy issues were identified: 1) implications of increased life expectancy of people living with HIV/AIDS; 2) the proper continuum of housing options and mixture of facility-based versus independent living with wrap around services; 3) the need to increase the HIV literacy of providers of services to the general aging population; 4) the need for earlier testing so health issues can be addressed; and 4) the need to identify and provide services to homeless youth living with HIV/AIDS.
6	<b>Agency/Group/Organization</b>	HARTFORD PUBLIC LIBRARY
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education Services-Employment Other government - Local Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Immigrant

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consultation with Hartford Public Library Chief Adult Learning Officer who works closely with immigrants using the library and the organizations that serve them. The consultation highlighted the changing face of the immigrant population as refugees arrive from different war torn countries. Catholic Charities was identified as a key partner.
7	<b>Agency/Group/Organization</b>	HARTFORD DEPARTMENT OF FAMILIES, YOUTH, CHILDREN AND RECREATION
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Health Services-Education Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Needs - Unaccompanied youth
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Director and other senior leaders from the Department highlighted issues facing Hartford youth including: a higher than average rate of obesity and asthma; isolation of gay, bisexual and transgendered youth; and better coordination of funding requests for agencies that receive federal funding from HUD as well as the Department of Families and Youth Services.
8	<b>Agency/Group/Organization</b>	HARTFORD HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consultations occurred with leaders of the Hartford Housing Authority, who indicated that majority of the public housing stock is in good condition (REAC score of 80 or higher) although some of the elderly housing stock and scattered site housing needs significant renovation. A physical needs assessment is planned for 2015. A concern expressed was the challenges presented by the growing number of young disabled residents in some of the senior developments. Additional coordination between the Public Housing Authority and Development Services is anticipated.
9	<b>Agency/Group/Organization</b>	HARTFORD INTERVAL HOUSE
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consultation with the senior leadership highlighted the need for affordable housing that shelter residents can move into as well as the need for services that will allow domestic violence victims to obtain work such as child care, transportation, help with immigration status, and mental health and substance abuse counseling. In addition, Interval House's existing shelter needs repairs and revenue is not adequate to cover operating costs.
10	<b>Agency/Group/Organization</b>	CT FAIR HOUSING CENTER
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consultation with senior leadership of the Connecticut Fair Housing Center, which is under contract with the City of Hartford to provide fair housing education and outreach as well as take complaints, revealed issues with private landlord's compliance with fair housing laws particularly failure to make reasonable accommodations to persons with disabilities as well as discrimination against source of income, which is a protected class in Connecticut. The Center is also concerned that discussions about redevelopment do not emphasize the need to protect existing residents. As examples, the Center noted the lack of dialogue about the impact on existing residents of the proposed stadium and the proposed redevelopment of the Bowles and Westbrook Village public housing complexes to help protect the diversity of those neighborhoods.
11	<b>Agency/Group/Organization</b>	MetroHartford Alliance
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	City of Hartford solicited information about small business development at the Chamber of Commerce's quarterly meeting. City representatives and the Chamber agreed to an ongoing dialogue about how to support small businesses in Hartford including the possibility of working to better facilitate small business access to information and professional services.
12	<b>Agency/Group/Organization</b>	CAPITOL REGION COUNCIL OF GOVERNMENTS
	<b>Agency/Group/Organization Type</b>	Housing Services-Employment Service-Fair Housing Other government - Local Regional organization Planning organization

<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development Market Analysis
<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A one-on-one meeting with the leadership of Capitol Regional Council of Governments provided information about regional efforts to develop a bus rapid transit network as well as the development of a predevelopment fund to promote development near this new transportation initiative. Follow up planning and economic development documents were provided.

**Table 2 – Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting.**

The City of Hartford consulted all of the required agency types.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Hartford Continuum of Care	Hartford CoC goals include: increase Permanent Supportive Housing units to advance progress in ending chronic homelessness; increase employment and other sources of income; improve access to mainstream benefits, including healthcare; increase housing stability and reduce returns to homelessness among individuals and families with children; reduce family and youth homelessness by assisting families who are leaving emergency shelter or transitional housing by providing supports; implement and refine a Coordinated Access System; implement the online Universal Housing Application process and waitlist for all permanent, affordable, supportive, and transitional housing; monitor CoC/ESG project outcomes including new HEARTH Act performance measures; perform a rigorous regional, homelessness response system evaluation; utilize data resources for effective reporting, monitoring and evaluation capabilities; and support CoC funded projects in achieving established goals.
Opportunities Hartford	<a href="http://opportunities.hartford.gov">http://opportunities.hartford.gov</a>	Opportunities Hartford is a citywide effort intended to enhance and expand existing educational, job and income opportunities in Hartford. With resources tight, the economy only slowly recovering, and too many citizens living below the poverty level, it is even more critical for the leadership to set strategic priorities for improving educational results. Through strong executive leadership and support from all sectors, Hartford can align and coordinate the most promising efforts that now exist, while also adapting promising practices from other cities.
Hartford Housing 2015 Five Year and Agency Plan	Hartford Housing Authority	Hartford Housing Authority is the City's public housing authority with a mission of providing safe and affordable housing overlaps with Hartford Housing's goals and mission.

**Table 3 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I)).**

The City of Hartford consulted with the Connecticut Regional Council of Governments. In addition, the draft Consolidated Plan was shared with representatives from adjacent local governments, Connecticut State Government and institutions serving target populations are active in the Continuum of Care and cooperate with the City in the development of funding priorities and program implementation.

## PR-15 Citizen Participation

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### Summarize citizen participation process and how it impacted goal-setting.

The City of Hartford solicited input from citizens with a particular emphasis on input from low-income and/or special needs residents. Citizen participation was provided through public hearings, facilitated focus groups, and a Spanish and English survey that was returned by 510 respondents. The public hearings were well advertised and provided the opportunity for all citizens to provide feedback on priority housing, community and economic development needs.

More in depth information was gathered through a series of facilitated focus group sessions with low-income participants in Hartford programs, including ex-offenders, new immigrants, entrepreneurs, and participants in job training programs.

Priorities identified during the process were used to help establish high priority items for funding.

Detailed information about the public hearings, notice and outreach provided, survey, technical assistance and facilitated roundtables are included in the following chart, as well as in an appendix that includes the public notices, sign in sheets, a copy of the survey instrument, and summary of oral and written comment received during the 30 day public comment period.

### Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
Public Hearings	Non-targeted / broad community	The City of Hartford held four public hearings to provide citizens with the opportunity to provide input and comment on the Consolidated Plan and the Annual Action Plan. One of the hearings was held at night. All the hearings combined were attended by approximately 70 people. Sign in sheets, public notices, and information on the date and location of each hearing, are included as an attachment.	Participants identified the following priority needs: inclusion of arts programming to youth, affordable childcare, economic development (small business assistance and micro-grants), workforce development, programs that build equity and opportunity including homeownership, services for the homeless, services for immigrants, services for seniors, and inclusion of faith-based organizations in building community. Comments are summarized and submitted as an attachment.	The City of Hartford based funding priorities on the entire consultation process and did not accept some of the comments related to the funding requests for individual agencies based on limited funding, misalignment with Hartford high priorities, and/or agency performance.

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
Survey	Homeless	248 survey were collected	Journey Home conducted a survey of homeless people related to employment issues. The survey found that more than half the homeless population is seeking work. The major employment barriers identified in priority order are: past convictions, physical disability, transportation, mental health issues, substance abuse, other, language, and child care.	All comments were accepted.
Roundtable	Affordable Housing Developers	On 2/18/2015, Creative Consultants facilitated a discussion with Hartford Development Services and developers. Representatives from two development entities attended.	Development opportunities need to be concentrated to make it cost effective for developers and to change neighborhood dynamics and perceptions. Barriers to affordable renovations are created by lead-based paint and historic designation. Focus on affordable housing in a ring around downtown. Additional housing counseling/financial literacy services are needed.	All comments were accepted.
Roundtable	Entrepreneurs	On 2/18/2015, Creative Consultants facilitated a discussion with 17 entrepreneurs at reSET.	Greater collaboration between and among entrepreneurs, the City, and organizations that serve entrepreneurs (including universities) is needed. Hartford has some small business loan funds but needs additional high risk capital. High rents, parking, the high cost of utilities, and lack of high speed internet were noted as impediments to downtown retail, which has many vacant store fronts.	All comments were accepted.
Roundtable	Minorities Unemployed	On 2/19/2015, Creative Consultants facilitated a discussion with participants in STRIVE's job readiness program. 11 participants attended as well as three staff people, two of whom are Strive graduates.	STRIVE services help with job readiness, including creating a resume and building self-esteem. Participants recommended stronger partnerships with employers as well as strategies for overcoming barriers faced by ex-offenders.	All comments were accepted.

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
Roundtable	Ex-offenders	On 2/19/2015, Creative Consultants facilitated a discussion with ex-offenders about barriers to employment. Project Longevity helped identify roundtable participants. 9 ex-offenders participated.	Barriers to employment identified by participants include: employers' unwillingness to look past criminal backgrounds, lack of transportation, and conflicts between jobs and parole appointments. Additional help with housing search and transition out of prison would be helpful.	All comments were accepted.
Roundtable	Minorities  Non-English Speaking - Specify other language: Spanish  Persons with disabilities	On 5/5/2015, City of Hartford staff facilitated a discussion with immigrants and refugees attending English class at the Hartford public library. 5 immigrants to Hartford and refugees attended including people from Iran, Brazil and Puerto Rico.	Lack of English skills is a major barrier for immigrants, even those who have been in the Country for a long time. Linguistic isolation, not only presents a barrier to employment, it also makes it harder for immigrants to access other services.	All comments were accepted.
Survey	Non-targeted/broad community	510 survey respondents	A summary of priority needs identified through the survey are included in the narrative.	All comments were accepted.
Technical Assistance	Existing and potential new Subrecipients	On 2/12/2015, staff conducted a one hour pre-application technical assistance session and scheduled one-on-one follow up meetings. Participants broke into groups by priority area so they could better learn from each other and development strategic alliances. Sign in sheet is included as an attachment.	Comments related to how to submit a successful proposal for funding as well as eligibility requirements. Additional follow up technical assistance was provided to individuals and organizations with questions that could not be addressed immediately.	All comments were accepted.

**Table 4 – Citizen Participation Outreach**

# Needs Assessment

## NA-05 Overview

### Needs Assessment Overview

This section of the Consolidated Plan primarily focuses on the people who live in Hartford and their need for housing and supportive services. Priority needs in the City of Hartford were identified through analysis of data, Consolidated Plan consultations, roundtables with low-income and special needs populations and a priority needs survey that was distributed in Spanish and English and returned by 510 stakeholders. The Market Analysis includes information about Hartford's housing and economic development needs.

## NA-10 Housing Needs Assessment - 24 CFR 91.205 (a,b,c)

### Summary of Housing Needs

Hartford's housing affordability issues are impacted by the income of residents. A growing number of Hartford residents are poor -- 34% according to 2013 U.S. Census information, more than three times the rate for the State (10%). Lower incomes mean that more and more residents are facing a housing affordability gap, which is a reflection both of the low income of many Hartford residents and the rising cost of housing.

Because extremely low-, very low- and low-income households are often unable to access housing that is adequate and affordable to them, they are forced to choose housing that has one or more "housing problems," which includes overcrowding (more than one person per room); cost-burdened households (households that pay more than 30% of income towards housing costs); and/or households that lack complete bathroom or kitchen facilities.

2007-2011 CHAS data indicate that, housing cost burdens, defined by HUD as households paying more than 30% of income for housing, including utilities, are the most common housing problem experienced. More than one quarter (29%) of all Hartford households pay more than 50% of their income on housing, including utilities. Another 20% of all Hartford households pay between 30 and 50% of their income on housing, including utilities. Extremely low-income and very low-income residents represent the largest number of households with housing problems of any kind.

Demographics	Base Year: 2000	Most Recent Year: 2011	% Change
Population	121,578	124,817	3%
Households	45,036	46,048	2%
Median Income	\$24,820.00	\$29,107.00	17%

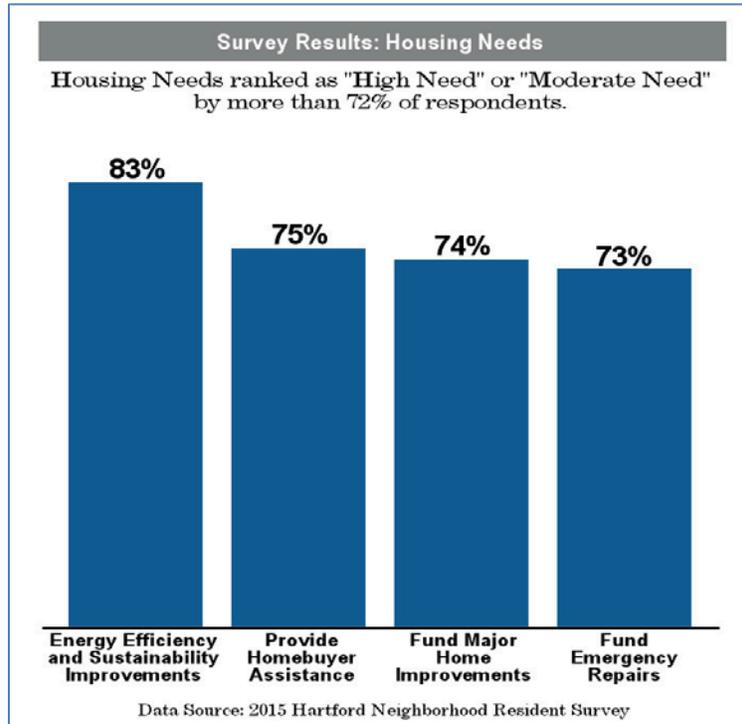
**Table 5 - Housing Needs Assessment Demographics**

**Data Source:** 2000 Census (Base Year), 2007-2011 ACS (Most Recent Year)

Both the demographics of Hartford residents and the composition of the Hartford housing stock are very different from those of Hartford's neighboring jurisdictions. For example, three quarters of Hartford's housing stock is renter-occupied. By contrast, 64% of the Hartford metro area housing is owner-occupied.

Recognizing that Hartford has significant housing needs and limited resources to address them, the City of Hartford wanted to make sure that key stakeholders, including neighborhood residents, had a chance to help define priorities. One tool that was used to solicit input about priority needs was a survey that was distributed in Spanish

and English. The City of Hartford received 510 survey responses. The following bar chart illustrates the top priority housing needs identified by survey respondents. These priorities, energy efficiency improvements, homebuyer assistance, major home improvements and emergency home repairs, are identified as high priorities in the strategic priorities section.



**Number of Households Table**

	0-30% HAMFI	>30-50% HAMFI	>50-80% HAMFI	>80-100% HAMFI	>100% HAMFI
Total Households *	17,550	8,430	7,315	3,785	8,970
Small Family Households *	6,600	3,840	3,135	1,825	4,160
Large Family Households *	1,390	750	905	375	790
Household contains at least one person 62-74 years of age	2,850	1,115	1,355	595	1,665
Household contains at least one person age 75 or older	1,725	725	535	180	505
Households with one or more children 6 years old or younger *	4,165	1,799	1,375	685	840

\* the highest income category for these family types is >80% HAMFI

**Table 6 - Total Households Table**

Data Source: 2007-2011 CHAS

## Housing Needs Summary Tables

### 1. Housing Problems (Households with one of the listed needs)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>										
Substandard Housing - Lacking complete plumbing or kitchen facilities	220	245	45	45	555	30	10	4	4	48
Severely Overcrowded - With >1.51 people per room (and complete kitchen and plumbing)	295	150	115	15	575	10	0	0	0	10
Overcrowded - With 1.01-1.5 people per room (and none of the above problems)	610	305	195	230	1,340	55	10	35	20	120
Housing cost burden greater than 50% of income (and none of the above problems)	9,330	1,185	85	35	10,635	960	755	635	170	2,520
Housing cost burden greater than 30% of income (and none of the above problems)	2,510	3,480	1,290	80	7,360	95	445	815	685	2,040
Zero/negative Income (and none of the above problems)	900	0	0	0	900	70	0	0	0	70

**Table 7 – Housing Problems Table**

Data Source: 2007-2011 CHAS

2. Housing Problems 2 (Households with one or more Severe Housing Problems: Lacks kitchen or complete plumbing, severe overcrowding, severe cost burden)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>										
Having 1 or more of four housing problems	10,455	1,885	435	325	13,100	1,050	775	670	195	2,690
Having none of four housing problems	4,910	5,005	4,830	1,975	16,720	165	765	1,375	1,290	3,595
Household has negative income, but none of the other housing problems	900	0	0	0	900	70	0	0	0	70

Data Source: 2007-2011 CHAS Table 8 – Housing Problems 2

3. Cost Burden > 30%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>								
Small Related	5,450	2,520	605	8,575	190	465	665	1,320
Large Related	1,075	345	110	1,530	120	110	195	425
Elderly	2,415	515	280	3,210	575	465	335	1,375
Other	3,870	1,650	434	5,954	239	170	295	704
Total need by income	12,810	5,030	1,429	19,269	1,124	1,210	1,490	3,824

Data Source: 2007-2011 CHAS Table 9 – Cost Burden > 30%

Source:

4. Cost Burden > 50%

	Renter				Owner			
	0-30% AMI	>30-50% AMI	>50-80% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>								
Small Related	4,480	665	10	5,155	175	410	305	890
Large Related	915	65	0	980	100	45	75	220
Elderly	1,635	120	65	1,820	500	210	115	825
Other	3,060	455	4	3,519	235	100	170	505
Total need by income	10,090	1,305	79	11,474	1,010	765	665	2,440

Data Source: 2007-2011 CHAS Table 10 – Cost Burden > 50%

5. Crowding (More than one person per room)

	Renter					Owner				
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	Total
<b>NUMBER OF HOUSEHOLDS</b>										
Single family households	755	385	160	190	1,490	40	10	40	0	90
Multiple, unrelated family households	155	49	145	25	374	20	0	0	20	40
Other, non-family households	4	60	0	30	94	0	0	0	0	0
Total need by income	914	494	305	245	1,958	60	10	40	20	130

Data Source: 2007-2011 CHAS

Table 11 – Crowding Information – 1/2

**Describe the number and type of single person households in need of housing assistance.**

The City of Hartford does not collect specific data on single person households nor is this data provided by HUD in the eCon Planning Suite. To estimate the number of single person households in need of housing assistance, Hartford gathered data from the American Community Survey 2007-2011 B11001 table. This data indicates an estimated 16,036 single person households, accounting for 83% of all Hartford non-family households during 2007-2011 and 34% of all Hartford households.

Applying this share (83%) to the “Other” category, the category for non-family households, in the cost burdened tables (Tables 9 and 10 above), the number of single person households most in need of housing assistance are extremely-low-, low-, and moderate-income renter households that are cost burdened. More than 5,500 single-person households in the City are cost-burdened and may require some level of housing assistance. Extremely low-income households are most likely to need housing assistance.

**Estimate the number and type of families in need of housing assistance who are disabled or victims of domestic violence, dating violence, sexual assault and stalking.**

According to the American Community Survey 2009-2011 S1810 table that estimates the total number of individuals who are disabled in Hartford, an estimated 19,115 individuals are living with a disability, accounting for 16% of the total population:

- Population under 5 years old with a disability – 156 individuals or 2% of the population within this age range
- Population 5 to 17 years old with a disability – 1,794 individuals or 7% of the population within in this age range
- Population 18 to 64 years old with a disability – 11,817 individuals or 15% of the population within this age range
- Population 65 years old and over with a disability – 5,348 or 47% of the population within this age range

While Hartford is experiencing an across-the-board shortage of affordable, high-quality housing shortages are particularly acute for residents with special needs. Although landlords are required by law to make “reasonable accommodations” to adjust the physical layout of an apartment, many of the special needs population are unaware of this and move on to other locations when seeking housing.

While there is not an official count of the number of victims of domestic violence, the best data available comes from service providers to victims of domestic violence. Interval House operates a 20 bed shelter for women and children that is open 24/7/365 whose location is unknown to the broader community. From July 1, 2013 – June 30,

2014 Interval House provided shelter to 91 people, 51 of whom were new clients. During the consultation, Interval House leadership indicated that the current number of shelter beds was adequate to meet the demand for domestic violence beds, although the facility is in need of renovation. In addition to shelter, Interval House provides Domestic Violence counseling, safety planning, court advocacy and weekly support. From July 1, 2013 – June 30, 2014 Interval House provided services to 1,832 Hartford residents, 1,626 of whom are new clients.

Hartford, through its Continuum of Care's Coordinated Access Network, has a new proactive way of identifying actual and potential victims of domestic violence. The 2-1-1 Infoline identifies clients looking for safe emergency shelter. Clients are then referred to and assessed by Salvation Army Marshal Houses for safety at the beginning of the diversion and assessment process.

### ***What are the most common housing problems?***

As in most jurisdictions, the lower the income of Hartford households, the more likely they are to experience housing problems. This relationship between low incomes and housing problems holds true for both renters and owners, although the number of renters experiencing housing problems far exceeds the number of owners experiencing them: 21,365 renter households as opposed to 4,808 owner households. The most frequent housing problem experienced for renters and owners is having a housing cost burden, defined as paying more than 30 but less than 50% of household income for housing, including utilities. The analysis breaks out households with a severe housing cost burden, defined as paying more than half of household income on housing, including utilities.

- For renters, any form of housing cost burden is the most common housing problem impacting 19,269 Hartford households at or below 80% Area Median Income, 11,474 of whom pay more than 50% of income for housing.
- For owners, any form of housing cost burden is the most common housing problem impacting 3,824 of owner households at or below 80% Area Median Income, 2,440 of whom pay more than 50% of income for housing.

Renters: The most common housing problems for renters, in descending order, are: Housing cost burden greater than 50% of income impacting 11,474 households; Housing cost burden greater than 30% of income impacting 7,795 households; Overcrowding with 1.0 - 1.5 people per room impacting 1,958 households.

Owners: The most common housing problems for owners, in descending order, are: Housing cost burden greater than 50% of income impacting 2,440 households; Housing cost burden greater than 30% of income impacting 1,384 households.

### ***Are any populations/household types more affected than others by these problems?***

The Needs Assessment takes into account the needs of both owner and renter households. This analysis is important because healthy housing markets need to meet the needs of both renters and homeowners. However, it is important to recognize that the City of Hartford has a much larger share of renter households (75% of all housing units are occupied by renters) than owner households. This means that, in absolute numbers, there are many more renter households experiencing housing problems than owner households.

- Extremely low and very low income households experience all of the housing problems more frequently than households with higher incomes. For instance, 64% of extremely low income renters (0%-30% AMI) have one or more housing problems.
- Elderly homeowners households, defined as a family in which the head of the household or spouse is at least 62 years of age, and small-related renter households, defined as a renter household of 2 to 4 persons that include at least two related persons, experience housing cost burden greater than 30% of income; more than other family types surveyed. Elderly homeowners represent 36% of all homeowners

with a cost burden greater than 30% of income and 34% of all homeowners with a cost burden greater than 50% of income.

- Small-related renter and owner households experience cost burdens greater than 50% of income more than other family types surveyed. Small-related households represent 45% of all renters with a cost burden greater than 30% of income and 45% of all renters with a cost burden greater than 50% of income.

#### Crowding:

- Crowding data is difficult to collect because households do not always acknowledge residents who are not on the lease and/or are not in the Country legally. The frequent under reporting of overcrowding should be kept in mind when considering the data included in this analysis.
- More renters (1,340 households) struggle with overcrowding than owners (120). Single family households, both renters and owners, were affected by overcrowding more than other household types surveyed.
- Single family renters represented 76% (1,490 households) of all overcrowded renter households (1,958 households).
- Single family homeowners represented 69% (90 households) of overcrowded owner households (130 households)

#### Substandard Housing:

- More renters experience substandard housing conditions than homeowners.
- Extremely Low-Income renters (0-30% AMI) (220 households) are more affected by substandard housing than other income groups.
- Over 83% of all renters with substandard housing (515 households) have income equivalent to 0-50% of area median income
- Among owners estimates according to Table 1 above, the prevalence of substandard housing is more evenly spread among the following income groups:
  - 0-30% AMI – 30 households;
  - >30-50% AMI – 10 households;
  - >50-80% AMI – 4 households;
  - >80-100% AMI – 4 households.

**Describe the characteristics and needs of Low-income individuals and families with children (especially extremely low-income) who are currently housed but are at imminent risk of either residing in shelters or becoming unsheltered 91.205(c)/91.305(c)). Also discuss the needs of formerly homeless families and individuals who are receiving rapid re-housing assistance and are nearing the termination of that assistance**

According to the 2007-2011 American Community Survey, 33% of individuals and 30% of families lived below the poverty level in Hartford. The percent of children less than 18 years of age who lived in poverty was 44%.

When adjusting for inflation, real income has declined in Hartford between 2000 and the 2011 ACS 5-year estimate period. The 2000 median income was \$24,820. When adjusted for inflation to 2011 dollars, the 2000 median income would equate to \$32,421, more than \$3,000 greater than the actual median income estimate of \$29,107. This decline in real income and earning power of Hartford residents represents a significant challenge.

The decline in inflation adjusted income in Hartford is not reflective of the state-wide trend in income. For comparison, the 2011 Connecticut median income was more than \$3,000 greater than the inflation adjusted 2000 income.

Data on individuals in the City of Hartford show that many individuals and families, who are at risk of or already homeless, cannot find affordable housing and do not have sufficient incomes to maintain housing. According to the National Low Income Housing Coalition's "Out of Reach 2014" report, the annual income needed to afford a 2 bedroom apartment in the Hartford area is \$46,800, about \$3,900 a month. Few families entering the homeless system have sufficient income to afford Fair Market Rent. Protection from fair housing violations related to source of income discrimination is a need for extremely low income renters. Connecticut law prohibits landlords from refusing to rent or offering different terms, conditions, or privileges based on legal sources of income. Consultation with the Connecticut Fair Housing Center indicates that many landlords are refusing to rent to income-eligible renters based on their source of income.

High unemployment rates as well low wages in new jobs mean that more and more Hartford households are at risk of homelessness. Moreover, some people experiencing homelessness are unable to work due to a disability. Even when individuals are able to work, some homeless and at-risk individuals lack the skills necessary to qualify and compete for even the most basic entry level positions. In order to stabilize housing, people who have been re-housed must be linked with longer-term, career-based employment services, giving them the tools they need to increase their earnings. During the consultation process, the lack of affordable child care, inadequate transportation, lack of legal status, and language barriers were also mentioned as needs for Hartford's low income households.

**If a jurisdiction provides estimates of the at-risk population(s), it should also include a description of the operational definition of the at-risk group and the methodology used to generate the estimates:**

The Hartford Continuum of Care is prioritizing as at-risk those at the highest risk of becoming homeless, clients who are facing at least one of the following crises:

- 1) Doubled up or overcrowded, and staying illegally and must leave and/or the landlord has given warning to reduce occupancy or be evicted; or
- 2) Discharged from an institution in which the person has been a resident for more than 30 days; or
- 3) Residency in housing that has been condemned by housing officials and is no longer meant for human habitation; or
- 4) Violence or abuse in the household.

**Specify particular housing characteristics that have been linked with instability and an increased risk of homelessness.**

In addition to the at-risk characteristics indicated above, the characteristics most commonly linked with housing instability and an increased risk of homelessness include high cost burden, lack of jobs and high unemployment rate, personal circumstances, and a tight rental market. The City of Hartford funds services to help prevent homelessness among those who are at greatest risk: people and families with very limited incomes and the kinds

of personal problems that make them just one step away from homelessness. The City provides aggressive outreach by working with individuals focused on serving both the homeless and people who are at greatest risk including: mental health and behavioral health teams working with shelters, veterans' outreach, AIDS prevention

programs, the Hartford Public Schools' homeless coordinator, the Connecticut Departments of Social Services (DSS), Children and Families, and Mental Health, and others.

### Discussion

The Hartford Continuum of Care is committed to continuing the progress made through the Homeless Rapid Rehousing Program. The Continuum has studied best practices from around the country and implemented Hartford-appropriate strategies. For example, as a way of triaging the needs of at risk households, Journey Home has collected information on and compiled a list of all the security deposit, rental assistance, rental arrears, utility assistance, and utility arrearage programs in Greater Hartford. Journey Home analyzed the eligibility criteria of these programs and identified a gap in the homeless service system for people who have no income, have higher barriers to getting housing, and need more time to stabilize in housing, but who do not need permanent supportive housing. In response, Journey Home launched a Rapid Re-housing program in partnership with Community Health Resources (CHR) to serve those with higher barriers who are not eligible/would not be accepted into the other programs.

## NA-15 Disproportionately Greater Need: Housing Problems – 91.205 (b)(2)

### Introduction

According to HUD, disproportionately greater need refers to any need for a certain race/ethnicity that is more than 10 percentage points above the need demonstrated for the total households within the jurisdiction at a particular income level. The tables below indicate the share of households by race/ethnicity and income level experiencing one or more of the four housing problems. The four housing problems are: 1) lacks complete kitchen facilities; 2) lacks complete plumbing facilities; 3) more than one person per room (overcrowding); and 4) cost burden greater than 30% (share of income devoted to housing costs).

To calculate disproportionately greater need for each race/ethnicity, Hartford has calculated the share of the total number of households with one or more housing problems that is from a particular race/ethnicity and compared that figure to the share of all Hartford households at that income level that experience the problem. (Share of Race/Ethnicity = “# of households for that race/ethnicity with one or more housing problem / total # of households for that race/ethnicity.)

According to the 2010 Decennial Census, the total population of Pacific Islanders in Hartford is 135 people (0.001% of the total population) and the total population of American Indian and Alaska Natives is 659 people (.005% of the total population). Given the low share of these populations, the estimates from the American Community Survey and Comprehensive Housing Affordability Strategy datasets for specific income levels present skewed data with relatively large margins of error. As such, these populations are not included in the analysis.

### 0%-30% of Area Median Income

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	13,835	2,835	810
White	2,145	340	165
Black / African American	4,855	810	290
Asian	355	0	0
American Indian, Alaska Native	50	0	0
Pacific Islander	0	0	0
Hispanic	6,225	1,605	355

Data Source:

2007-2011 CHAS Table 12 - Disproportionally Greater Need 0 - 30% AMI

**0-30% AMI Discussion**

Almost four out of five Hartford households (79%) in the 0-30% area median income bracket experience at least one housing problem. The four housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than one person per room, 4) Cost Burden greater than 30% The share for each race/ethnicity is as follows:

- White: 81%
- Black/African American: 82%
- Asian: 100%
- Hispanic: 76%

According to this data all of the Asian 0 to 30% households experience one or more housing problem, representing a disproportionate greater need at this income level. The shares for the other races/ethnicities, is not greater than ten percentage points and therefore does not represent a disproportionate greater need at this income level.

While the percentage of Asian households is higher the absolute numbers are not. The number of 0 to 30% area median income Asian households was 150, the Black households in this income category with one or more housing problem was 2,725, and the Hispanic households in this income category was 2,215.

**30%-50% of Area Median Income**

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	6,165	2,440	0
White	980	565	0
Black / African American	2,725	625	0
Asian	150	25	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	2,215	1,195	0

Data Source: 2007-2011 CHAS Table 13 - Disproportionally Greater Need 30 - 50% AMI

\*The four housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than one person per room, 4) Cost Burden greater than 30%

**30-50% AMI Discussion**

The share of total households in Hartford at 30-50% area median income experiencing at least one housing problem is 72%. The incidence of households in this income category experiencing one or more housing problems by race/ethnicity is as follows:

- White: 63%
- Black/African American: 81%
- Asian: 86%
- Hispanic: 65%

The shares for Asian households is greater than 10 percentage points higher than the incidence for households of any race and therefore represents a disproportionate greater need at this income for Asian households. The shares for the other races/ethnicities, is not greater than 10 percentage points and therefore does not represent a

disproportionate greater need at this income level. However, the share of Black/African American households is just below the ten percentage point threshold and the total number of Black/African American and Hispanic households is 32 times bigger than the number of Asian households at this income level experiencing one more housing problems.

**50%-80% of Area Median Income**

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	3,240	4,390	0
White	695	870	0
Black / African American	1,210	1,670	0
Asian	90	155	0
American Indian, Alaska Native	35	10	0
Pacific Islander	0	0	0
Hispanic	1,175	1,615	0

**Table 14 - Disproportionally Greater Need 50 - 80% AMI**

Data Source: 2007-2011 CHAS

\*The four housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than one person per room, 4) Cost Burden greater than 30%

**50-80% AMI Discussion**

The share of households in Hartford at 50-80% area median income experiencing at least one housing problem is 43%. The share for each race/ethnicity is as follows:

- White: 44%
- Black/African American: 42 %
- Asian: 37%
- Hispanic: 42%

Households in the 50 to 80% of area median income experience housing problems at close to the same rate across race and ethnicity. The shares for each race/ethnicity, is not greater than ten percentage points and therefore does not represent a disproportionate greater need at this income level.

**80%-100% of Area Median Income**

Housing Problems	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	1,100	2,775	0
White	230	605	0
Black / African American	490	1,115	0
Asian	10	75	0
American Indian, Alaska Native	0	20	0
Pacific Islander	0	0	0
Hispanic	370	915	0

**Table 15 - Disproportionally Greater Need 80 - 100% AMI**

Data Source: 2007-2011 CHAS

\*The four housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than one person per room, 4) Cost Burden greater than 30%

**80-100% AMI Discussion**

The share of total households at 80-100% area median income experiencing at least one housing problem is 28%. The share for each race/ethnicity is as follows:

- White: 28%
- Black/African American: 31%
- Asian: 12%%
- Hispanic: 54%

The incidence of Hispanic households, at the 80 to 100% of area median income, experiencing one or more housing problems is greater than 10 percentage points higher than the 28% incidence for all Hartford households at this income level and therefore represents a disproportionate greater need at this income for Hispanic households. The incidence of one or more housing problems at this income level for the other race and ethnicities is not greater than ten percentage points and therefore does not represent a disproportionate greater need at this income level.

**NA-20 Disproportionately Greater Need: Severe Housing Problems – 91.205 (b)(2)**

**Introduction**

According to HUD, disproportionately greater need refers to any need for a certain race/ethnicity that is more than 10 percentage points above the need demonstrated for the total households within the jurisdiction at a particular income level. The tables below indicate the share of households by race/ethnicity and income level experiencing one or more of the four **severe** housing problems. The four severe housing problems are: 1) lacks complete kitchen facilities; 2) lacks complete plumbing facilities; 3) more than 1.5 person per room (overcrowding); and 4) cost burden greater than 50% (share of income devoted to housing costs).

To calculate disproportionate severe need for each race/ethnicity, Hartford has calculated the share of the total number of households with one or more severe housing problems that is from a particular race/ethnicity and compared that figure to the share of all Hartford households at that income level that experience the problem. (Share of Race/Ethnicity = “# of households for that race/ethnicity with one or more housing problem / total # of households for that race/ethnicity.)

According to the 2010 Decennial Census, the total population of Pacific Islanders in Hartford is 135 people (0.001% of the total population) and the total population of American Indian and Alaska Natives is 659 people (.005% of the total population). Given the low share of these populations, the estimates from the American Community Survey and Comprehensive Housing Affordability Strategy datasets for specific income levels present skewed data with relatively large margins of error. As such, these populations are not included in the analysis.

**0%-30% of Area Median Income**

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	11,135	5,540	810
White	1,750	730	165

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Black / African American	4,195	1,475	290
Asian	355	0	0
American Indian, Alaska Native	35	15	0
Pacific Islander	0	0	0
Hispanic	4,620	3,210	355

**Table 16 – Severe Housing Problems 0 - 30% AMI**

Data Source: 2007-2011 CHAS

\*The four severe housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than 1.5 persons per room, 4) Cost Burden over 50%

### 0-30% AMI Discussion

The share of total households in Hartford at 0-30% area median income experiencing at least one severe housing problem is 64%. The share for each race/ethnicity is as follows:

White: 66%  
 Black/African American: 70%  
 Asian: 100%  
 Hispanic: 56%

The data indicate that all of the Asian households in Hartford in the 0 to 30% income category experience at least one severe housing problem and therefore represents a disproportionate greater need at this income for Asian households. The shares for the other races/ethnicities, are not greater than ten percentage points and therefore do not represent a disproportionate greater need at this income level.

It should be noted that 8,815 Black and Hispanic households at this income level experience a housing problem, representing 79% of Hartford households of any race/ethnicity at 0-30% AMI experiencing one or more severe housing problems.

### 30%-50% of Area Median Income

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	2,300	6,310	0
White	375	1,175	0
Black / African American	1,035	2,315	0
Asian	45	135	0
American Indian, Alaska Native	0	0	0
Pacific Islander	0	0	0
Hispanic	835	2,580	0

**Table 17 – Severe Housing Problems 30 - 50% AMI**

Data Source: 2007-2011 CHAS

\*The four severe housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than 1.5 persons per room, 4) Cost Burden over 50%

**30-50% AMI Discussion**

The share of total Hartford households at 30-50% area median income experiencing at least one severe housing problem is 27%. The share for each race/ethnicity is as follows:

- White: 24%
- Black/African American: 31%
- Asian: 25%
- Hispanic: 25%

The share of households by race in the 30 to 50% income category was fairly evenly distributed across races/ethnicities ranging from 24 to 31%. In absolute numbers the severe housing problems were experienced by Black/African American households (1,035) and Hispanic households (835).

**50%-80% of Area Median Income**

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	1,210	6,415	0
White	180	1,385	0
Black / African American	440	2,435	0
Asian	60	185	0
American Indian, Alaska Native	25	15	0
Pacific Islander	0	0	0
Hispanic	500	2,290	0

**Table 18 – Severe Housing Problems 50 - 80% AMI**

Data Source: 2007-2011 CHAS

\*The four severe housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than 1.5 persons per room, 4) Cost Burden over 50%

**50-80% AMI Discussion**

The share of total households in Hartford at 50-80% area median income experiencing at least one severe housing problem is 16%. The share for each race/ethnicity is as follows:

- White: 11%
- Black/African American: 15%
- Asian: 24%
- Hispanic: 17%

None of the races/ethnicities represent a disproportionate greater need when compared to the jurisdiction as a whole for the 50-80% area median income level. However, the share of Hispanic households is just below the 10 percentage point threshold.

**80%-100% of Area Median Income**

Severe Housing Problems*	Has one or more of four housing problems	Has none of the four housing problems	Household has no/negative income, but none of the other housing problems
Jurisdiction as a whole	350	3,520	0
White	75	755	0
Black / African American	175	1,430	0
Asian	0	85	0
American Indian, Alaska Native	0	20	0
Pacific Islander	0	0	0
Hispanic	105	1,185	0

**Table 19 – Severe Housing Problems 80 - 100% AMI**

Data Source: 2007-2011 CHAS

\*The four severe housing problems are: 1) Lacks complete kitchen facilities; 2) Lacks complete plumbing facilities, 3) More than 1.5 persons per room, 4) Cost Burden over 50%

**80-100% AMI Discussion**

The share of total households in Hartford at 80-100% area median income experiencing at least one severe housing problem is 9%. The share for each race/ethnicity is as follows:

- White: 9%
- Black/African American: 11%
- Asian: 0%
- Hispanic: 8%

None of the races/ethnicities represent a disproportionate greater need when compared to the jurisdiction as a whole for the 80-100% area median income level.

**NA-25 Disproportionately Greater Need: Housing Cost Burdens – 91.205 (b)(2)**

**Introduction:**

According to HUD, disproportionately greater need refers to any need for a certain race/ethnicity that is more than 10 percentage points above the need demonstrated for the total households within the jurisdiction at a particular income level. The tables below indicate the share of households by race/ethnicity experiencing varying levels of housing cost burden -- those who are not cost burdened (paying less than 30% of household income on housing, including utilities); those who are cost burdened (paying between 30 and 50% of income on housing, including utilities); and those who are severely cost burdened (paying more than 50% of income on housing, including utilities.)

To calculate disproportionate housing cost burden for each race/ethnicity, Hartford has calculated the share of the total number of households with housing cost burdens at each level and compared that figure to the share of all Hartford households at that income level that experience the problem. (Share of Race/Ethnicity = “# of households for that race/ethnicity with housing cost burden/total # of households for that race/ethnicity.”)

According to the 2010 Decennial Census, the total population of Pacific Islanders in Hartford is 135 people (0.001% of the total population) and the total population of American Indian and Alaska Natives is 659 people (.005% of the total population). Given the low share of these populations, the estimates from the American Community Survey and Comprehensive Housing Affordability Strategy datasets for specific income levels present skewed data with relatively large margins of error. For this reason, these populations are not included in the analysis.

### Housing Cost Burden

Housing Cost Burden	<=30%	30-50%	>50%	No / negative income (not computed)
Jurisdiction as a whole	21,085	10,385	13,440	840
White	5,370	1,885	2,190	165
Black / African American	7,080	3,905	5,235	295
Asian	695	145	460	0
American Indian, Alaska Native	45	20	60	0
Pacific Islander	0	0	0	0
Hispanic	7,355	4,270	5,320	380

**Table 20 – Greater Need: Housing Cost Burdens AMI**

Data Source: 2007-2011 CHAS

### Discussion:

The total share of households that are not cost burdened (<=30%) is 46%. The share of total households in Hartford that are cost burdened (30-50% income spent on housing costs) is 23%. The share of total households in Hartford that are severely cost burdened (more than 50%) is 29%. The share for each race/ethnicity follows:

#### Not Cost Burdened Paying Less Than 30% of Income on Housing (46% of Hartford Households)

White: 56%  
 Black/African American: 43%  
 Asian: 54%  
 Hispanic: 43%

#### Cost Burdened, Paying Between 30 and 50% of Income on Housing (23% of Hartford Households)

White: 20%  
 Black/African American: 24%  
 Asian: 11%  
 Hispanic: 25%

#### Severely Cost Burdened, Paying More than 50% of Income on Housing (29% of Hartford Households)

White: 23%  
 Black/African American: 32%  
 Asian: 35%  
 Hispanic: 31%

When analyzing the total households that are cost burdened in the City of Hartford, none of the populations indicate a disproportionately greater need. White households are 10 percentage points more likely to not be cost burdened than all Hartford households.

## NA-30 Disproportionately Greater Need: Discussion – 91.205(b)(2)

### **Are there any income categories in which a racial or ethnic group has disproportionately greater need than the needs of that income category as a whole?**

As noted throughout this analysis, a racial or ethnic group can have a disproportionately greater need and still have dramatically fewer households experiencing a housing problem than households in other racial or ethnic groups. It is important to be aware of this disproportionate need, however, as disproportionate needs are sometimes an indication of policies or practices that have a disparate impact on a particular racial group. In the Needs Assessment 15-25 screens, several racial and ethnic groups have disproportionately greater needs than the needs of the City of Hartford population as a whole in specific income categories. These include:

#### Housing Problems

*0-30% AMI - Asian*

*30-50% AMI - Asian*

*80-100% AMI- Hispanic*

#### Severe Housing Problems

*0-30% AMI - Asian*

Cost Burden - *None have a disproportionately greater need.*

### **If they have needs not identified above, what are those needs?**

Per the Comprehensive Housing Affordability Strategy (CHAS) data estimates used for the development of this Consolidated Plan, the needs for races/ethnicities are indicated above. Income categories have other, more general needs, as described in NA-10 and the Housing Market Analysis.

### **Are any of those racial or ethnic groups located in specific areas or neighborhoods in your community?**

As noted above the City of Hartford's Asian population experiences a disproportionate amount of the City's housing problems, however, as the Asian population represents only 3% of the total population, the actual numbers are low. The greatest concentration of Asian population occurs in the Downtown neighborhood, one of only two Hartford neighborhoods that does not meet HUD's definition of low- or moderate-income.

## NA-35 Public Housing – 91.205(b)

### Introduction

The Hartford Housing Authority (HHA) is the City's public housing authority. HHA's mission is to be fiscally sound and provide safe, decent and affordable high quality rental and homeownership choices. HHA strives to work with residents and community partners to serve as a positive catalyst for the creation of economic opportunities and independence in diverse communities. The City of Hartford's federally assisted housing stock includes 934 public housing units, 1,715 tenant based vouchers, and 18 special purpose vouchers for housing. Four of HHA's housing developments are designated for elderly and/or disabled residents. HHA also owns and operates several state-funded housing developments, including two properties that HHA is in the process of redeveloping.

HHA's resident communities include low and moderate income residents -- seniors, families, singles, refugees, recent immigrants to Connecticut and individuals with special needs. HHA has approximately 75 employees with an annual operating budget of approximately \$31 million. More information about HHA's priorities and programs can be found at the Authority's new website (<http://www.hartfordhousing.org/>).

### Totals in Use

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
# of units vouchers in use	0	0	934	1,733	0	1,715	18	0	0

**Table 21 - Public Housing by Program Type**

\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

Data Source: PIC (PIH Information Center)

### Characteristics of Residents

	Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers			Special Purpose Voucher		
				Total	Project-based	Tenant-based	Veterans Affairs Supportive Housing	Family Unification Program	
Average Annual Income	0	0	15,369	12,723	0	12,742	10,841	0	
Average length of stay	0	0	7	7	0	7	0	0	
Average Household size	0	0	1	2	0	2	1	0	
# Homeless at admission	0	0	0	0	0	0	0	0	

Program Type								
	Certificate	Mod-Rehab	Public Housing	Vouchers				
				Total	Project-based	Tenant-based	Special Purpose Voucher	
							Veterans Affairs Supportive Housing	Family Unification Program
# of Elderly Program Participants (>62)	0	0	287	248	0	248	0	0
# of Disabled Families	0	0	311	362	0	358	4	0
# of Families requesting accessibility features	0	0	934	1,733	0	1,715	18	0
# of HIV/AIDS program participants	0	0	0	0	0	0	0	0
# of DV victims	0	0	0	0	0	0	0	0

Data Source: PIC (PIH Information Center)

**Table 22 – Characteristics of Public Housing Residents by Program Type**

**Race of Residents**

Program Type									
Race	Certificate	Mod-Rehab	Public Housing	Vouchers					
				Total	Project-based	Tenant-based	Special Purpose Voucher		
							Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
White	0	0	616	1,131	0	1,120	11	0	0
Black/African American	0	0	314	595	0	588	7	0	0
Asian	0	0	3	3	0	3	0	0	0
American Indian/Alaska Native	0	0	1	4	0	4	0	0	0
Pacific Islander	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0

\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

**Table 23 – Race of Public Housing Residents by Program Type**

Data Source: PIC (PIH Information Center)

## Ethnicity of Residents

Program Type									
Ethnicity	Certificate	Mod-Rehab	Public Housing	Vouchers					
				Total	Project-based	Tenant-based	Special Purpose Voucher		
							Veterans Affairs Supportive Housing	Family Unification Program	Disabled *
Hispanic	0	0	583	1,075	0	1,071	4	0	0
Not Hispanic	0	0	351	658	0	644	14	0	0

\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

**Table 24 – Ethnicity of Public Housing Residents by Program Type**

Data Source: PIC (PIH Information Center)

### Section 504 Needs Assessment: Describe the needs of public housing tenants and applicants on the waiting list for accessible units:

Hartford Housing Authority has a full time Section 504 coordinator who reviews reasonable accommodation requests and requests for live-in aides. During the Consolidated Plan consultation, Hartford Housing Authority leadership noted that there are a growing number of young disabled residents in the senior housing developments. The data in Table 23 indicate there are 535 elderly households and 673 disabled families.

Approximately 2% of the public housing stock is fully compliant with Section 504; an additional 63 units are not fully accessible but include many accessibility features. As the Hartford Housing Authority works to redevelop properties, such as the major plumbing renovation planned for Smith Tower, additional units will be renovated to be fully Section 504 compliant. In five years, HHA has established a goal of 5% fully compliant units. Most immediate needs of residents of Public Housing and Housing Choice voucher holders.

Hartford Housing Authority maintains a waiting list for agency housing units by bedroom size. The agency decides to close the waiting lists by bedroom size if the number of households on the waiting list becomes so long that it will take several years to serve existing households on the list.

The waiting list for Efficiency and 1 Bedroom units are maintained together and consists of 810 households; for 2 Bedroom 412 households, for 3 Bedrooms 521 households, and for 4 bedrooms 67. The waiting list for 2 bedrooms has been closed since 2012 and the waiting list for 3 bedrooms closed in October 2014. The Efficiency and 1 bedroom waiting list is closed except for disabled and senior households since the majority of efficiency and 1 bedroom units are in senior developments and turnover is low in the family units.

### How do these needs compare to the housing needs of the population at large

Public housing and housing choice voucher holders need assistance addressing special needs, tools to promote economic empowerment, and a safe environment. Specifically they need additional education, employment opportunities and services to address special needs. Their needs are very similar to those of other very low-income households, except that they do not have the added problem of housing cost burden.

## NA-40 Homeless Needs Assessment – 91.205(c)

### Introduction:

The Hartford Continuum of Care (CoC) has been especially active in the five years since the last Consolidated Plan was completed. Several innovative and important policy and procedural changes have been implemented including: the development of the 10 year Plan to End Homelessness, development of a coordinated access network that can be used to identify empty shelter beds and coordinate case management, universal wait list prioritization, proactive strategies to prevent people from becoming homeless when they are discharged from hospitals, prisons, and other institutions, and the first youth homeless point in time count.

The City and its nonprofit partners believe that these innovative strategies will help reduce the City's homeless population. The homeless needs assessment data comes from two primary sources: the Homeless Management Information System (HMIS) and the annual Point in Time count. Working with the Statewide HMIS Steering Committee, the Continuum of Care has modified all intake forms, data collection systems and reporting to be in compliance with the Continuum of Care interim rule, as well as the 2010 HMIS Data Standards and related HUD notices. The Statewide HMIS Steering Committee is charged with ensuring that the HMIS Policies and Procedures are up to date and in compliance with all HUD requirements. Hartford representatives on the Statewide HMIS Steering Committee are responsible for insuring that any changes identified at the state level are implemented by the Hartford CoC.

### Homeless Needs Assessment

Population	Estimate the # of persons experiencing homelessness on a given night		Estimate the # experiencing homelessness each year	Estimate the # becoming homeless each year	Estimate the # exiting homelessness each year	Estimate the # of days persons experience homelessness
	Sheltered	Unsheltered				
Persons in Households with Adult(s) and Child(ren)	192	0	624	425	200	80
Persons in Households with Only Children	0	0	0	0	0	0
Persons in Households with Only Adults	528	33	2,427	904	259	46
Chronically Homeless Individuals	44	14	541	124	22	29
Chronically Homeless Families	1	0	8	5	2	29
Veterans	32	3	209	65	34	50
Unaccompanied Child	0	0	0	0	0	0
Persons with HIV	11	0	47	9	4	26

Sheltered and Unsheltered data is from 2015 Point in Time Count and the HMIS.

**Table 25 - Homeless Needs Assessment**

As indicated in Table 23, the number of people experiencing homelessness each year is greater than the number of persons exiting homelessness each year indicating a growing problem in Hartford.

**Estimate the number and type of families in need of housing assistance for families with children and the families of veterans.**

Family homelessness is a significant issue in Hartford. The 2015 Homeless Point in Time indicates 192 homeless people in households with adults and children. Families with children are likely to be homeless for approximately 80 days. While it is estimated that 209 veterans will be homeless in a year, the number of homeless veteran families is not currently available. To develop Homelessness Prevention and Rapid Rehousing activities the City worked closely with the Hartford Continuum of Care, Hartford Homeless Providers, Journey Home and other stakeholders to develop an integrated well-rounded program that maximizes the utilization of Hearth ESG resources to have a meaningful impact on Hartford's homeless problem. In FY14, financial assistance and case management services were provided to 71 households and 152 individuals through the Hartford Homeless Prevention and Rapid Rehousing program.

**Describe the Nature and Extent of Unsheltered and Sheltered Homelessness.**

Hartford has a significant homeless population with 425 people becoming homeless each year and 200 people exiting homelessness. Information about the nature and extent of unsheltered and sheltered homeless people comes from the Connecticut Homeless Management Information System (CT HMIS) as well as the Homeless Point in Time count. Since 2005, HUD has required applicants for federal homeless assistance to complete a count of sheltered and unsheltered homeless on one night. The results of the 2015 Point in Time count indicate that 33 people were counted as unsheltered, while 720 were sheltered.

**Discussion:**

Hartford is participating in the State's 100-day effort to reduce chronic homelessness, which started on March 9, 2015. The 100-day initiative involves advocates, activists, service providers, and others coming together to put existing resources together more effectively to advance the goal of ending homelessness. The project is part of Connecticut's efforts to end homelessness among veterans by the end of 2015, and chronic homelessness by the end of 2016. Connecticut is one of six states chosen for Zero 2016, a national initiative organized by the nonprofit Community Solutions and dedicated to ending veteran and chronic homelessness within the next two years. At the same time, the governor announced an expansion of existing permanent housing subsidies meant to help the state move toward that goal.

## NA-45 Non-Homeless Special Needs Assessment - 91.205 (b,d)

### Introduction:

This section addresses the housing and public service needs of Hartford's non-homeless special needs population, with a focus on persons with HIV/AIDS, seniors, ex-offenders, drug and alcohol addicted persons, and the disabled. Comprehensive data about the exact size and needs of each of these populations is not currently available. However, during the consultation and citizen participation processes as well as by reviewing existing data sources, some priority needs did emerge for specific special needs populations. Priority needs for this group also includes the complication caused by problems associated with the low income of Hartford residents in general, and particularly Hartford's special needs population.

### HOPWA

<b>Current HOPWA formula use:</b>	
Cumulative cases of AIDS reported	5,825
Area incidence of AIDS	95
Rate per population	0
Number of new cases prior year (3 years of data)	309
Rate per population (3 years of data)	0

<b>Current HIV surveillance data:</b>	
Number of Persons living with HIV (PLWH)	3,642
Area Prevalence (PLWH per population)	300
Number of new HIV cases reported last year	0

**Table 26 – HOPWA Data**

**Data Source:** CDC HIV Surveillance

### HIV Housing Need (HOPWA Grantees Only)

<b>Type of HOPWA Assistance</b>	<b>Estimates of Unmet Need</b>
Tenant based rental assistance	63
Short-term Rent, Mortgage, and Utility	9
Facility Based Housing (Permanent, short-term or transitional)	123

**Table 27 – HIV Housing Need**

**Alternate Data Source Name:**  
Greater Hartford HOPWA Annual Performance Report

### Describe the characteristics of special needs populations in your community:

During the consultation process the following special needs populations were identified: refugees from war torn countries and other immigrants, seniors, drug and alcohol addicted, the disabled, ex-offenders. The special needs of the homeless and persons living with HIV/AIDS are discussed in other sections.

Elderly -- 2007-2011 CHAS data indicate that Hartford has 3,670 residents who are 75 or older. Approximately 2,500 of these residents have incomes ranging from 0 to 50% of area median income. A 2014 study of Hartford demographic data found that, while Hartford children are likely to have been born in the City, Hartford seniors likely were born elsewhere, with one third moving from another part of the United States and one third being foreign-born. 25% report not speaking English very well.

Refugee and Immigrant Community -- Hartford has a large and growing immigrant and refugee community. Data from the Department of Homeland Security, which was analyzed in the Hartford 2014 Demographic report, indicate that 9,837 residents moved to Hartford from a foreign country. 28% came from Jamaica and a wide variety of other areas including: Europe, the Far East, the Middle-East, southern Asia, Mexico, the Caribbean, South America, and Africa. Hartford also has a large Puerto Rican population, who are U.S. citizens, but often are not English speakers.

Substance Abuse -- While exact numbers of Hartford residents who suffer from addiction are not available, the National Center on Drug and Alcohol Abuse reports that 10% of Connecticut residents used an illegal drug in the month before the survey was taken. It is reasonable to assume that Hartford follows this trend, which is higher than the national average.

Ex-Offenders -- During the consultation and citizen participation process, the needs of this population was highlighted including the need for affordable housing, the need for employers who are willing to hire workers with a criminal background, the need for transportation to jobs, and the need for flexibility by parole officers when work hours conflict with required weekly check in meetings.

Disability -- According to the 2007-2011 ACS data, 16% of Hartford residents report having one or more disabilities. These disabilities may impact residents' ability to live independently and/or to work.

***What are the housing and supportive service needs of these populations and how are these needs determined?***

Because many special needs residents are low-income they share a need for affordable housing. However, some special needs residents also need supportive services to assist with activities of daily life. Sectors of special needs populations that may need assistance with daily activities include seniors, the disabled, and persons with HIV/AIDS. Some of these residents prefer to have services provided in their own homes rather than move into special facilities. This approach can be more expensive especially when adaptations to homes are required. Many of the homes are historic and contain lead paint which makes adaptations more expensive.

During the consultation process, the need for employment opportunities for many special needs residents, particularly ex-offenders, was highlighted. At the City and State level, some public policy initiatives have been implemented to assist this group including banning questions about criminal backgrounds from employment applications and the establishment of a pardon process. In addition to needing employers who are willing to hire people with a criminal background, job seekers need transportation to available jobs, many of which are not currently accessible by public transportation.

Hartford also has a large immigrant and refugee community. Language barriers present a challenge for these residents. In addition, some of these residents do not have legal status which limits their employment opportunities and makes them more likely to be victims of predatory services.

**Discuss the size and characteristics of the population with HIV/AIDS and their families within the Eligible Metropolitan Statistical Area:**

Data from AIDS Connecticut indicate that, in 2014, there were 1,800 HIV/AIDS people living in Hartford. 200 of these people were receiving housing assistance, indicating a strong need for additional housing assistance. 90% of the households receiving housing assistance were extremely low-income, earning between 0 to 30% of area median income. During the consultation, a concern was indicated about a drop in the rate of testing among younger people, which may lead to the future spread of the disease. In addition, because people are getting tested less frequently, they are likely to be sicker at the time they are diagnosed.

**Discussion:**

With medical advances, people with HIV/AIDS are living longer. While this is positive news it means that the housing and service needs of the population has changed. Hartford organizations, such as AIDS Connecticut, are striving to address the need to manage other medical issues of this population as they live longer, to better integrate persons with HIV/AIDS into mainstream services, to provide independent living skills to persons with HIV/AIDS who have not lived independently, and to balance the desire for independent living with the investment in existing facilities, as well as the ability to deliver comprehensive services in a facility based setting.

## NA-50 Non-Housing Community Development Needs – 91.215 (f)

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### **Describe the jurisdiction's need for Public Facilities:**

City of Hartford public facility needs are assessed by the City of Hartford Department of Public Works. The City's Department of Public Works (DPW) maintains all City streets and public right of way amenities, including traffic controls, all City parks and grounds, all public buildings, all flood control components and all City-owned vehicles. In addition, DPW provides a number of critical services to the public, including waste and recycling collection, leaf collection, street sweeping and cleaning, and support of special events held throughout the City. DPW also plays a significant role in the Rodent Control Program. Because of the limited amount of available dollars, the City does not use CDBG to fund most public facilities (infrastructure) and instead relies on the proceeds from loan bond issuance. The City does use CDBG to buy fire equipment, for the park and infrastructure associated with the Riverfront Recapture project and to assist projects of community-based providers such as recreation, health and community centers.

### ***How were these needs determined?***

Although limited funding from CDBG is used for public works, the City has a process for identifying public facilities needs and funds. City technical staff works with residents and officials to develop a long term plan for capital needs. The Capital Improvement Program (CIP) is reviewed by various boards, submitted to the Mayor and finally approved by the Court of Common Council (City Council). Yearly capital budget and regular updates to the Plan of Conservation and Development are approved each year.

The CIP identifies each proposed project and presents a description, estimate of cost, method of financing and a schedule of implementation. The CIP constitutes a rational plan for preserving, as well as adding to the capital assets of the City.

The CIP provides a means of coordinating and centralizing the capital project requests of various units and agencies. It focuses attention on Hartford's goals and financial capability by comprehensively considering, not only what capital projects Hartford needs, but, equally as important, what it can afford. Additionally, the formalized process allows more time for the study of projects, encourages public discussion of proposed undertakings, and provides City citizens the opportunity to provide input, advice and recommendations with respect to proposed projects and expenditures.

Proposed projects are prioritized based on criteria such as health and safety factors, legal obligations and mandates, fiscal impact, environmental impact, community economic effects and aesthetic and social effects on the quality of life and character of the City experienced by Hartford residents. Projects are also examined in relation to other current projects, the Plan of Conservation and Development and their compatibility with City goals and objectives.

The prioritization of projects first occurs at the task team level, then again during the Mayor and City Council review and public comment. Listed below is an outline of the steps which are followed in the preparation of the CIP.

- In December, the Mayor's Technical Committee requests that department heads submit proposals for capital projects for the next five years.
- In January, the Technical Committee reviews submittals and organizes information into a draft CIP Plan.

- In February, the draft CIP is submitted by the Mayor to the Planning and Zoning Commission and a public workshop is held by the Planning and Zoning Commission.
- In April, City and school projects are presented by the Mayor to the City Council and a public hearing is held.
- In May, the City Council reviews, amends and approves the CIP plan and adopts the funding ordinances.

The CIP must be annually reviewed to insure its effectiveness as a flexible, mid-range strategic plan that links the annual budget with the more static long-term Plan of Development (Master Plan). Each year, the City Council reviews the capital projects, recommended by the Mayor through the CIP development process, and decides which projects will actually receive spending authority in the coming fiscal year.

Major Sources of capital project funding include City Bonds and State Local Capital Improvement Funds and City Parks Trust Funds. CIP projects are typically more than \$1 million and span several years.

Projects funded with CDBG are typically those projects that are not owned by the City, such as improvements for nonprofit facilities, and rarely cost more than \$500,000.

**Describe the jurisdiction’s need for Public Improvements:**

Although there is no strict definition of what constitutes a public improvement and public facility, the City of Hartford follows the CDBG guidelines and considers public improvements; streets, sidewalks, curbs and gutters, parks, playgrounds, water and sewer lines, flood and drainage improvements, parking lots, utility lines, and aesthetic amenities on public property such as trees, sculptures, pools of water and fountains, and other works of art.

The City of Hartford, like many older American cities with harsh climates, needs extensive public improvements particularly in the area of street improvements. These needs greatly exceed the funds available from the CDBG program. For this reason, the City has aggressively sought funding from other sources to address Hartford public improvement needs:

- A \$730,000 grant from the Connecticut Department of Transportation for site plan and development near Union Station;
- A \$1.69 million dollar grant from the Federal Transit Authority to improve pedestrian connections and bus access in the Asylum Avenue/Farmington Avenue/Trident area.
- A \$13 million Federal Department of Transportation grant to create a multi-modal transportation hub for the Greater Hartford region that will connect Union Station to surrounding neighborhoods and nearby job centers.
- Four grants totaling \$8.2 million from the Connecticut Department of Economic Development to improve the street scape on Park Street, plan for the improvement of facades on Upper Albany, improve the street scape on Wethersfield and nearby avenues.
- A \$451,000 grant from the Connecticut Regional Council of Governments to support the development of a regional transportation plan.
- 8 grants totaling \$2.65 million for brownfield clean up and redevelopment from the Environmental Protection Agency and/or Connecticut Department of Economic and Community Development.

### ***How were these needs determined?***

Public improvement needs are determined as part of the capital improvement process described in the section above for public facilities.

### **Describe the jurisdiction's need for Public Services:**

Whether looking at data from official sources or information gathered during the Consolidated Plan consultation and citizen participation processes, evidence is strong that Hartford residents would benefit from a wide variety of public services.

The City of Hartford has a sizable population of youth in need of public services. 26% of Hartford's population are youth, younger than 18. 2013 ACS data indicate that 46% of these youth are living in poverty. Currently, 39% of students eating a school lunch in Hartford are also eating breakfast at school. This data, combined with the high ranking of services for youth in the survey, indicate a strong need for public services for youth that are effective and coordinated between and among providers and between and among City Departments. For youth programs, programs should focus on one or more of the following: reducing social isolation; promoting academics (including the arts), fostering health and well-being through recreation, reducing crime, helping abandoned or neglected children and leisure and physical fitness.

Data for older residents also indicate a strong need for services. 2013 ACS data indicate that 47% of persons 65 years and older have one more disabilities. Older residents are often responsible for their grandchildren. Elderly residents need accessible and nutritious food, assistance with medical needs, and case management.

The need to create economic opportunities for low- and moderate-income residents, as well as in underserved neighborhoods was stressed by numerous stakeholders and is reinforced by Hartford's high poverty (34%) and unemployment (12%) rates. To be effective at meeting these needs, programs should incorporate several of the following criteria: comprehensive assessment tools that help determine participants' needs; direct involvement of employer and industry partners; programs that provide participants with credential or certificates related to in-demand occupations; programs that include employment retention strategies; programs that address ways of overcoming barriers to employment such as language, transportation, criminal record; and programs that provide one on one support around financial counseling and budgeting.

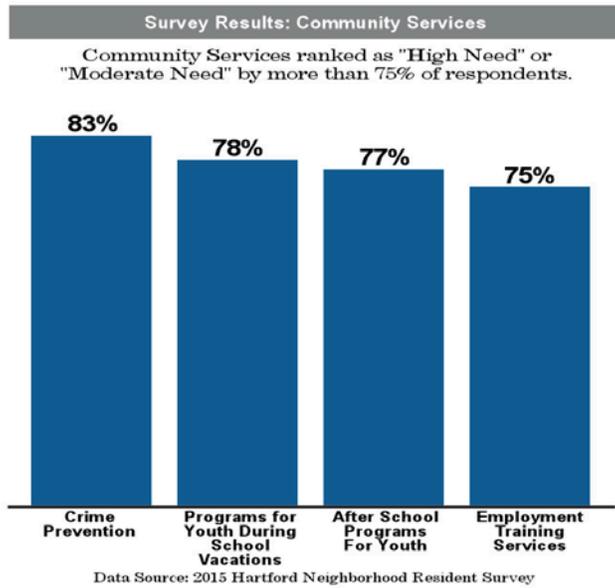
Other areas of needs have been identified but have not been determined to have as high as need. These needs include:

- ESL classes without a job skills/employment/income growth component
- Battered and Abused Spouse Service
- Substance Abuse/Mental Health Service
- Health Service
- Dental Service
- Legal Assistance

### ***How were these needs determined?***

Recognizing that the City of Hartford has significant needs and limited resources to address them, the City of Hartford wanted to make sure that key stakeholders, including neighborhood residents, had a chance to help

define priorities. One tool that was used to solicit input about priority needs was a survey that was distributed in Spanish and English. The City of Hartford received 510 survey responses. In addition, the City of Hartford conducted multiple focus groups with key stakeholders including participants in existing CDBG funded programs to gain additional insights about the needs of the City's low and moderate income residents. Additional information about the citizen participation process is provided in the process section.



**Hartford Public Service Priorities -- Survey Results**

# Housing Market Analysis

## MA-05 Overview

### Housing Market Analysis Overview:

The two factors that have the biggest impact on the City of Hartford's housing stock are the age of the housing and the income of residents. A significant portion of the City's housing stock is old, has deferred maintenance issues, and does not reflect the preferences of today's consumer. In addition, the age of the housing stock makes it more likely that the home will contain lead paint and be historic, which leads to dramatically more expensive and more complicated rehabilitation costs and processes.

Hartford's housing market is dominated by renters who are already cost burdened at today's rent levels. The inability to raise rents creates a disincentive for landlords' to invest in their properties, many of which are deteriorating.

## MA-10 Number of Housing Units – 91.210(a)&(b)(2)

### Introduction

The City of Hartford has dramatically different housing stock and housing needs than the surrounding metropolitan area, and a diverse set of housing types. Most of the City's housing stock is rental, which can be found in traditional apartment buildings, six-unit apartment buildings (perfect sixes), three-deckers, and more modern apartment clusters. The City's single family homes come in a variety of styles including cottages, bungalows, manors, estates, and ranch. The diversity of the housing stock provides both opportunities and challenges for the City. Opportunities are created by visually appealing and historic homes and buildings and challenges exist because of the difficulty and expense of renovating historic structures and the fact that some of the housing is no longer appealing to potential residents.

### All residential properties by number of units

Property Type	Number	%
1-unit detached structure	8,202	15%
1-unit, attached structure	1,704	3%
2-4 units	20,361	37%
5-19 units	12,326	23%
20 or more units	11,937	22%
Mobile Home, boat, RV, van, etc.	105	0%
<b>Total</b>	<b>54,635</b>	<b>100%</b>

**Table 28 – Residential Properties by Unit Number**

Data Source: 2007-2011 ACS

## Unit Size by Tenure

	Owners		Renters	
	Number	%	Number	%
No bedroom	75	1%	1,961	6%
1 bedroom	576	5%	10,867	31%
2 bedrooms	3,663	32%	11,855	34%
3 or more bedrooms	7,219	63%	9,832	28%
<b>Total</b>	<b>11,533</b>	<b>101%</b>	<b>34,515</b>	<b>99%</b>

**Table 29 – Unit Size by Tenure**

Data Source: 2007-2011 ACS

### **Describe the number and targeting (income level/type of family served) of units assisted with federal, state, and local programs:**

Community Development Block Grant (CDBG) allocations are not limited to specific geographic areas of Hartford, but serve very low, low- and moderate income Hartford residents and/or address blight on a spot basis.

In accordance with the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH Act) Emergency Solutions Grant (ESG), 60% of Hartford’s ESG funds are allocated on a yearly competitive basis to eligible agencies that perform emergency shelter activities in neighborhoods throughout Hartford. All programs serve only the homeless and those at risk of becoming homeless. The City allocates the remainder of its ESG funds (40%) for use in Homeless Prevention and Rapid Re-Housing activities, also in accordance with the regulations set forth under the HEARTH Act.

On a yearly competitive basis, Housing Opportunities for People with AIDS (HOPWA) funds are allocated to eligible program sponsors who serve persons living with HIV/AIDS throughout the Hartford Metropolitan Statistical Area (MSA). Program sponsors must also be in compliance with the applicable exhibits from HUD’s “Assessing Compliance, Measuring Performance” manual and the Standards of Care developed by AIDS Connecticut with input from the Continuum of Care.

Home Investment Partnerships Program (HOME) allocations are not strictly limited to any specific geographic area of the City as the vast majority of the City is in need of affordable housing development. The City reviews each request for HOME Program funding to determine whether the property is worthy of rehabilitation activities, whether it will make a positive impact upon the surrounding neighborhood, and whether it will benefit low-moderate income Hartford residents.

### **Provide an assessment of units expected to be lost from the affordable housing inventory for any reason, such as expiration of Section 8 contracts:**

Hartford is facing the possibility of a significant loss of assisted housing units. According to the National Low Income Housing Coalition’s National Housing Preservation database on expiring project-based rental assistance (PBRA), which includes project based Section 8, Section 202, Section 811, RAP, LIHTC, and HOME, there are 10,778 units in Hartford, with affordability restrictions set to expire within the next five years. From 2010-2014, the National Housing Preservation database indicates that the affordability designation expired for 5,841 units funded through the same programs listed above. Hartford Housing Authority is beginning the process of redeveloping two

state-funded housing developments. The first property that is being redeveloped is the 410-unit, 61-acre Chester A. Bowles property.

Hartford will continue to monitor all affordable housing contracts in their portfolio and other available databases over the next five years to assess if and when any units could be lost due to expiring contracts, and if it makes sense to preserve these units given the conditions of the units and market conditions.

***Does the availability of housing units meet the needs of the population?***

Hartford residents are struggling with housing affordability because real income levels have not risen in the City since 2000, while the cost of housing has risen dramatically, (rents rose by 11% and median home values rose by 54% after accounting for inflation).

Hartford has a shortage of affordable, high-quality housing. Shortages are particularly acute for residents with special needs, including the homeless and persons with disabilities. Although landlords are required by law to make “reasonable accommodations” to adjust the physical layout of an apartment, many of the special needs population are unaware of this and move on to other locations when seeking housing.

The City is experiencing a significant shortage of affordable and available rental units for extremely low-income households. Three quarters (34,515) of all Hartford households are renters. Almost two out of three (62%) of all renter households are experiencing one or more housing problems. On average, renter households are more likely than owners to have very low incomes, experience worst case needs, pay more than half of their income for rent, and have other problems such as living in inadequate or overcrowded housing.

The predominance of renter households is in part a reflection of the City’s housing stock. As shown on Table 31 above, 18% of the City’s housing stock is located in single unit structures. 82% of residential units consist of multi-family housing, most of which are renter occupied.

**Describe the need for specific types of housing:**

Hartford housing needs are broad and vary significantly depending on whether resources are directed toward renters and/or toward increasing the number of homeowners in the City. Hartford housing needs were identified based on the data provided by HUD and other sources, the consultation process, and the needs survey.

Hartford housing needs include:

- Increasing the homeownership rate by creating affordable homeownership opportunities and assisting first time homebuyers to buy market rate homes
- Creating a continuum of housing options for a range of incomes, focusing on housing opportunities in areas well served by existing or planned public transportation
- Increasing downtown housing, with an emphasis on market rate housing downtown
- Preservation and rehabilitation of Hartford’s housing stock, which is old and often has lead-based paint
- Code enforcement aimed at increasing the safety and condition of Hartford housing
- Reconfiguring existing or building larger housing units
- Strategic elimination of vacant buildings and blighted lots through renovation and new construction
- Additional affordable supportive housing opportunities that is responsive to special needs populations

## MA-15 Housing Market Analysis: Cost of Housing - 91.210(a)

### Introduction:

Over the last 10 years, the cost of housing has risen dramatically in Hartford despite minimal growth in worker's wages. Extremely low-income, very low-income and low-income households finding it hard to locate housing they can afford in the City.

### Cost of Housing

	Base Year: 2000	Most Recent Year: 2011	% Change
Median Home Value	95,300	186,000	95%
Median Contract Rent	493	694	41%

**Table 30 - Cost of Housing**

Data Source: 2000 Census (Base Year), 2007-2011 ACS (Most Recent Year)

Rent Paid	Number	%
Less than \$500	8,988	26.0%
\$500-999	21,921	63.5%
\$1,000-1,499	3,010	8.7%
\$1,500-1,999	398	1.2%
\$2,000 or more	198	0.6%
<b>Total</b>	<b>34,515</b>	<b>100.0%</b>

**Table 31 - Rent Paid**

Data Source: 2007-2011 ACS

### Housing Affordability

% Units affordable to Households earning	Renter	Owner
30% HAMFI	6,440	No Data
50% HAMFI	18,040	905
80% HAMFI	30,970	3,100
100% HAMFI	No Data	5,330
<b>Total</b>	<b>55,450</b>	<b>9,335</b>

**Table 32 - Housing Affordability**

Data Source: 2007-2011 CHAS

### Monthly Rent

Monthly Rent (\$)	Efficiency (no bedroom)	1 Bedroom	2 Bedroom	3 Bedroom	4 Bedroom
Fair Market Rent	704	883	1,101	1,371	1,593
High HOME Rent	727	884	1,088	1,322	1,549
Low HOME Rent	727	822	987	1,140	1,272

Data Source: HUD FMR and HOME Rents

**Table 33 – Monthly Rent**

### ***Is there sufficient housing for households at all income levels?***

Hartford's extremely low-and low-income households do not have adequate housing choices to meet their needs. The lower the income of Hartford households, the more likely they will be to experience housing problems. Of renter households earning less than 100% AMI, 43% of them (13,100) experience at least one housing problem. Of owner households earning less than 100% AMI, 42% of them (2,690) experience at least one housing problem.

In general, the most common problem being experienced by owners and renters alike is not having enough income to afford the housing, which results in households being cost-burdened. Since most Hartford households rent, this is a particularly big issue for renters.

### ***How is affordability of housing likely to change considering changes to home values and/or rents?***

Hartford homeowners, and the housing market as a whole, continue to struggle to recover from the foreclosure crisis. According to RealtyTrac, there were 699 properties in Hartford in January 2015 in some stage of foreclosure (default, auction or bank owned). This is higher than the number of homes available through non-distressed sales -- 513. The trend, however, seems to be improving. The year over year trend for foreclosures is positive; with the January 2015 number of properties that received a foreclosure filing 21% lower than the January 2014 figure.

Even with the ongoing effects of the foreclosure crisis, Hartford housing prices have continued to rise while the effective income level of Hartford residents has not. The 2007 to 2011 CHAS data indicates that both median home values and median rents rose significantly from 2000 to 2011. Median home values went from \$95,300 in 2000 to \$186,000 in 2011, a 95% change (54% increase when adjusting for inflation). Median rents rose from \$493 in 2000 to \$694 in 2011, 41% change (11% increase when adjusting for inflation). Without additional inventory and investments to maintain the habitability of housing, prices are likely to continue to rise faster than income.

### ***How do HOME rents / Fair Market Rent compare to Area Median Rent? How might this impact your strategy to produce or preserve affordable housing?***

According to 2007-2011 ACS data, the Average Median Contract Rent for the City of Hartford (\$693) is lower than the Fair Market Rent for 1-bedroom units (\$883). The majority of tenants within Hartford are paying between \$500-\$999 for rent (64%) and in range of the fair market rents. However, given the large share of low- and moderate-income households experiencing some level of cost burden, there is still a need for affordable housing production.

Further, during consultation with housing and community development stakeholders, it became apparent that while Hartford's housing is generally affordable when compared to HOME Rents and Fair Market Rent, the lower cost housing is often in disrepair and the City has an urgent need for well built (either through rehab or new construction) affordable housing for low- and moderate-income households.

According to the National Low Income Housing Coalition's "Out of Reach 2014" report, the annual income needed to afford a 2 -bedroom apartment in the Hartford area is \$46,800, about \$3,900 a month. This required income is approximately \$10,000 less than the City's median, but, as noted below, a large number of low and moderate-income households experience some level of cost burden indicating that there is not an adequate supply of affordable housing in Hartford.

- 30,743 renter households at or below 80% AMI are cost burdened or severely cost burdened
- 6,264 owner households at or below 80% AMI are cost burdened or severely cost burdened

## MA-20 Housing Market Analysis: Condition of Housing – 91.210(a)

### Introduction

The housing stock in Hartford is similar to the housing stock in many New England cities in terms of both age and architectural characteristics. With so many units built before 1950, many units need major rehabilitation work, as well as work to address health hazards caused by lead-based paint. In addition, some of the older housing types, such as the triple-deckers, may not appeal to today's housing consumer.

### Definitions

**Standard Condition:** No major structural defects, adequate plumbing and kitchen facilities, appearance which does not create a blighting influence, and the house meets additional, more stringent, City or County standards.

**Substandard Condition but Suitable for Rehabilitation:** The nature of the substandard condition is both financially and structurally feasible for rehabilitation.

**Housing Conditions:** Conditions of units are assessed using the same criteria as in the Needs Assessment. This includes: 1) lacks complete plumbing facilities; 2) lacks complete kitchen facilities; 3) more than one person per room; and 4) cost burden (amount of income allocated to housing) is greater than 30%.

### Condition of Units

Condition of Units	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
With one selected Condition	5,454	47%	19,213	56%
With two selected Conditions	161	1%	1,440	4%
With three selected Conditions	13	0%	87	0%
With four selected Conditions	0	0%	0	0%
No selected Conditions	5,905	51%	13,775	40%
<b>Total</b>	<b>11,533</b>	<b>99%</b>	<b>34,515</b>	<b>100%</b>

**Table 34 - Condition of Units**

Data Source: 2007-2011 ACS

### Condition of Housing discussion

The above table indicates the number of housing units by tenure that experience housing conditions as defined above. Both Owner and Renter-Occupied units have a higher prevalence of housing units with at least one selected condition, than units with more than one selected condition. Approximately 56% of renter units and 47% of owner units experience at least one housing condition, while only 4% of renter-occupied housing units experience two housing conditions and 1% of owner-occupied units experience more than one housing condition. This data does not include the types of housing conditions most likely to have a negative impact on Hartford residents such as peeling paint, energy inefficiency or inadequate maintenance.

### Year Unit Built

Year Unit Built	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
2000 or later	450	4%	1,106	3%
1980-1999	806	7%	3,541	10%
1950-1979	2,978	26%	11,830	34%
Before 1950	7,299	63%	18,038	52%
<b>Total</b>	<b>11,533</b>	<b>100%</b>	<b>34,515</b>	<b>99%</b>

**Table 35 – Year Unit Built**

Data Source: 2007-2011 CHAS

### Risk of Lead-Based Paint Hazard

Risk of Lead-Based Paint Hazard	Owner-Occupied		Renter-Occupied	
	Number	%	Number	%
Total Number of Units Built Before 1980	10,277	89%	29,868	87%
Housing Units build before 1980 with children present	189	2%	890	3%

**Table 36 – Risk of Lead-Based Paint**

Data Source: 2007-2011 ACS (Total Units) 2007-2011 CHAS (Units with Children present)

### Need for Owner and Rental Rehabilitation

Consolidated Plan consultations as well as the data about the age of the housing stock indicate a strong need for owner-and rental-occupied rehabilitation. More than half (55%) of the City’s housing units were built before 1950. The combination of low-incomes, dilapidated housing, and lower housing prices than in neighboring jurisdictions contribute to a need for significant housing rehabilitation.

The City of Hartford is also working to address housing conditions that have a negative consequence on health. A recent report from the Connecticut Department of Public Health Asthma program defined unhealthy housing as housing with some or all of the following conditions: rodents, peeling paint, and water leaks in the past 12 months. While no information is currently available on the incidence of these housing conditions in Hartford, information is available on the high incidence of health consequences associated with these types of housing conditions. Hartford has the highest rate of asthma-related emergency room visits in Connecticut.

### Estimated Number of Housing Units Occupied by Low or Moderate Income Families with LBP Hazards

The City of Hartford has 40,145 housing units built before 1980; lead was banned from residential paint in 1978. This is the total universe of housing that may contain lead-based paint. Of particular concern in Hartford, however,

is the high number of housing units built before 1950, which is often recognized as a threshold year when the level of lead in paint was lowered. Research indicates that prior to about 1940, paint typically contained 10% and sometimes as high as 50% lead. In the early 1950s, voluntary paint industry standards called for limiting lead content to 1%. More than 25,000 of Hartford's housing units were built prior to 1950 – before the voluntary guidelines were developed.

Assuming that housing units by year built are distributed evenly across all income levels, using the household counts in the Needs Assessment the share of low-income households (0-50% AMI) in the City is 56% (25,980 low-income households divided by 46,048 total households). The share of moderate-income households (50-80% AMI) is 16% (7,315 moderate-income households divided by 46,048 total households). Based on this information, an estimated 23,000 low-income households and 6,500 moderate-income households are living in homes built before 1980, which may contain lead-based paint.

The City has already remediated 900 units.

### **Discussion**

The City works with private partners to address the negative health impacts caused by housing conditions. The St. Francis (Hartford) Lead Safe House and Treatment Center assists families with children being treated for lead poisoning. The Safe House consists of seven apartments located a few blocks from St. Francis Hospital and hosts families until they have a lead-free environment to return to. The Center also has two clinics where children are evaluated for lead poisoning and outreach workers coordinate services with the families and doctors. If the safe house is unable to accommodate, the City will provide temporary emergency sheltering to the household until space becomes available at Lead Safe House or until the work is complete.

## MA-25 Public and Assisted Housing – 91.210(b)

### Introduction:

The Hartford Housing Authority (HHA) is the City's public housing authority. The City of Hartford's federally assisted housing stock includes 934 public housing units, 1,715 tenant based vouchers, and 18 special purpose vouchers for housing. Four of the HHA's housing developments are targeted toward elderly and/or disabled residents. HHA also owns and operates several state-funded housing developments, including two properties that HHA is in the process of redeveloping.

### Total Number of Units

	Program Type									
	Certificate	Mod-Rehab	Public Housing	Vouchers						
				Total	Project-based	Tenant-based	Special Purpose Voucher			
							Veterans Affairs Supportive Housing	Family Unification Program	Disabled*	
# of units vouchers available			1,253	2,157				225	0	0

\*includes Non-Elderly Disabled, Mainstream One-Year, Mainstream Five-year, and Nursing Home Transition

**Table 37 – Total Number of Units by Program Type**

Data Source: PIC (PIH Information Center)

### Describe the number and physical condition of public housing units in the jurisdiction, including those that are participating in an approved Public Housing Agency Plan:

The physical condition of the Hartford Housing Authority's stock (5 developments and a scattered site program) varies depending on whether HHA has recently undertaken revitalization activities in a particular development. This variation in physical conditions is evidence in the range of REAC scores from 51 to 99. Hartford Housing Authority is engaged in a pro-active assessment of the physical needs of the developments that are addressing renovation and redevelopment needs at each property. In 2015, extensive renovations are planned for Nelton Court, the development with the lowest REAC score.

### Public Housing Condition

Public Housing Development	Average Inspection Score
Nelton Court	51
Percival C Smith Towers	87
Hartford Scattered Site 1	64
Bellevue Square	84
New Dutch Point Phase 1	97
New Dutch Point Phase 2	99

**Table 38 - Public Housing Condition**

**Describe the restoration and revitalization needs of public housing units in the jurisdiction:**

The Hartford Housing Authority is preparing for a 2015 comprehensive portfolio analysis that will identify existing developments that should be recommended for disposition as well as opportunities to create new developments. The Hartford Housing Authority has executed a developer's agreement for the redevelopment of Bowles Park. The RFQ for the redevelopment of Westbrook Village was due at the end of February 2015.

**Describe the public housing agency's strategy for improving the living environment of low- and moderate-income families residing in public housing:**

HHA has a program that addresses the need for up keep of properties and residents' need for employment by employing residents to staff the front desk at two elderly and/or disabled multi-family buildings. The Authority also has three part-time maintenance workers who are helping to maintain the scattered site portfolio. These activities have helped to increase resident involvement.

HHA is expanding the number of caretakers that provide janitorial and minor property management services. For a rent incentive, a resident works to improve and beautify the property. HHA currently has 12 caretakers.

The Hartford Housing Authority has taken a number of steps to address safety concerns created by neighborhood residents. By requiring key fobs, adding security cameras, and increasing lighting, the Authority has been able to address safety concerns created by people who do not live in the housing development.

Another issue was raised during the consultation, however, which is the competing safety and social needs of the elderly and the young disabled residents who are often living in the same building. The Hartford Housing Authority currently has four senior developments with 480 units. In one of these buildings, 140 out of 193 units are occupied by young disabled residents. The Authority is finding it challenging to meet the safety, physical and service needs of these two very different populations. During the consultation, HHA indicated that the number of seniors applying for public housing has dropped because of perceived safety concerns posed by other tenants as opposed to safety concerns from neighborhood residents as well as other issues related to the different needs of these populations. Although the HHA is committed to addressing the housing and supportive service needs of both disabled and senior residents, it is considering adopting a senior preference for some of its buildings to address the safety and other concerns experienced in some of the mixed population developments.

Also improving conditions at developments is the aggressive strategy for dealing with bed bugs. The Hartford Housing Authority hired a new contractor to develop and implement these strategies, which have led to a significant reduction in infestation at the developments. These strategies include: zero tolerance for no inspection, mattress encasements and strategies for making laundry more affordable and accessible to residents.

**Discussion:**

The Hartford Housing Authority has recently focused attention on improving communication between residents and staff. One anticipated outcome of this initiative is a better understanding by staff of issues and concerns shared by families living in public housing. One already completed initiative has been the reorganization of Hartford Housing staff. Administrative staff meet regularly with residents to listen to concerns and share Hartford Housing plans. In addition, members of the Resident Advisory Board provide feedback on resident issues and concerns.

## MA-30 Homeless Facilities and Services – 91.210(c)

### Introduction

Hartford is fortunate to have a proactive and innovative Continuum of Care that is working to serve the homeless community and insure that services are available for all segments of the homeless population. The data in Table 13 provides evidence of the City and its partners' commitment to addressing homelessness issues by providing housing and not just emergency shelter to those who need it.

Several innovative and important policy and procedural changes have been implemented including: the development of the 10 year Plan to End Homelessness, development of a coordinated access network that can be used to identify empty shelter beds and coordinate case management, universal wait list prioritization, proactive strategies to prevent people from becoming homeless when they are discharged from hospitals, prisons, and other institutions, and the first youth point in time count.

### Facilities and Housing Targeted to Homeless Households

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Households with Adult(s) and Child(ren)	81	0	125	238	0
Households with Only Adults	256	121	208	783	0
Chronically Homeless Households	0	0	0	405	0
Veterans	0	0	16	173	0
Unaccompanied Youth	0	0	0	0	0

**Table 39 - Facilities and Housing Targeted to Homeless Households**

**Alternate Data Source Name:**  
Point in Time Count

### Describe mainstream services, such as health, mental health, and employment services to the extent those services are used to complement services targeted to homeless persons:

The Hartford Continuum of Care and partners throughout the State have implemented comprehensive and proactive strategies to link homeless services providers, health and mental health care providers, and other services. For example, a state wide initiative, the CT Integrated Healthcare and Housing Neighborhoods pilot program, takes a comprehensive approach to housing and healthcare, in four regions. Journey Home is the regional lead in Hartford, which helps homeless people navigate the physical, mental, and behavioral health care systems. Seven agencies are partnering with Journey Home, providing intensive housing case management to further ensure the success and stability of these clients in their housing. These include Mercy Housing, My Sister's Place, Community Health Resources, Immaculate Conception Shelter and Housing Corporation, Capitol Region Mental Health Center, Intercommunity, and Hands On Hartford.

The pilot program targets Greater Hartford residents, who are some of the highest Medicaid utilizers in the state, and places clients into permanent supportive housing, using the 'housing first' framework, and offers them intensive case management as well as the assistance of a patient navigator to manage and stabilize healthcare issues. Local Mental Health Authorities, hospitals, and Federally Qualified Health Centers in Greater Hartford have partnered with Journey Home to implement this initiative.

Two key employment programs geared toward Hartford's homeless and at risk residents are: the Homeless Veterans Reintegration Program (HVRP) and the Aerospace Employment Program (AEP). Journey Home and the Community Renewal Team (CRT) are working together to implement the federal Homeless Veterans Reintegration Program to provide employment-based case management to veterans experiencing homelessness. Services to veterans include occupational training, work readiness training, Individual Employment Plans, referrals to community partners to meet participants' basic needs, job placement services, and job retention services.

The AEP program is housed within the Belcan Corporation (a private employer). The primary objective of this project is to provide a path out of poverty through meaningful employment with the following attributes: livable wages allowing self-sufficiency, health insurance, skills for the 21st century, and career growth through a collaborative mentoring program. The focus has been to secure the employment opportunities first, then design the training programs to fill these positions. Belcan has designed work packages which segment activities based on skills required. The lower/middle skilled segment will form the basis of the Aerospace Employment Program. In March 2015, seven graduates of the program were hired by Belcan.

Continuum providers maintain strong connections to a multitude of service providers, ensuring community and participants are aware of homeless and housing resources. Homeless Outreach teams regularly visit encampments and locations where homeless people gather, as well as shelters and soup kitchens. The Outreach Workers know options to assist homeless people to connect with appropriate resources. ES operators offer additional services designed to move people from homelessness to housing. Staff are bi-cultural, bi-lingual, (in some cases multi-lingual) and assist in connecting homeless people to mainstream resources.

Family homeless housing providers outreach to educational systems to ensure that they are informed about homeless services as well as connecting shelter residents to educational resources.

**List and describe services and facilities that meet the needs of homeless persons, particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. If the services and facilities are listed on screen SP-40 Institutional Delivery Structure or screen MA-35 Special Needs Facilities and Services, describe how these facilities and services specifically address the needs of these populations:**

The City of Hartford provides the following services to homeless persons, as detailed in Table 13. As the Table indicates some of the services are targeted toward special sub-populations such as veterans and/or chronically homeless. The CoC helps insure that the facilities offered match the needs of the homeless population. Services provided include: emergency shelter to address crisis situations, transitional housing to help people prepare for more permanent housing solutions and permanent supportive housing that provides comprehensive services to people who are better able to address their special needs because they are in stable housing.

## MA-35 Special Needs Facilities and Services – 91.210(d)

### Introduction

The City of Hartford engages in an ongoing dialogue with partner agencies that own and operate special needs facilities. This dialogue is important so that funding and services can adapt to changing needs of the populations and so that best practices can be incorporated into the delivery of services at special needs facilities. For example, the City is currently engaged in a discussion with entities operating facilities and providing services to persons with AIDS/HIV to see how to adapt these services to the changing demographics and longer life expectancy of this population.

**HOPWA Assistance Baseline Table**

Type of HOPWA Assistance	Number of Units Designated or Available for People with HIV/AIDS and their families
TBRA	39
PH in facilities	56
STRMU	44
ST or TH facilities	17
PH placement	0

**Table 40 – HOPWA Assistance Baseline**

**Data Source:** HOPWA CAPER and HOPWA Beneficiary Verification Worksheet

**Including the elderly, frail elderly, persons with disabilities (mental, physical, developmental), persons with alcohol or other drug addictions, persons with HIV/AIDS and their families, public housing residents and any other categories the jurisdiction may specify, and describe their supportive housing needs:**

Supportive housing programs for special needs populations, including the elderly, frail elderly, persons with disabilities, persons with addictions, and those living with HIV/AIDS are designed to allow the individuals to live as independently as possible, while addressing special needs such as counseling, health care, and physical accommodations to homes. The services provided vary from facility to facility and, even within the same facility, vary by household needs. A frail elderly person may need physical adaptation to the home, as well as help taking the proper medicine every day.

Efforts are underway to align health care resources with supportive housing programs to maximize the impact of both programs. Residents who continue to need services but no longer need permanent supportive housing are provided with assistance in locating a home that allows them to live more independently, freeing up space for people who would benefit from supportive housing.

Persons with HIV/AIDS are living longer and often tend to want to live independently. Much of Hartford's prior year HOPWA funding was used to support the development of HIV/AIDS congregate living facilities. During the

next five years, the City and AIDS Connecticut Inc., as well as other partners, will engage in a conversation about the proper balance of support for independent living versus supportive facilities.

**Describe programs for ensuring that persons returning from mental and physical health institutions receive appropriate supportive housing:**

Hartford has a number of initiatives under way to help ensure that persons returning from mental and physical health institutions do not become homeless. These efforts align with goals in the 10 Year Plan to end homelessness.

The Coordinated Access Network regularly communicates with and engages in conversations with institutions that discharge individuals such as mental and physical hospitals and correctional institutions. Teams are set up to work to prevent individuals from being discharged into homelessness.

One related initiative is the CT Integrated Healthcare and Housing Neighborhoods pilot program, a statewide collaborative, to place homeless clients in supportive housing who are some of the highest Medicaid utilizers in the state due to inappropriate and preventable use of expensive medical services. The pilot will place clients into permanent supportive housing, using the 'housing first' framework, and offer them intensive case management as well as the assistance of a patient navigator to manage and stabilize healthcare issues. 25 Rental Assistance Program (RAP) vouchers are available for the Greater Hartford Region.

**Specify the activities that the jurisdiction plans to undertake during the next year to address the housing and supportive services needs identified in accordance with 91.215(e) with respect to persons who are not homeless but have other special needs. Link to one-year goals. 91.315(e)**

In the coming year the City will support a number of programs to assist the elderly, the disabled, victims of domestic violence, and other special needs populations. The City will continue to fund 10 organizations that provide support services, case management, housing, housing subsidies, and housing information services to persons living with HIV/AIDS and their families.

The City also plans to provide resources for community-based organizations to undertake the following activities that support other special needs populations:

- Senior congregate meals
- Nutritious food and produce delivery to senior housing residents
- Therapeutic arts for the blind/disabled
- Legal services for abused and neglected children
- Counseling for victims of domestic violence and sexual assault

## MA-40 Barriers to Affordable Housing – 91.210(e)

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### **Describe any negative effects of public policies on affordable housing and residential investment:**

This section describes barriers to affordable housing that have been identified in Hartford's 2011- 2016 Fair Housing Analysis of Impediments, during the Consolidated Plan consultation and citizen participation process, and from local, state and national policy papers.

Access to credit for all borrowers and especially minority borrowers is a barrier to affordable housing. Hartford's most recent Fair Housing Analysis of Impediments includes data from the Home Mortgage Disclosure Act on home purchase denial rates in Hartford County in 2009. Of the 6,790 owner-occupied home purchase applications, excluding loan applications that were not processed because of actions by the applicant, 5,155 loans were originated and 730 loans were denied, an average loan denial rate of 11%. Denial rates varied significantly by race and ethnicity; whites had a denial rate of 9%, while Asians, African Americans and Hispanics had higher denial rates of 22%, 17% and 16%, respectively. Even when accounting for differences in income, denial rates were higher for racial and ethnic minorities.

Fair housing violations create barriers to affordable housing. HUD maintains a record of federal fair housing complaints. Of the 118 fair housing discrimination complaints filed with HUD from Hartford residents between 2000 and 2010, the two highest were complaints based on racial discrimination (33) and complaints based on disability (32). While not a violation of federal law, it is illegal in Connecticut to discriminate based on source of income. The consultation with the CT Fair Housing Center indicated that landlords were violating this provision of Connecticut law. A related barrier to affordable housing is experienced by the growing refugee community in the City of Hartford. A combination of refugees' lack of knowledge about how housing transactions occur in America and lack of English proficiency combined with landlords' lack of familiarity with the cultural traditions of refugees creates barriers to affordable housing.

While many regulations enhance the safety and quality of housing, regulations also can add significant costs. Because Hartford's housing stock is so old, a significant majority of homes contain lead-based paint. Deleading homes adds significant costs. In addition, during the consultation, the extra cost associated with deleading homes in historic districts was identified as a barrier to affordable housing. For instance, regulations require that, in historic districts, replacement windows must be wood even though wood windows are significantly more expensive and homeowners have expressed a preference for vinyl. Another barrier related to the age of the housing stock is the overall condition of the housing. Hartford's aging housing stock is often in poor repair which creates a barrier to affordable housing and contributes to negative health conditions, such as the high incidence of asthma among Hartford residents.

Property taxes are a barrier to affordable housing in Hartford. Current state policy, which is being debated by the state legislature, requires cities to rely on property taxes to fund education and municipal services. In Hartford, which has a high number of nonprofit hospital and educational institutions, this policy significantly increased the cost of maintaining housing. Hartford, for example, has a mill rate of 74.3, while the much wealthier suburb of West Hartford has a mill rate of 37.4.

## MA-45 Non-Housing Community Development Assets – 91.215 (f)

Unemployment is a major issue for Hartford residents as the ACS data below estimates that the unemployment rate in the 2007-2011 period was over 17%. According to the Bureau of Labor Statistics, the unemployment rate has declined to 12% in November 2014. However, the state unemployment rate for the same period is nearly half of Hartford's at 6%. City workers are more likely to be working in low-wage jobs. Higher paying more managerial jobs are more likely to go to suburban residents. The City is reacting to this economic picture by focusing on job readiness, job training and entrepreneurial programs as well working to develop housing opportunities that will help attract more middle class residents to diversify the City's tax base.

### Economic Development Market Analysis

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	77	7	0	0	0
Arts, Entertainment, Accommodations	4,249	5,514	12	6	-6
Construction	777	1,106	2	1	-1
Education and Health Care Services	10,421	28,247	30	31	1
Finance, Insurance, and Real Estate	3,284	30,767	10	34	24
Information	535	1,844	2	2	0
Manufacturing	2,836	1,219	8	1	-7
Other Services	1,765	3,949	5	4	-1
Professional, Scientific, Management Services	2,500	10,641	7	12	5
Public Administration	0	0	0	0	0
Retail Trade	4,655	3,492	14	4	-10
Transportation and Warehousing	1,816	2,329	5	3	-2
Wholesale Trade	1,369	2,294	4	3	-1
Total	34,284	91,409	--	--	--

**Table 41 - Business Activity**

Data Source: 2007-2011 ACS (Workers), 2011 Longitudinal Employer-Household Dynamics (Jobs)

### Labor Force

Total Population in the Civilian Labor Force	59,438
Civilian Employed Population 16 years and over	48,892
Unemployment Rate	17.74
Unemployment Rate for Ages 16-24	33.86
Unemployment Rate for Ages 25-65	10.85

**Table 42 - Labor Force**

Data Source: 2007-2011 ACS

Occupations by Sector	Number of People	Median Income
Management, business and financial	6,519	
Farming, fisheries and forestry occupations	2,205	
Service	9,054	
Sales and office	12,204	
Construction, extraction, maintenance and repair	2,524	
Production, transportation and material moving	2,682	

**Table 43 - Occupations by Sector**

Data Source: 2007-2011 ACS

**Travel Time**

Travel Time	Number	Percentage
< 30 Minutes	34,889	76%
30-59 Minutes	8,892	19%
60 or More Minutes	2,409	5%
<b>Total</b>	<b>46,190</b>	<b>100%</b>

**Table 44 - Travel Time**

Data Source: 2007-2011 ACS

**Education:**

**Educational Attainment by Employment Status (Population 16 and Older)**

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	7,567	2,152	7,549
High school graduate (includes equivalency)	12,635	2,456	4,616
Some college or Associate's degree	11,086	1,565	2,735
Bachelor's degree or higher	6,995	503	1,628

**Table 45 - Educational Attainment by Employment Status**

Data Source: 2007-2011 ACS

**Educational Attainment by Age**

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Less than 9th grade	816	1,391	1,749	3,923	3,927
9th to 12th grade, no diploma	3,413	2,975	2,595	4,635	2,201
High school graduate, GED, or alternative	4,133	6,029	5,708	7,970	2,672
Some college, no degree	8,658	4,269	3,344	4,277	981
Associate's degree	513	918	1,029	1,572	321
Bachelor's degree	1,094	2,127	1,426	2,037	635
Graduate or professional degree	83	1,558	577	1,401	671

**Table 46 - Educational Attainment by Age**

Data Source: 2007-2011 ACS

**Educational Attainment – Median Earnings in the Past 12 Months**

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	17,519
High school graduate (includes equivalency)	23,493
Some college or Associate's degree	29,521
Bachelor's degree	42,810
Graduate or professional degree	59,708

**Table 47 – Median Earnings in the Past 12 Months**

Data Source: 2007-2011 ACS

**Occupational Group**

Major occupational group	Percent of total employment		Mean hourly wage		
	United States	Hartford	United States	Hartford	% difference
Total, all occupations	100.00%	100.00%	\$22.33	\$26.41*	18
Management	4.9	7.4*	53.15	56.71*	7
Business and financial operations	5	604*	34.14	36.46*	7
Computer and mathematical	2.8	3.6*	39.43	40.53*	3
Architecture and engineering	1.8	2.3*9	38.51	38.92	1
Life, physical, & social science	0.9	0.7*	33.37	35.03*	5
Community and social services	1.4	2.2*	21.5	24.70*	15
Legal	0.8	1.2*	47.89	49.26	3
Education, training, and library	6.3	7.5*	24.76	27.22*	10
Arts, design, entertainment, sports, and media	1.3	1.6*	26.72	27.23	2
Healthcare practitioner and technical	5.8	6.4	35.93	40.41*	12
Healthcare support	3	3	13.61	16.30*	20
Protective service	2.5	1.9*	20.92	21.91	5
Food preparation and serving related	9	7.3*	10.38	11.35*	9
Building and grounds cleaning and maintenance	3.2	3.2	12.51	14.52*	16
Personal care and service	3	3	11.88	13.28*	12
Sales and related	10.6	9.3*	18.37	20.12*	10
Office and administrative support	16.2	15.8	16.78	19.85*	18
Farming, fishing, and forestry	0.3	0.1*	11.7	14.11	21
Construction and extraction	3.8	2.9*	21.94	25.34*	15
Installation, maintenance, and repair	3.9	2.9*	21.35	23.22*	9
Production	6.6	6.2*	16.79	19.88*	18
Transportation and material moving	6.8	5.1*	16.28	16.47	1

Table 22 – Occupational Group

Data Source: 2007-2011 ACS

**Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?**

Hartford is known as the headquarters for many major insurance companies. The Bureau of Labor Statistics (BLS) tabulates employment and wage statistics for the City of Hartford. The data below is for workers located within the Hartford-West Hartford-East, and Hartford Metropolitan Statistical Area as of May 2013. The largest business sectors in Hartford are the Finance, Insurance and Real Estate and Education and Healthcare Services, which accounts for 64% of the jobs in the City. However, these two industries account for only 40% of the jobs held by Hartford residents and, as noted below, the majority of those positions held by Hartford residents are service or supportive office worker occupations.

The largest occupation is Office and Administrative Support, followed by Sales and Food Preparation and Serving. With major changes that will have an economic impact on Hartford (illustrated in more detail in the table directly

above), increasing jobs opportunities in the future, these major occupations group percentages may change in the next five years.

**Describe the workforce and infrastructure needs of the business community:**

A competitive economy requires a skilled workforce and reliable, preferably modern, infrastructure. The focus of Hartford's Corporate Development Division within the City's Economic Development Department based on research and the identification of needs is working closely with industrial companies, commercial service firms, chain retailers and large housing developers on projects that retain and create new jobs and attract investment in the City. Identifying and delivering resources through a wide variety of service providers, including private banks, State of Connecticut development agencies, electric and gas utility companies and various workforce development agencies.

Like many east coast cities, Hartford experiences general infrastructure needs for streets, water and sewer and other infrastructure improvements. Transportation was cited as a significant impediment in several of the economic development and employment consultations. This is particularly true since approximately one third of Hartford households do not have a car.

**Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create:**

The City is actively working with the region's academic institutions, including the University of Connecticut, in order to attract institutional programming and student body populations to the City. The new University of Connecticut Greater Hartford Campus will introduce a major university presence in the downtown and bring more than 3,000 students and nearly 400 faculty/staff during the day. This will increase the commercial demands and present new development opportunities at all levels. It is estimated that a \$1.1 million retail opportunity will be created in the immediate vicinity of the new campus location. The City's Development Services Division is working closely with the City's partners to respond to consumer demands by providing early investment and facilitating the development process.

Hartford is still considered a strategic location for the financial services industry. Growth and developments are expected to continue despite the economic uncertainties. Aetna Inc., a major insurer, relocated its workforce from Cromwell back to Hartford and The Hartford Insurance Company is expected to make a significant investment and relocate additional jobs into the City. In addition, site selection assistance is provided directly to businesses and their real estate representatives to ensure that Hartford is considered for expansion and recruitment opportunities. Over the next five years, the emphasis in the corporate unit will be on healthcare, supply chain management, insurance and financial services, and fostering entrepreneurship. This includes partnering with banks and insurance companies, as well as the small professional firms that support these major financial institutions. In the area of supply chain management, opportunities for warehousing and distribution will be the primary target, given the City's proximity to major interstates, the airport and a ready workforce. Retention and expansion in the City by corporations, such as UnitedHealth Group and Sims Metal Management, are clear indications of the attractiveness and viability of this market.

The City of Hartford has recently broken ground on the \$350 million Downtown North (DoNo) minor league baseball park and accompanying developments including hotels, housing, retail space and open space. This development is intended to serve as a catalyst for the DoNo neighborhood development and likely provide a

number of short-term construction jobs as well as permanent retail, hotel, and entertainment jobs for the residents of Hartford.

The City of Hartford will work to ensure that jobs associated with these initiatives are allocated to Hartford residents.

***How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?***

Hartford residents largely do not have the skills and education necessary for the professional (management, business, science and the arts) type of occupations in the City. Thus, as noted in the 2014 Demographic Report, only 10% of the jobs for the two most important traditional industries in Hartford (Insurance and State Government) are held by residents of Hartford. As further noted in the 2014 Demographic Report, Hartford residents in the Education Services, Health Care, Finance, Insurance, and Real Estate, Professional, and Scientific/Technical industries are less likely to be in professional or management occupations when compared to the workforce of the metro region.

Further, the median income for a Hartford household is just under \$30,000 while the median household income in the metro area is more than \$65,000.

Given these two data elements, it is evident that Hartford residents do not have the necessary skillsets for the higher-income potential jobs in the City. Residents require both better access to educational opportunities as well as workforce and job trainings to ensure that Hartford residents can meet the regional economy's demands.

**Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan:**

The City of Hartford is partnering with a number of nonprofit organizations and private employers to develop job training initiatives and job placement opportunities. The City of Hartford hosted several roundtables with participants in job training initiatives, private employers, small business entrepreneurs and other key stakeholders to determine how to best support economic development initiatives.

Journey Home works to better integrate the workforce development system with the housing and shelter system. Two key employment programs are the Homeless Veterans Reintegration Program (HVRP) and the establishment of a social enterprise entitled "Aerospace Employment Program (AEP)". The Homeless Veterans Reintegration Program (HVRP) is the only federal program that focuses exclusively on the employment of homeless veterans. Journey Home partners with Community Renewal Team (CRT) to provide employment-based case management to veterans experiencing homelessness. Services to the veterans include occupational training, work readiness training, Individual Employment Plans, referrals to community partners to meet participants' basic needs, job placement services, and job retention services.

This process revealed that City residents needs a continuum of assistance in securing jobs from job readiness, which focuses on items such as resume and interview preparation, to job training, which focuses on developing specific skills for jobs. The City is fortunate to have a large number of job readiness and job training programs such as Strive and Project Longevity. Enhanced communication with employers willing to hire graduates of these programs as well as identification of employers willing to hire ex-offenders were identified as issues. Specific programs are described in more detail below.

***Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?***

Yes

***If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth:***

The current CEDS was an initiative designed to rebuild the Hartford economy by developing a comprehensive strategy for the Metro Hartford region. The CEDS process was initiated by the MetroHartford Alliance, a regional nonprofit organization formed by the merger of the Capitol Region Growth Council and the Greater Hartford Chamber of Commerce in 2001. The CEDS will recommend improvements in the region's business climate, workforce and development system, infrastructure, quality of life, and economic development and marketing efforts that will help the City maximize its success in economic growth. The strategy will also review the region's target industries, recommend ways the region can increase its effectiveness in attracting target industries, and recommend any niche industries the region should pursue within its target industry categories.

**Discussion**

**Small Business Development Program**

The Small Business Development Program provides technical assistance to neighborhood businesses and entrepreneurs interested in starting new businesses. Services are provided by a team of Small Business Specialists assigned to specific geographic areas that walk the commercial corridors and build productive relationships with business owners. Examples of services provided include permitting assistance, business planning, loan packaging and quality of life concerns.

**Aerospace Employment Program**

Journey Home has established the Aerospace Employment Program, a social enterprise housed within the Belcan Corporation (private employer) that focuses on employing underserved residents of Greater Hartford. The objective of this project is to provide a path out of poverty through meaningful employment with the following attributes: livable wages allowing self-sufficiency, health insurance, skills for the 21st century, and career growth through a collaborative mentoring program. The focus has been to secure the employment opportunities first, then design the training programs to fill these positions.

**ADVANCE Training Grant Program**

Leveraging the work of their Manufacturing and Supply Chain Initiative (MSCI), Connecticut Center for Advanced Technology partnered with employers in the aerospace manufacturing supply chain subsector to create the ADVANCE Training Grant Program. ADVANCE allows employers to identify the skill sets they need to grow their businesses, receive matching funds for employee training, and connect employees to support programs using tools such as United Way's 2-1-1 Navigator.

**Connecticut Energy Workforce Development Consortium**

Beginning in 2010, Workforce Solutions Collaborative of Metro Hartford (WSCMH) partnered with the Connecticut Energy Workforce Development Consortium (CTEWDC) to establish a workforce partnership. CTEWDC formed the Energy/Utilities Workforce Partnership (EUWP), a partnership of traditional and alternative energy companies, manufacturers of energy-related products, workforce investment boards, and representatives from technical high schools, community colleges, and universities. EUWP is convened, organized, and managed by Connecticut Business & Industry Association's Education Foundation and focuses on entry-level workforce needs and lower-income workers and is charged with implementing the grant from WSCMH.

**Readiness Education and Academic Development Initiative (READi)**

Contextualized learning, the blend of occupational and basic skills education, has been proven to increase the potential for career advancement and higher wages. That's why Workforce Solutions supported the use of ACT's KeyTrain in its job seeker training programs. KeyTrain is an on-line, self-paced, training and remediation tool that strengthens basic academic and workplace readiness skills. Additionally, KeyTrain is aligned with ACT's WorkKeys, a standardized assessment indicating workplace readiness which leads to the National Career Readiness Certificate. A strong foundation of basic skills is fundamental to Workforce Solutions' stackable education and training model. Stackable education promotes sequential training that can build up a worker's skill base and help them climb the career ladder.

### **Strong Cities, Strong Communities – Economic Visioning**

The City of Hartford was designated as one of three White House Strong Cities/Strong Communities (SC2) Economic Visioning City. The Economic Visioning program is a competition to produce bottom-up, comprehensive economic development plans. The City of Hartford was awarded a \$1 million grant to promote economic innovation. The City of Hartford established a competition for any community partner or other qualified team to submit proposals on strategies to innovate and grow Hartford's economy. In November 2014, Hartford selected 10 finalists, awarding grants the top three finalists. All finalists will compete for a larger round of funding to be awarded in May 2015.

### **Knowledge Corridor Consortium**

The City of Hartford was one of three metropolitan areas to successfully receive a HUD Fiscal Year 2010 Sustainable Communities Regional Planning Grant for \$4.2 million. The lead applicant of the Consortium is the Capital Region Council of Governments. The Consortium's goals are to build the network of the Hartford – Springfield Knowledge Corridor to advance opportunity, sustainability and livability in the region.

## **MA-50 Needs and Market Analysis Discussion**

### ***Are there areas where households with multiple housing problems are concentrated? (Include a definition of "concentration")***

More than 76% of the Hartford's households fall into the three lowest HUD income categories and reside throughout the Hartford's 17 neighborhoods with the exception of the Downtown, West End, and North Meadows industrial area. Because these households are spread throughout the majority of the City of Hartford, it is reasonable to assert that households with multiple housing problems are pervasive, and not concentrated in any particular area, as illustrated in the maps included at the end of this section.

The housing problems that extremely low-, very low- and low-income households share citywide is a housing cost burden greater than 30% (share of income devoted to housing costs). This affordability gap often forces residents to choose housing that has one or more housing problems, such as overcrowding and/or households that lack complete bathroom or kitchen facilities.

### ***Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (Include a definition of "concentration")***

Racial and ethnic minorities are also not concentrated in any specific area of the City. All neighborhoods are composed of more than 45% minority population, with the following exceptions: Downtown, West End, North Meadows industrial area and the west half of the Blue Hills neighborhood. All neighborhoods are comprised of at least 40% low-income families the exception of the North Meadows industrial area.

The City of Hartford applied for and was approved to create a Neighborhood Revitalization Strategy Area (NRSA) in a portion of the Parkville neighborhood in 2013. To qualify as a NRSA an area must contain a percentage of low- and moderate-income residents that is no less than the upper quartile percentage of the jurisdiction or 70 %, whichever is less, but in no event less than 51%. The City of Hartford is using the NRSA definition as its definition of concentration.

***What are the characteristics of the market in these areas/neighborhoods?***

63% of Hartford’s housing stock was built before 1960. The number of housing units produced during the 1960s (7,687) and 1970s (5,769) is considerably smaller. Further, housing construction during the 1980s slowed markedly, with 3,355 units built during the decade. Only 4% of the City’s total housing stock was built between 1990 and 2000. Hartford’s housing stock tends to be architecturally significant but older.

Although over half of all housing units in Hartford are in one-to-four unit dwellings, about 30% are in large, multi-story buildings. Areas that lack large apartment buildings still offer an abundance of densely developed rental housing in more “human-scale” structures, which are often older buildings with small units, e.g., studio and one-bedroom apartments. In fact, renter-occupied housing accounts for over half of all occupied units in all but two neighborhoods.

Hartford has also experienced foreclosures fairly consistent with the experience of other New England cities, leading to empty properties and blighted conditions that have been the focus of the City’s NSP and other strategies. While the incidence of blight is undeniably higher in some neighborhoods than others, it seems that no Hartford neighborhood has been spared. The presence of so many distressed properties citywide complicates the effectiveness of targeting neighborhood revitalization resources.

The City of Hartford has been closely monitoring the market conditions in the Parkville NRSA. A December 2013 report found that: Parkville has higher than average rents and sale activity indicating interest in the Parkville housing market; investments in Parkville real estate remain competitive when compared to the City as a whole; blight is still an issue but the scope of the problem is manageable; and a high proportion of Parkville homes are occupied by renters. Public safety remains a concern of neighborhood residents and businesses, particularly at night. Traffic and parking was also identified as impediments in the neighborhood.

***Are there any community assets in these areas/neighborhoods?***

Each Hartford neighborhood is rich with community assets that enhance quality of life in neighborhoods and attract outside investment, such as:

- Arts, music, cultural and philanthropic organization centers (Citywide)
- Community Development Corporations (Citywide)
- Coltsville Historic District and newly designated National Historic Park (Sheldon/Charter Oak; Citywide)
- Colt Gateway apartments and retail space at the former Colt Factory (Sheldon Charter Oak)
- Swift Factory - Transformation of the former M. Swift & Sons Gold Leaf factory into an urban neighborhood farm and green job training site (Northeast)
- Riverfront Recapture (Citywide)
- City parks (six of which are on the National Register of Historic Places) and open spaces (Citywide)
- Senior and recreational centers (South End, North End, Parkville, Hispanic)

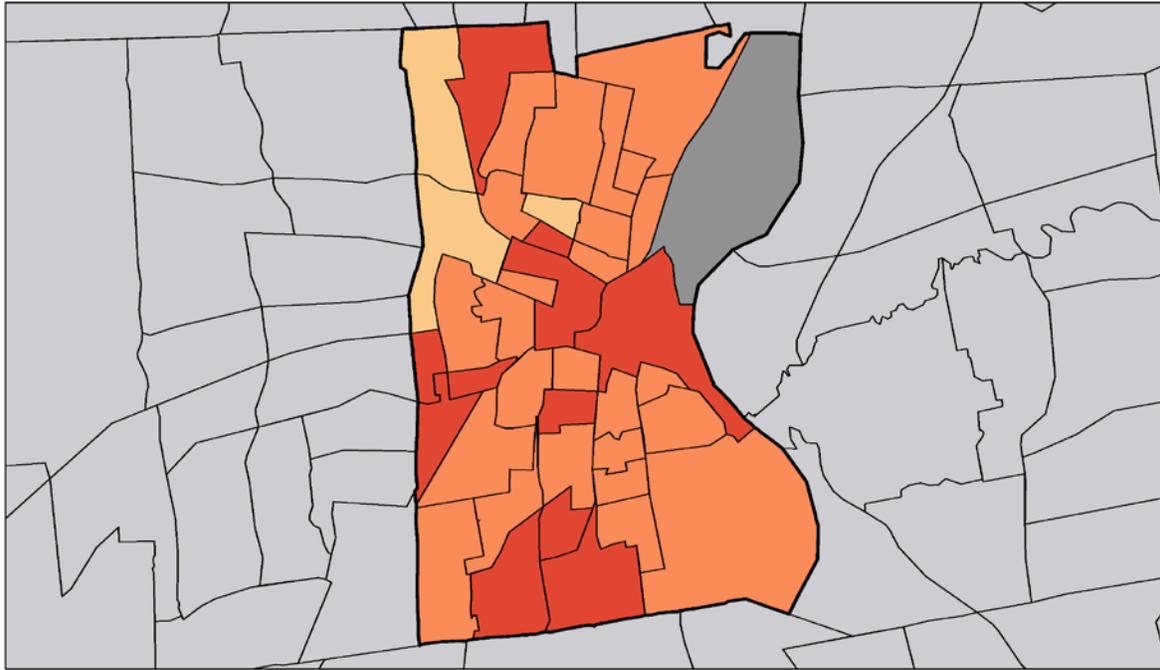
- Higher Education - Capital Community College, RPI, UConn (Downtown; Citywide)
- reSet Social Enterprise Trust (Parkville)
- Billings Force Community Works - Promoting access to healthy food; engaging youth; developing employment opportunities and sustainable social enterprises (Frog Hollow)
- Park Street Streetscape III (Frog Hollow, South Green)
- Albany Avenue Streetscape Improvements
- Expanded nursing/health services and resources at the Parkville Senior Center, an important neighborhood asset
- Pilot of “helloParkville” app and business marketing strategies stemming from recommendations of the business needs survey
- Housing rehabilitation

***Are there other strategic opportunities in any of these areas?***

In addition to the establishment of the Parkville NRSA and allocation of HOME and CDBG funds, the City pursues strategic investment in the areas of concentrated housing problems and affordability through other funding sources such as:

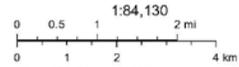
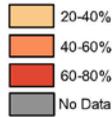
- \$1.5 Million CT Department of Community Development Affordable Housing Grant Awarded in 2014, funds target two areas:
  - Southern Section of the Northeast Neighborhood bounded by Charlotte Street, Main Street, Capen Street, Enfield Street and Harper Street. This is the neighborhood that includes Census Tracts 5012, 5013 and 5015, an area with 1) a greater proportion of households with multiple housing problems are concentrated; 2) made up of more than 90% minority population; and 3) has a poverty rate between 30-45%. The City’s Livable Sustainable Neighborhoods Initiative has also designated this area as one with a major concentration of blighted properties in need of repair. The severity of blight is varied, with some properties needing only a facelift, while others are in need of gut rehab or demolition.
  - Mid-Section of the Frog Hollow Neighborhood bounded by Allyn Street, Washington Street, Russ Street, Park Street, Park Terrace, Summit Street. This neighborhood includes Census Tract 5028, an area with 1) a greater proportion of households with multiple housing problems are concentrated; 2) made up of more than 90% minority population; and 3) has a poverty rate between 45-60%
- Parkville neighborhood’s significant number of vacant properties may represent strategic redevelopment opportunities. Parkville retail continues to need support to improve both the physical appearance of the retail corridor and the profitability of small businesses located in the neighborhood. The City is committed to assessing the opportunities created by residential redevelopment within Parkville.

Hartford, CT - Low Income Households With Any of 4 Severe Housing Problems



April 7, 2015

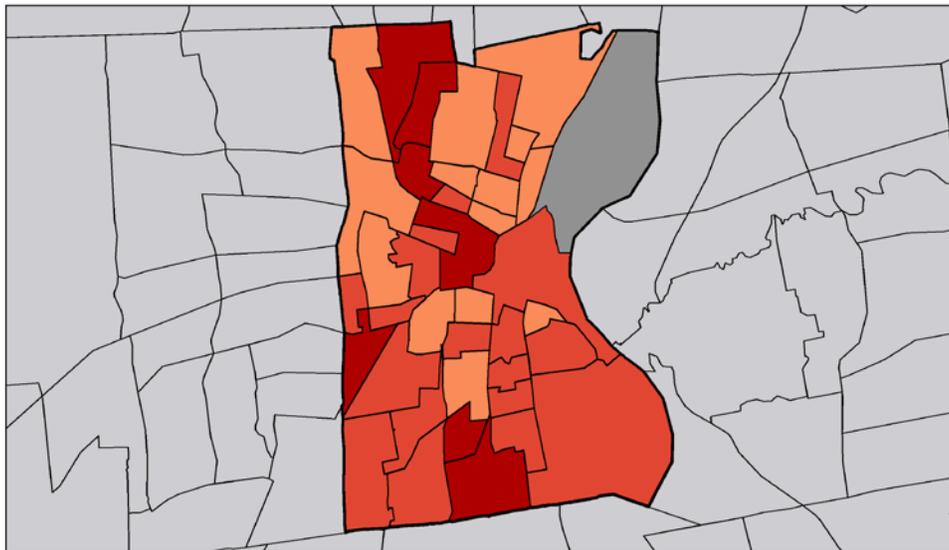
Low Income Households  
With Any of 4 Severe Housing Problems  
**PERCENT**



1:84,130  
Sources: Esri, HERE, DeLorme, USGS, Intermap, increment P Corp., NRCAN, Esri Japan, METI, Esri China (Hong Kong), Esri (Thailand), TomTom, MapmyIndia, © OpenStreetMap contributors, and the GIS User Community

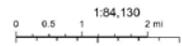
Housing Condition Concentrations: Low Income

Hartford, CT - Extreme Low Income Households With Any of 4 Severe Housing Problems



April 7, 2015

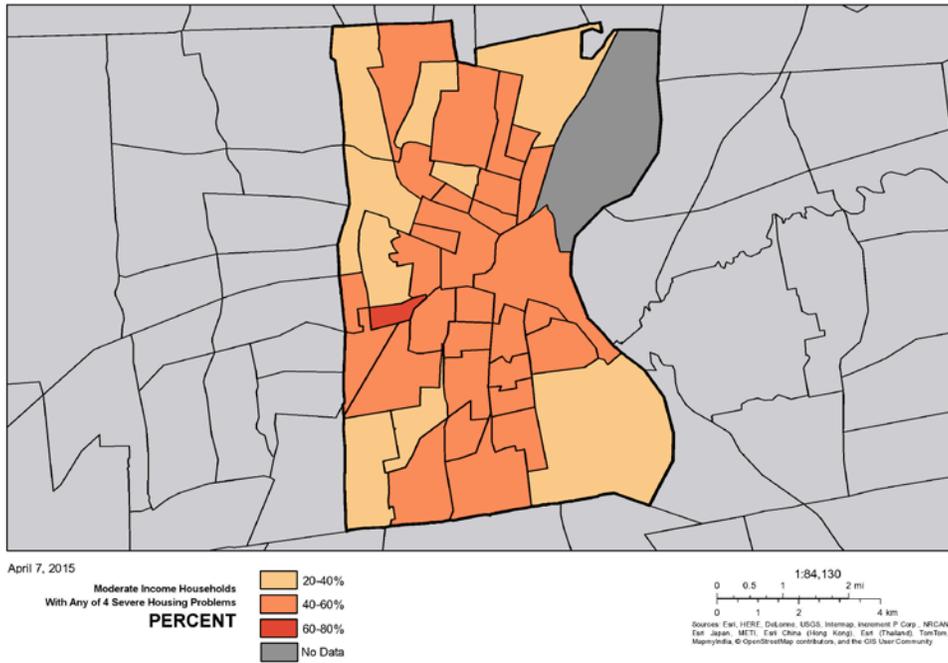
Extreme Low Income Households  
With Any of 4 Severe Housing Problems  
**PERCENT**



1:84,130  
Sources: Esri, HERE, DeLorme, USGS, Intermap, increment P Corp., NRCAN, Esri Japan, METI, Esri China (Hong Kong), Esri (Thailand), TomTom, MapmyIndia, © OpenStreetMap contributors, and the GIS User Community

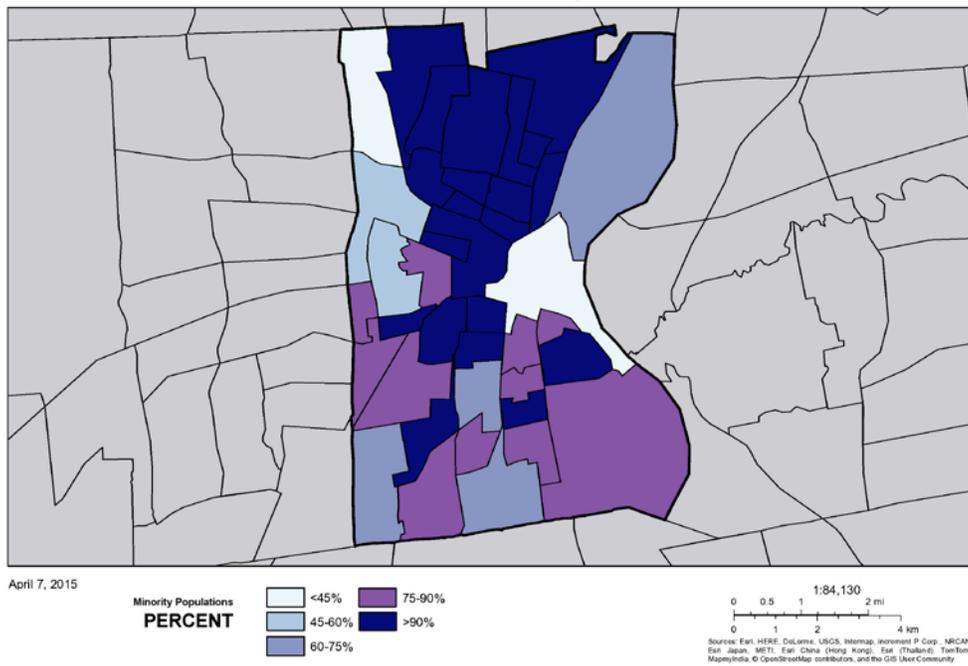
Housing Condition Concentrations: Extremely Low Income

Hartford, CT - Moderate Income Households With Any of 4 Severe Housing Problems



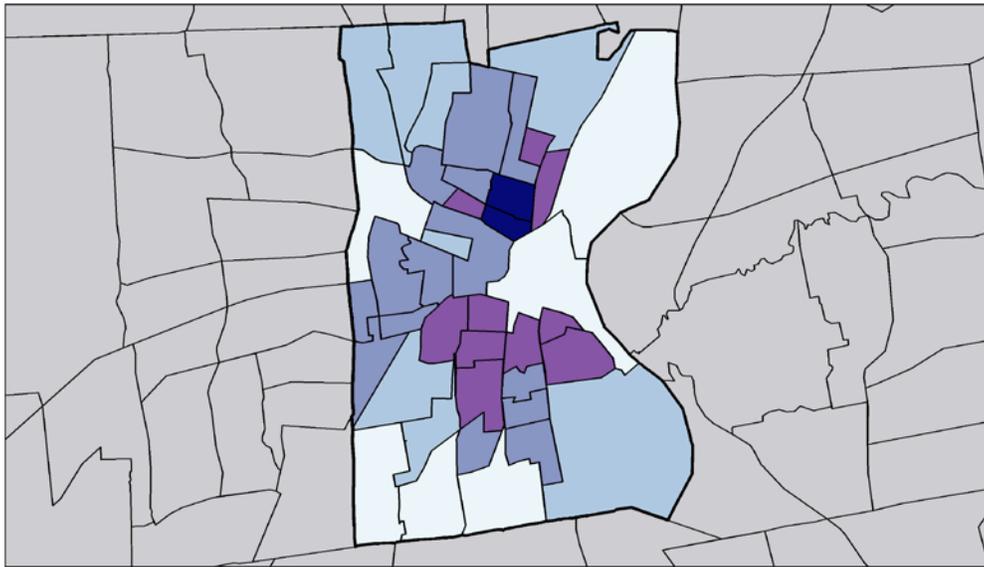
**Housing Conditions Concentrations: Middle Income**

Hartford, CT - Areas of Minority Concentration

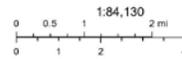


**Minority Concentrations**

### Hartford, CT - Poverty Rate



April 7, 2015



Source: Esri, HERE, DeLorme, USGS, Intermap, increment P Corp., NRCAN, Esri, Japan, METI, Esri, China (Hong Kong), Esri, (Thailand), TomTom, Mapbox, © OpenStreetMap contributors, and the GIS User Community

### Poverty Concentrations

# Strategic Plan

## SP-05 Overview

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Based on data analysis and information gathered during the consultation and citizen participation processes, the City's main objective over this five year Consolidated Plan period is to provide services, programs and seek resources to:

- Improve the quality and availability of affordable housing
- Create economic development opportunities
- Help residents prepare for and find employment and raise household income
- Coordinate with other City Departments to promote activities for youth and families in underserved areas, including activities that are not adequately served by the schools and activities that that help deter crime
- Provide services to senior and/or disabled residents that helps foster independence and address health and other special needs
- Provide a continuum of services to the homeless population that helps address emergency and longer term needs
- Support the effective administration of limited federal funding
- Fill gaps in the City's funding for public facilities

## SP-10 Geographic Priorities – 91.215 (a)(1)

### Geographic Area

Table 48 - Geographic Priority Areas

<b>1</b>	<b>Area Name:</b>	PARKVILLE
	<b>Area Type:</b>	Strategy area
	<b>HUD Approval Date:</b>	11/14/2012
	<b>% of Low/Mod:</b>	86%
	<b>Revital Type:</b>	Neighborhood Revitalization Strategy Area
	<b>Identify the neighborhood boundaries for this target area.</b>	The Parkville NRSA (Neighborhood Revitalization Strategy Area) includes approximately 222 contiguous acres on the City's west side, bounded by the West End, Asylum Hill, Frog Hollow, and Behind-the-Rocks neighborhoods to the north, northeast, east, and south, respectively, and the City of West Hartford to the west. Interstate 84 runs near the NRSA's east and south borders. The NRSA captures most of the Parkville Neighborhood Residential Zone (NRZ), with the exception of primarily nonresidential areas along Bartholomew Avenue on the east and the area south of I-84. The Parkville NRSA application, originally approved in November 2012, is submitted herewith for recertification.
	<b>Include specific housing and commercial characteristics of this target area.</b>	The Parkville NRSA offers a wide variety of housing types including two and three-family homes, apartments, and lofts. 80% of Parkville housing units are occupied by renters. Park Street is the main commercial area offering a variety of retail, services, and restaurants. A recent joint effort between Park Street and Park Road (West Hartford) has created a unified commercial district between these two streets. During the Consolidated Plan Consultation Parkville commercial needs were highlighted including the need for physical improvements, particularly in the areas of traffic and parking, to the commercial districts as well as support for emerging entrepreneurs.
<b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b>	The Parkville NRSA designation was the result of a thoughtful and participatory process. In 2011, the Mayor appointed a NRSA Advisory Committee to consider the needs of Hartford's neighborhoods. The Advisory Committee was charged with identifying up to three NRSAs. The Committee included neighborhood activists, people affiliated with community and neighborhood organizations, and City staff. From June to October 2011, the Advisory Committee met to discuss priorities, review data, and explore options. Ultimately, the	

	<p>Advisory Committee decided to recommend that Hartford focus initially on one NRSA (instead of three) to provide enough resources for successful neighborhood revitalization. Parkville was identified as a logical candidate for NRSA designation because:</p> <ol style="list-style-type: none"> <li>1) Parkville has an active neighborhood association through the NRZ Committee. This matters because the neighborhood strategy needs to be resident-driven and ideally, resident-led.</li> <li>2) The consultation and citizen participation process highlighted, that despite Parkville’s economic challenges, the neighborhood's diversity is an asset that can help improve the chances of successful neighborhood revitalization. Parkville is racially, ethnically, and linguistically diverse, due to the presence of many Hispanic minorities and a large foreign-born population. Compared with Hartford as a whole, the Parkville area has proportionally larger Puerto Rican, Honduran, and Cuban communities and smaller Mexican, Dominican, Columbian, and Peruvian communities. Parkville has large Portuguese, Brazilian, Vietnamese, Chinese, and Guyanese communities too. Parkville is predominantly but not exclusively residential. It has a mix of businesses that provide goods and services to the neighborhood, many of which small, locally-owned establishments often started by recent immigrants or minorities. Helping these businesses prosper will benefit both the business owners and those who live and work in Parkville. In addition, Parkville has an active business association.</li> <li>3) The consultation and citizen participation process highlighted how Parkville's strategic location and commercial corridor provide opportunities. The heart of the NRSA is Park Street, which runs east-west through the middle of the neighborhood, which is Parkville’s commercial hub. Parkville’s location as a major stop along the recently opened CTfastrak busway, which could bring hundreds of new visits daily and spur nearby investment.</li> <li>4) Parkville's housing and community development needs lend themselves to a NRSA and the regulatory flexibility that comes with a NRSA designation.</li> </ol>
<p><b>Identify the needs in this target area.</b></p>	<p>The Parkville neighborhood needs:</p> <ul style="list-style-type: none"> <li>• Capital improvements to rental properties</li> <li>• More diversity in housing options, including housing for a variety of incomes and specific populations</li> <li>• Parking and traffic improvements</li> <li>• Business retention and expansion</li> <li>• New businesses</li> <li>• Business assistance and capacity-building programs, especially for businesses owned by immigrants or other minorities</li> </ul>

	<ul style="list-style-type: none"> <li>• Increased access to medical and social services for low-income and elderly residents</li> <li>• Opportunities for residents with limited English proficiency to increase their English skills</li> </ul>
<p><b>What are the opportunities for improvement in this target area?</b></p>	<p>Opportunities for improvement include:</p> <p><b>Economic Development</b></p> <ul style="list-style-type: none"> <li>• Contracting with professional providers to provide technical assistance and capacity building, including workshops, to foster entrepreneurship, develop and grow small business and entrepreneurs</li> <li>• Providing microloans and microgrants for small businesses to help with startup or other identified needs such as energy efficiency</li> <li>• Implementing strategies to retain and grow existing business, such as “helloParkville” app</li> <li>• Streamlining City services that support neighborhood businesses</li> <li>• Assembling and redeveloping blighted properties for new commercial development</li> <li>• Increasing recognition of and assisting with providing above services to immigrant communities</li> </ul> <p><b>Public Services</b></p> <ul style="list-style-type: none"> <li>• Increasing access to health care and social service needs for lower income and elderly residents</li> <li>• Continuing instructional delivery of English to Speakers of other Languages</li> <li>• Improving coordination of services with community-based service providers and City services</li> </ul> <p>Housing:</p> <ul style="list-style-type: none"> <li>• Increasing awareness of availability of Appraisal Gap financing for new homeowners</li> <li>• Increasing awareness of availability of HPLF rehabilitation loans for existing homeowners</li> <li>• Facilitating housing development in concert with the City’s housing study and plan</li> <li>• Assembling and redeveloping blighted properties for new housing development</li> </ul>
<p><b>Are there barriers to improvement in this target area?</b></p>	<p>At this time, the City of Hartford has not identified any barriers to improvement in Parkville.</p>

**Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA):**

Community Development Block Grant (CDBG) allocations are not limited to specific geographic areas of Hartford, but serve very low-, low- and moderate-income Hartford residents and/or address blight on a spot basis. Programs funded by CDBG are implemented by City Departments, or allocated on a yearly competitive basis to eligible agencies that perform high priority activities in neighborhoods throughout Hartford.

While CDBG funds will be spent throughout the City, a small percentage of each year's allocation will be dedicated solely to projects in the Parkville Neighborhood Revitalization Strategy Area (NRSA), and leveraged with other public and private funds. The City's goal in Parkville is to stabilize the neighborhood, revitalize the commercial corridor, and create jobs. Parkville neighborhood housing stock is 80% rental as opposed to the citywide rental housing rate of 75%. The City works cooperatively with the Parkville NRSA community leaders and stakeholders to monitor the progress in Parkville. A recent study indicated some positive changes in the neighborhood, including higher rents and increased sales prices indicating a growing interest in living in Parkville that combined with investment opportunities created by a manageable number of vacant and blighted properties increase the likelihood that strategic limited investments from the City will make a significant impact.

In accordance with the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH Act) Emergency Solutions Grant (ESG), 60% of Hartford's ESG funds are allocated on a yearly competitive basis to eligible agencies that perform emergency shelter activities in neighborhoods throughout Hartford. All programs serve only the homeless and those at risk of becoming homeless. The City allocates the remainder of its ESG funds (40%) for use in Homeless Prevention and Rapid Re-Housing activities, also in accordance with the regulations set forth under the HEARTH Act.

On a yearly competitive basis, Housing Opportunities for People with AIDS (HOPWA) funds are allocated to eligible program sponsors who serve persons living with HIV/AIDS throughout the Hartford Metropolitan Statistical Area (MSA). Program sponsors must also be in compliance with the applicable exhibits from HUD's "Assessing Compliance, Measuring Performance" manual and the Standards of Care developed by AIDS Connecticut with input from the Continuum of Care.

Home Investment Partnerships Program (HOME) allocations are not strictly limited to any specific geographic area of the City, as the vast majority of the City is in need of affordable housing development. The City reviews each request for HOME Program funding to determine whether the property is worthy of rehabilitation activities, whether it will make a positive impact upon the surrounding neighborhood, and whether it will benefit low-moderate income Hartford residents.

Also of note, in April 2015 the City of Hartford was awarded a Promise Zone designation for North Hartford -- a 3.11 square-mile area encompassing the Clay Arsenal, Northeast and Upper Albany neighborhoods containing census tracts with some of the highest poverty rates and greatest needs in Hartford. Through the City's Consolidated and Annual Plan process, programs and activities benefitting the area have and will continue to be supported through CDBG, ESG, HOPWA and HOME. These will complement new initiatives to create jobs, increase economic activity, improve educational opportunities, reduce violent crime and improve health outcomes in the Promise Zone.

SP-25 Priority Needs - 91.215(a)(2)

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Priority Needs

Table 49 – Priority Needs Summary

<b>1</b>	<b>Priority Need Name</b>	Housing Availability/Affordability
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Persons with HIV/AIDS and their Families
	<b>Geographic Areas Affected</b>	Parkville Citywide
	<b>Associated Goals</b>	Housing Rehabilitation Loans Housing Counseling Emergency Housing Repairs Homebuyer Financial Assistance Code Enforcement Fire Protection Equipment Construction/Renovation of Affordable Housing

<p><b>Description</b></p>	<p>Housing data presented in the Needs Assessment indicates that housing cost burden is the biggest problem for renters and owners. 11,474 renter households at or below 50% of area median income pay more than 50% of income for housing; 2,440 owner households earning 80% of area median or less pay more than 50% of income for housing.</p> <p>Neighborhood survey results related to housing indicated a continued need for affordable housing, with an emphasis on the need for energy efficiency and sustainability improvements. Although the City already includes energy efficiency as an eligible use for existing rehab loans, the consultation process will result in better publicity of the availability of funds for energy efficiency improvement for homes and businesses.</p> <p>Although not a housing affordability issue directly, the survey results indicate that crime and/or the perception of crime impacts residents and addressing this issue is an important part of any housing affordability strategy (Hartford Police Department Part I and Part II crime statistics indicate a decline in crime in each of the past 4 years). As a result of the information in the survey, the City is considering several ways that CDBG funds can support efforts to make residents safer. One model under consideration is used in San Marcos, CA which holds a bi-annual “Crime Free Multi-Housing” training that is conducted by Crime Prevention staff and attended by apartment property managers and maintenance staff. In addition to training on how to keep illegal activity out of rental property, this training includes a fair housing component instructing apartment managers on what discrimination in housing is and why it is illegal.</p> <p>The need for additional code enforcement helps address crime and housing affordability. The “broken window” theory was introduced in 1982 by social scientists James Q. Wilson and George L. Kelling. Their research showed that, if broken windows in a structure are not repaired, vandals are more likely to break more windows. Code enforcement is also a housing affordability/availability strategy because if homes are no longer safe and habitable then they are no longer part of the affordable housing stock.</p>								
<p><b>Basis for Relative Priority</b></p>	<p>Housing availability and affordability is identified as a high need based on the data in the needs assessment about the number of Hartford residents with a severe housing cost burden as well as survey results and information gathered during the consultation and citizen participation processes. Code enforcement was cited as a high priority need during the consultation with several key City agencies as well as in the survey results.</p>								
<p><b>2</b></p>	<table border="1"> <tr> <td data-bbox="477 1522 812 1575"><b>Priority Need Name</b></td> <td data-bbox="812 1522 1528 1575">Economic Development/Income Growth</td> </tr> <tr> <td data-bbox="477 1575 812 1627"><b>Priority Level</b></td> <td data-bbox="812 1575 1528 1627">High</td> </tr> <tr> <td data-bbox="477 1627 812 1753"><b>Population</b></td> <td data-bbox="812 1627 1528 1753">Extremely Low Low Moderate</td> </tr> <tr> <td data-bbox="477 1753 812 1841"><b>Geographic Areas Affected</b></td> <td data-bbox="812 1753 1528 1841">Parkville Citywide</td> </tr> </table>	<b>Priority Need Name</b>	Economic Development/Income Growth	<b>Priority Level</b>	High	<b>Population</b>	Extremely Low Low Moderate	<b>Geographic Areas Affected</b>	Parkville Citywide
<b>Priority Need Name</b>	Economic Development/Income Growth								
<b>Priority Level</b>	High								
<b>Population</b>	Extremely Low Low Moderate								
<b>Geographic Areas Affected</b>	Parkville Citywide								

	<b>Associated Goals</b>	<p>Microenterprise Development</p> <p>Business Improvement Loans and Grants</p> <p>Technical Assistance for Businesses</p> <p>Income Growth/Financial Security</p> <p>Job Readiness/Job Training</p> <p>Job Creation/Retention</p>
	<b>Description</b>	<p>The City of Hartford's high poverty rate (34%), unemployment rate (12%), and low education and literacy levels - both linguistic and financial - all create a high need for economic development and services that stimulate business growth, increase the City's taxable base, promote entrepreneurship, and provide employment and advancement opportunities for residents.</p> <p>The City of Hartford also needs to continue working towards realizing the economic empowerment goals for the Parkville Neighborhood Revitalization Strategy Area (NRSA) during this five year Consolidated Plan period. The City of Hartford also requests to have the Hartford NRSA recertified and plans to seek a new NRSA designation in the next Consolidated Plan period.</p>
	<b>Basis for Relative Priority</b>	<p>In addition to the data included in the Needs Assessment, economic development, job training and job readiness were mentioned throughout the consultation process including the kick-off meeting with Mayor Segarra, who discussed the need to encourage economic development in the City. Consultations with the local Chamber of Commerce underscored the need to support small businesses in Hartford, including the possibility of working to better facilitate small business access to information and professional services. Small business technical assistance and micro-grants were often mentioned by focus group participants as a need that would help many small businesses get the boost they need to become sustainable, as they are often turned down by mainstream lenders for being too high-risk.</p>
<b>3</b>	<b>Priority Need Name</b>	Youth Activities and Services
	<b>Priority Level</b>	High
	<b>Population</b>	<p>Extremely Low</p> <p>Low</p> <p>Moderate</p> <p>Families with Children</p>
	<b>Geographic Areas Affected</b>	Citywide
	<b>Associated Goals</b>	<p>Youth After School and Vacation Activities</p> <p>Youth Arts Enrichment</p> <p>Youth Wellness and Stability</p>

	<b>Description</b>	The consultation process indicated a high need for services for Hartford youth, particularly after school or during vacations, as well as ensuring exposure to arts and culture that are not adequately met within the traditional school setting. Services are needed to address the significant health needs of Hartford youth, which have high rates of obesity and asthma. Concerns in the resident survey were also noted about crime and youth heading down the wrong path and the need or youth services to combat this problem.
	<b>Basis for Relative Priority</b>	The City of Hartford ranks youth services as a high need due to information gathered during the consultation process and the data on Hartford youth. Office of Juvenile Justice and Delinquency reports juveniles who first become involved in delinquent behavior in their teens, child delinquents (offenders younger than age 13) face a much greater risk of becoming serious, violent, and chronic offenders, so early intervention with youth is key. Priority will be given to outcome-based programs operating in locations that are not adequately covered or funded by other City Departments, the school system, and/or other social service providers.
4	<b>Priority Need Name</b>	Senior and Disabled Services
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Elderly Public Housing Residents Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities
	<b>Geographic Areas Affected</b>	Parkville Citywide
	<b>Associated Goals</b>	Senior Services Disabled Services
	<b>Description</b>	Hartford seniors need programs that help reduce social isolation, foster health and well-being through recreation, provide access to healthy foods, provide assistance in managing health issues, and help them live independently when possible.
	<b>Basis for Relative Priority</b>	Elderly homeowners represent 36% of all homeowners with a cost burden greater than 30% of income and 34% of all homeowners with a cost burden greater than 50% of income. During the consultation and citizen participation process, the service needs of Hartford seniors were consistently raised as a high priority.
5	<b>Priority Need Name</b>	Homelessness (ESG)
	<b>Priority Level</b>	High

	<b>Population</b>	Extremely Low Chronic Homelessness Individuals Families with Children Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth
	<b>Geographic Areas Affected</b>	Citywide
	<b>Associated Goals</b>	Homelessness (ESG)
	<b>Description</b>	Hartford continues to have a high need for a continuum of services to meet the needs of the homeless population.
	<b>Basis for Relative Priority</b>	During the 2013-14 Hartford served 2,915 unduplicated homeless clients with emergency shelter funds, and under HPRP, financial assistance and case management services were provided to 71 households and 152 individuals. Needs for Hartford homeless services were developed in consultation with the Hartford Continuum of Care.
6	<b>Priority Need Name</b>	HIV/AIDS (HOPWA)
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Persons with HIV/AIDS and their Families
	<b>Geographic Areas Affected</b>	Citywide
	<b>Associated Goals</b>	Tenant-Based Rental Assistance (HOPWA) Permanent Housing Facility Operation Costs (HOPWA) Short-Term Rental, Mortgage & Utility (HOPWA) Non-Housing Activities (HOPWA) Short-term Facility Operating Costs (HOPWA)
	<b>Description</b>	Programs that bring stability to persons living with HIV/AIDS and their families are needed. These programs should improve access to care, the ability to live independently, and provide a continuum of facility based and independent living options.
	<b>Basis for Relative Priority</b>	As the administrator of the formula grant-funded Housing Opportunities for Persons with AIDS (HOPWA) program for the Hartford Eligible Metropolitan Statistical Area, the City of Hartford is aware of the needs of this population. During the consultation process, a continued need was discussed especially in light of increased longevity and a decrease in testing, which results in people being sicker by the time they are diagnosed.

<b>7</b>	<b>Priority Need Name</b>	Public Facilities
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Moderate Non-housing Community Development
	<b>Geographic Areas Affected</b>	Citywide
	<b>Associated Goals</b>	Fire Protection Equipment Community Facilities
	<b>Description</b>	Most City public facility needs are funded through bonds and from other revenue sources. CDBG funds will be used for fire protection equipment, improvements to parks, community centers, youth centers, and community gardens.
	<b>Basis for Relative Priority</b>	Consultation results ranked parks, youth centers, community centers and community gardens as the highest neighborhood priority public facilities. Fire equipment is also a priority due to the concerns expressed about building safety and code issues. Other facility/infrastructure needs mentioned throughout the consultation process such as libraries, childcare centers, lighting, street and sidewalk repairs, and major streetscape projects are funded through bonds, State Local Capital Improvement Funds and other grants, which are discussed in detail elsewhere in this Plan.
<b>8</b>	<b>Priority Need Name</b>	Public Service-Other
	<b>Priority Level</b>	Low
	<b>Population</b>	Extremely Low Low Moderate Large Families Families with Children Elderly Elderly Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Victims of Domestic Violence Non-housing Community Development
	<b>Geographic Areas Affected</b>	Citywide
	<b>Associated Goals</b>	Public Services-Other

<p><b>Description</b></p>	<p>High priority public service expenditures are described in other goals and will be focused on public services that 1) complement the City's economic development initiatives to help raise household income, increase job preparedness and create jobs; 2) focus on youth activities and services; 3) meet the needs of the elderly and disabled populations and 4) are in the Parkville NRSA. Funding for other eligible public service activities or "Public Services-Other" will be considered but will be considered Low Priority. Funding for low priority public services will be considered if changes in market conditions raise the priority level and/or they help the City capitalize on a strategic opportunity/leverage additional resources.</p>
<p><b>Basis for Relative Priority</b></p>	<p>During the consultation process, many service needs were identified. The most cited needs, as indicated by survey scores, public hearings and roundtable feedback were related to economic development/jobs and were deemed high priority. Other services that received lower overall survey scores and feedback are recognized as important, but not a high priority need at this time. However, strategic opportunities and/or residential and market conditions during the next five years may change, causing the City to raise the priority level for one of these programs.</p>

**Narrative**

While there is important positive progress being made, the City of Hartford recognizes the significant challenges facing the City and its residents. Because of the number of pressing challenges, it is difficult to pick high priority needs, however, the City recognizes that, given the limited amount of available funding, prioritization is critical to achieving City goals because spreading a little bit of money among a great number of programs throughout the City will not be effective. In addition to hosting numerous focus groups and analyzing data to determine high priority needs, the City conducted a survey in Spanish and English that solicited feedback from residents and people, who work in the City but live elsewhere, to help identify strategic priority housing and community development, economic development, public service and public facility needs.

## SP-30 Influence of Market Conditions – 91.215 (b)

### Influence of Market Conditions

Affordable Housing Type	Market Characteristics that will influence the use of funds available for housing type
Tenant Based Rental Assistance (TBRA)	Hartford's aging housing stock does not lend itself to Tenant Based Rental Assistance, which provides income to help residents afford housing but does not help improve the condition of the housing. Hartford is, therefore, not planning on providing TBRA to address the City's affordable housing needs.
TBRA for Non-Homeless Special Needs	While tenant-based rental assistance is not a good overall tool for the Hartford housing market it is well-suited to the housing needs of persons with AIDS who are living longer and have indicated a growing desire to live independently. The City of Hartford shall address this need through the HOPWA program.
New Unit Production	The City of Hartford is looking to increase density in neighborhoods that are convenient to transportation. Strategic and targeted New Unit Production in neighborhoods that meet that criteria and will help the City achieve this goal. In addition, New Unit Production on vacant lots or lots with deteriorated structures will be used to stabilize neighborhoods.
Rehabilitation	Hartford's housing is old and often deteriorating. Given the age and condition of the Hartford housing stock, the number of units with lead-based paint and other health hazards, housing rehabilitation is an appropriate tool for the Hartford market. Areas of focus include: bringing buildings up to code, making housing healthier, emergency repairs, and improving energy efficiency.
Acquisition, including preservation	The Hartford housing market continues to be impacted by housing foreclosures. Strategic acquisition of distressed and/or foreclosed properties by capable developers or first time homebuyers can help stabilize neighborhoods. The City of Hartford is planning to use this tool.

**Table 50 – Influence of Market Conditions**

## **SP-35 Anticipated Resources - 91.215(a)(4), 91.220(c)(1,2)**

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### **Introduction**

The City of Hartford continues to face the challenges of meeting increasing needs with fluctuating and/or decreasing federal, state and local resources.

The figures shown in the table below reflect HUD's PY41/FY15 allocations. The estimates for "Expected Amount Available Remainder of Con Plan" anticipates level funding using the PY41 allocation amounts and projecting those amounts over the four remaining years covered by the Consolidated Plan.

If there are funding cuts or increases to CDBG, HOME, ESG and/or HOPWA over the next five years of this Consolidated Plan the City of Hartford will adjust accordingly and present Annual Action Plans reflective of actual funding levels.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of Complain \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources : \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvement Public Services	3,253,503	380,000	0	3,633,503	14,534,012	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 CDBG allocation and program income (including housing revolving loan fund) which remains relatively consistent from year to year. Prior year resources are not always available, therefore are not factored into the expected amount available each year, but will be reallocated (when available) to fill funding gaps on a yearly basis.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,046,471	310,000	500,000	1,856,471	5,425,884	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 HOME allocation.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of Complain \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources : \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,056,186	0	50,000	1,106,186	4,336,600	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 HOPWA allocation, which remains relatively consistent from year to year.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	309,058	0	0	309,058	1,236,232	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 ESG allocation, which is expected to remain consistent from year to year.

**Table 51 - Anticipated Resources**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Federal funds will be used to leverage other public and private resources in the housing, public facilities, public services, and economic development areas.

Matching fund requirements, along with the needed documentation, are specified in the subrecipient agreements. Matching funds include non-federal cash sources, infrastructure, appraised land/real property, and site preparation, construction materials, and donated labor.

**Community Development Block Grant:** Although there are no federal matching requirements for the CDBG program, the City strongly encourages its subrecipients to leverage other funds. Subrecipients are advised not to depend on CDBG funds as their sole financing source, and that leveraging is heavily weighted in the evaluation of CDBG funding assistance proposals. Since CDBG funds have declined significantly during the past few years, leveraging becomes more and more important each year. More than \$19 million was leveraged during 2013-14.

**HOME Investment Partnerships Program:** The City requires that applicants for HOME funds demonstrate that they will leverage funding from other sources. The Division of Housing and Property Management has been diligent in its effort to insure that every dollar of HOME program funding is leveraged to the greatest extent possible. To illustrate this, since 1992 the City has recommended HOME program funding for 49 individual projects containing a total of 1,548 housing units. The total amount of development costs for these projects amounts to more than \$237 million. On average, the amount of HOME funds invested is less than 15% of the total amount of funds required to complete a project.

**Housing Opportunities for Persons With AIDS:** HOPWA funds typically leverage approximately \$3 million in additional public and private funding sources. On average HOPWA funds represent 30% of the total funds used by HOPWA subrecipients. HOPWA funds were used by subrecipients in conjunction with a variety of other funding resources including: State HOPWA funds, CDBG, ESG, Ryan White, State Department of Mental Health and Addiction Services, in-kind contributions, fundraising, program fees, and other grants and contributions. Funding information is shared among staff of the Ryan White Program and the State to help ensure coordination, to avoid duplication and to work cooperatively to maximize available resources. Hartford continues to work towards enhancing its collaboration with the Ryan White Program, community-based organizations, the City of Hartford Department of Health and Human Services, people living with HIV, and housing and service providers to understand and be responsive to the needs that exist throughout the EMSA.

**Emergency Solutions Grant:** Each subrecipient matches its allocation of ESG funds dollar for dollar in one of the following ways as outlined in 24 CFR 576.51(a)(b): cash; the value or fair rental value of any donated material or building; value of any lease on a building; any salary paid to staff to carry out the program activities; and the value of the time and services contributed by volunteers to carry out program activities (at the rate of \$5.00 per hour). The subrecipient may use any reasonable method to establish a fair market value when calculating or determining the value of any donated material, building, or lease. The matching letter for each subrecipient is included in each funding agreement. The funding agreement is not executed unless the subrecipient submits a matching letter. Match for FFY 2013 far exceeded the requirement; these are the sources and amounts received and are expected to continue: State Government \$2,211,650; Other Local Government \$192,000; Private Funds \$950,865; Other \$337,115.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City of Hartford owns a number of vacant parcels and/or properties that it consistently markets to increase economic development and housing opportunities that will benefit low and moderate income residents and will continue to do so as opportunities arise.

## **Discussion**

Increased housing demand has presented the City with a unique opportunity to convert vacant commercial offices into mixed-use residential structures, and other housing and commercial uses. In 2014, a major food wholesaler purchased vacant land owned by the City and relocated from its former location in the North Meadows to a newly renovated facility in the South Meadows. This expansion and capital investment exceeded \$5 million, all completed with private dollars. This has spurred economic activity, retained low/moderate income jobs and will create more. This is one type of project that the City shall continue to pursue using its public land and property.

## SP-40 Institutional Delivery Structure – 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
CT FAIR HOUSING CENTER	Non-profit organizations	Ownership, Rental	Region
AIDS CONNECTICUT	Non-profit organizations	Ownership, Rental	Region
JOURNEY HOME	Non-profit organizations	Homelessness	Region
HARTFORD HOUSING AUTHORITY	PHA	Rental	Jurisdiction
DEPARTMENT OF HEALTH AND HUMAN SERVICES (CITY OF HARTFORD)	Government	Non-homeless special needs	Jurisdiction
DEPARTMENT OF PUBLIC WORKS	Government	Neighborhood improvements, public facilities	Jurisdiction
DIVISION OF HOUSING AND PROPERTY MGMT	Government	Ownership, Rental neighborhood improvements	Jurisdiction
DIVISION OF CENTRAL GRANTS	Government	Planning, public services	Jurisdiction
HARTFORD CONTINUUM OF CARE	Continuum of care	Homelessness	Region
DIVISION OF ECONOMIC DEVELOPMENT	Government	Economic Development	Jurisdiction

Table 52 - Institutional Delivery Structure

### Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
<b>Homelessness Prevention Services</b>			
Counseling/Advocacy	Y	Y	Y
Legal Assistance	Y	N	Y
Mortgage Assistance	Y	N	Y
Rental Assistance	Y	Y	Y
Utilities Assistance	Y	Y	Y
<b>Street Outreach Services</b>			
Law Enforcement	Y	N	N
Mobile Clinics	Y	Y	Y
Other Street Outreach Services	Y	Y	Y
<b>Supportive Services</b>			
Alcohol & Drug Abuse	Y	Y	Y
Child Care	Y	Y	Y

Supportive Services			
Education	Y	Y	Y
Employment and Employment Training	Y	Y	Y
Healthcare	Y	Y	Y
HIV/AIDS	Y	Y	Y
Life Skills	Y	Y	Y
Mental Health Counseling	Y	Y	Y
Transportation	Y	Y	Y

**Table 53 - Homeless Prevention Services Summary**

**Assess strengths and gaps in institutional delivery system.**

The institutional structure comprises the private, public, and nonprofit organizations that help carry out the federally funded programs. The system generally works well and provides leveraged financial resources, additional experience, knowledge, information, facilities, strategies, and other valuable resources. There is also considerable coordination between agencies; examples include:

- The Coordinated Access Network (CAN), a collaborative effort of more than 100 local organizations that work with the issue of homelessness, has helped avoid duplication of effort and increase the ability to access the right form of help for those who are homeless.
- City staff participation in Continuum of Care monthly meetings.
- City departments work to address community issues throughout the City and across neighborhood boundaries with Hartford 2000, the coalition of all Hartford’s Neighborhood Revitalization Zones (NRZ’s).
- Quality Assurance & Technical Assistance Review conducted in collaboration with AIDS Connecticut for providers of services to persons living with HIV/AIDS.
- Development Services Director sits on the board of Capitol Region Council of Governments to help integrate Hartford’s development efforts into a regional context.
- The Office of Central Grants also works to mitigate the delivery gaps by providing on-going technical assistance, application workshops, grant trainings and presentations to potential grantees.

The major weaknesses that the City and its partners have all experienced are:

- Duplication of services
- Some form of local, state, and/or federal budget cuts that have led to a reduction in staff resources and effective implementation of program and services.

All partners have worked to avoid duplication of services, which is particularly harmful as local needs exceed available funding to meet them. Streamlining services to avoid duplication of effort can be done successfully, as evidenced by the Coordinated Access Network (CAN). The City is also working with agencies seeking funds to encourage them to pool their strengths, develop programs and seek funds in a more collaborative way. Applications that can demonstrate a collaborative and efficient approach are more successful in attracting funding from the City and other funding partners.

**Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)**

When the AIDS crisis first struck, persons with AIDS and HIV were not typically living long lives. Medical advances have increased the life span of persons with AIDS/HIV as well as their ability to live meaningful and productive lives. While there are differences among demographic groups, the overall life expectancy has improved for all

groups and is similar to non-infected groups for some populations. The changing needs of this population, from a focus on medical care and treatment, to a broader array of life skills and support were acknowledged during the consultation process. The following service delivery discussions/gaps were identified: the desired balance between support for facility-based housing for persons with AIDS/HIV and support for independent living opportunities; the need to train service providers in the general population, such as those providing services to the elderly, about issues related to HIV/AIDS, since clients will be seeking those services; and the needs to coordinate drug interactions as people with HIV/AIDS develop other chronic illnesses.

The Hartford CoC has partnered with Journey Home in the design, development and implementation of an online Universal Housing Application to be assessed for need, eligibility, and placed on waiting lists for up to 19 different permanent supportive housing, transitional housing and rapid-rehousing programs in the Greater Hartford Region. This system allows housing program managers to sort their waiting lists by first-come, first-served or by chronically homeless status, or even by medical vulnerability, ensuring that housing resources can be utilized by those most in need. Hartford is providing leadership in the statewide effort to develop and implement Coordinated Access. The CoC is also partnering with statewide partners to use 2-1-1 Infoline as a front door for screening for diversion, and homeless prevention programs, and emergency shelter. Journey Home has also collected information on and compiled a list of all the security deposit, rental assistance, rental arrears, utility assistance, and utility arrearage programs in Greater Hartford. Journey Home analyzed the eligibility criteria of these programs and identified a gap in the homeless service system for people who have no income, have higher barriers to getting housing, and need more time to stabilize in housing, but who do not need permanent supportive housing. As a result of this work, Journey Home just launched in January 2014 a Rapid Re-housing program in partnership with Community Health Resources (CHR) to serve those with higher barriers who are not eligible/would not be accepted into the other programs.

**Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs**

The Coordinated Access Network, while strengthening the system's ability to prioritize services to those most in need, has also led people to be out on the street longer as the 2-1-1 system identifies the best available bed. The Continuum of Care is aware of this implementation issue and is working to address it.

## SP-45 Goals Summary – 91.215(a)(4)

### Goals Summary Information

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Construction/ Renovation of Affordable Housing	2015	2019	Affordable Housing	PARKVILLE  CITYWIDE	Housing Availability/ Affordability	CDBG: \$300,000 HOME: \$3,825,000	Homeowner Housing Added: 200 Household Housing Units
Homebuyer Financial Assistance	2015	2019	Affordable Housing	PARKVILLE  CITYWIDE	Housing Availability/ Affordability	HOME: \$2,282,355	Direct Financial Assistance to Homebuyers: 200 Households Assisted
Housing Rehabilitation	2015	2019	Affordable Housing	PARKVILLE  CITYWIDE	Housing Availability/ Affordability	CDBG: \$3,800,000	Homeowner Housing Rehabilitated: 250 Household Housing Units  Direct Financial Assistance to Homebuyers: 300 Households Assisted
Housing Counseling	2015	2019	Affordable Housing	PARKVILLE  CITYWIDE	Housing Availability/ Affordability	CDBG: \$300,000	Public service activities for Low/Moderate Income Housing Benefit: 1000 Households Assisted
Code Enforcement	2015	2019	Affordable Housing	PARKVILLE  CITYWIDE	Housing Availability/ Affordability	CDBG: \$500,000	Housing Code Enforcement/ Foreclosed Property Care: 10000 Household Housing Units
Family Economic Stabilization	2015	2019	Non-Housing Community Development	CITYWIDE	Economic Development/ Income Growth	CDBG: \$800,000	Public service activities other than Low/Moderate Income Housing Benefit: 1500 Persons Assisted
Job Training/Job Creation	2015	2019	Non-Housing Community Development	PARKVILLE  CITYWIDE	Economic Development/ Income Growth	CDBG: \$1,000,000	Jobs created/retained: 100 Jobs
Microenterprise Development	2015	2019	Non-Housing Community Development	PARKVILLE  CITYWIDE	Economic Development/ Income Growth	CDBG: \$750,000	Businesses assisted: 75 Businesses Assisted
Technical Assistance for Businesses	2015	2019	Non-Housing Community Development	PARKVILLE  CITYWIDE	Economic Development/ Income Growth	CDBG: \$1,200,000	Businesses assisted: 500 Businesses Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Business Improvement Loans and Grants	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Economic Development/ Income Growth	CDBG: \$2,917,515	Facade treatment/ business building rehabilitation: 20 Businesses  Businesses assisted: 100 Businesses Assisted
Youth After School and Vacation Activities	2015	2019	Non-Housing Community Development	CITYWIDE	Youth Activities and Services	CDBG: \$400,000	Public service activities other than Low/Moderate Income Housing Benefit: 5000 Persons Assisted
Youth Arts Enrichment	2015	2019	Non-Housing Community Development	CITYWIDE	Youth Activities and Services	CDBG: \$400,000	Public service activities other than Low/Moderate Income Housing Benefit: 3000 Persons Assisted
Youth Wellness and Stability	2015	2019	Non-Housing Community Development	CITYWIDE	Youth Activities and Services	CDBG: \$300,000	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
Senior Services	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Senior and Disabled Services	CDBG: \$300,000	Public service activities other than Low/Moderate Income Housing Benefit: 5000 Persons Assisted
Disabled Services	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Senior and Disabled Services	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
Homelessness	2015	2019	Homeless	CITYWIDE	Homelessness	ESG: \$1,545,000	Tenant-based rental assistance / Rapid Rehousing: 250 Households Assisted Homeless Person Overnight Shelter: 1000 Persons Assisted Homelessness Prevention: 375 Persons Assisted
Tenant-Based Rental Assistance	2015	2019	Non-Homeless Special Needs	CITYWIDE	HIV/AIDS	HOPWA: \$600,000	Tenant-based rental assistance / Rapid Rehousing: 250 Households Assisted
Short-Term Rental, Mortgage & Utility	2015	2019	Non-Homeless Special Needs	CITYWIDE	HIV/AIDS	HOPWA: \$200,000	Other: 300 Other

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Permanent Housing Facility Operation Costs	2015	2019	Non-Homeless Special Needs	CITYWIDE	HIV/AIDS	HOPWA: \$120,000	HIV/AIDS Housing Operations: 50 Household Housing Unit
Short-term Facility Operating Costs	2015	2019	Non-Homeless Special Needs	CITYWIDE	HIV/AIDS	HOPWA: \$200,000	HIV/AIDS Housing Operations
Non-Housing Activities	2015	2019	Non-Homeless Special Needs	CITYWIDE	HIV/AIDS	HOPWA: \$4,229,279	Other: 600
Community Facilities	2015	2019	Non-Housing Community Development	CITYWIDE	Public Facilities	CDBG: \$800,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 125000 Persons Assisted
Fire Protection Equipment	2015	2019	Non-Housing Community Development	CITYWIDE	Public Facilities	CDBG: \$500,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 125000 Persons Assisted
Public Services-Other	2015	2019	Non-Housing Community Development	CITYWIDE	Public Service-Other	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
Administration and Fair Housing	2015	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CITYWIDE	Housing Availability/Affordability HIV/AIDS	CDBG: \$3,500,000 HOPWA: \$150,000 HOME: \$675,000	

**Table 54 – Goals Summary**

## SP-48 Goal Descriptions

1	<b>Goal Name</b>	Construction/Renovation of Affordable Housing
	<b>Goal Description</b>	HOME entitlement and program income funds will be used for the rehabilitation and/or construction of multi-family rental housing and single family homeownership. Preference will be given to proposals that include a homeownership component and the provision of parking and open space. 10% of entitlement and program income will be used for administration.  CDBG funds will be used for the acquisition of property for the rehabilitation/construction of housing.
2	<b>Goal Name</b>	Homebuyer Financial Assistance
	<b>Goal Description</b>	HOME entitlement and program income funds will be used for appraisal gap, down payment and closing costs assistance for new homebuyers.  10% of entitlement and program income will be used for administration.
3	<b>Goal Name</b>	Housing Rehabilitation
	<b>Goal Description</b>	Funds will be used for programs that address the preservation of Hartford's housing stock and the revitalization of its neighborhoods, such as:  Home improvement loans with low-interest rates (0% to 4% depending upon each applicant's household income level) will help low-income and moderate-income households repair and properly maintain their properties, and support efforts to beautify, improve and stabilize neighborhoods. Projects range from large (roof, driveway, foundation repair); small (gutters, cabinets); and energy efficiency (oil to gas conversion, electrical upgrades).  Free critical home repairs, such as the repair or replacement of heating systems and water heaters, major safety repairs such as plumbing and electrical, and the installation of wheelchair ramps, stair lifts, and tub-to-shower conversions with a focus on disabled and elderly homeowners. Home repairs and accessibility modifications allow aging-in-place and home retention, and energy efficiency enhancements reduce energy costs for homeowners.
4	<b>Goal Name</b>	Housing Counseling
	<b>Goal Description</b>	Pre- and post-purchase homeownership counseling and classes to assist low and moderate-income Hartford residents in removing impediments to homeownership. Education and information on tenant/landlord rights, homeownership and foreclosure prevention.
5	<b>Goal Name</b>	Code Enforcement
	<b>Goal Description</b>	Costs incurred for inspection for code violations and enforcement of codes (e.g., salaries and related expenses of code enforcement inspectors and legal proceedings, but not including the cost of correcting the violations) in deteriorating or deteriorated areas when such enforcement together with public or private improvements, rehabilitation, or services to be provided may be expected to arrest the decline of the area.

6	<b>Goal Name</b>	Family Economic Stabilization
	<b>Goal Description</b>	<p>Provide access to programs that expand income opportunities and provide financial stability for low to moderate income Hartford families, such as:</p> <ul style="list-style-type: none"> <li>• Job Readiness programs that help overcome barriers to employment</li> <li>• Life Skills Training</li> <li>• One-on-one financial counseling and budget coaching</li> <li>• Debt and credit counseling</li> <li>• Benefits screening</li> <li>• VITA/EITC assistance</li> <li>• Employer and industry partnership programs</li> <li>• Credential or certification programs related to in-demand occupations</li> <li>• Established collaborations with complementary service providers</li> <li>• Programs that follow best practices and have a track record of success</li> </ul>
7	<b>Goal Name</b>	Job Training/Job Creation
	<b>Goal Description</b>	Create or retain permanent, full-time employment opportunities for low-to-moderate income individuals. Provide industry-driven training assistance designed to help the underemployed and working poor obtain the training and skills they need to move immediately into an available higher-skill, better-paying job.
8	<b>Goal Name</b>	Microenterprise Development
	<b>Goal Description</b>	<p>Provide opportunities for microenterprise owners or persons developing a microenterprise to grow their business. A microenterprise is defined as a commercial enterprise that has five or fewer employees, one or more of whom owns the enterprise. A “person developing a microenterprise” refers to a person who has expressed an interest and who is, or after an initial screening process is expected to be, actively working toward developing a business that will be a microenterprise at the time it is formed.</p> <p>Eligible microenterprise activities include the provision of: grants, loans, loan guarantees and other forms of financial support, for the establishment, stabilization, and expansion of microenterprises; technical assistance, advice, and business services to owners of microenterprises and persons developing microenterprises; general support to owners of microenterprises and persons developing microenterprises including child care, transportation, counseling and peer support groups; and training and technical assistance, or other support services to increase capacity of grantees or subrecipients to carry out microenterprise activities through small grants and loans. Includes funds for program delivery.</p>
9	<b>Goal Name</b>	Technical Assistance for Businesses
	<b>Goal Description</b>	Technical Assistance to for-profit businesses in order to build capacity, generate economic development opportunities, and create/retain jobs for extremely low-, very low-, and low-to-moderate income persons. Technical assistance includes, but it is not limited to financial consultation, permits/licenses, zoning information, infrastructure, business relations/relocation/expansion, business attraction, security improvements, seminars/workshops, capacity building, general business services, and marketing/promotion assistance.

10	<b>Goal Name</b>	Business Improvement Loans and Grants
	<b>Goal Description</b>	Business improvement loans and grants will spur the revitalization of business districts, growing the local economy, increasing tax revenues, and providing employment opportunities for residents living in low to moderate income areas. Includes funds for program delivery.
11	<b>Goal Name</b>	Youth After School and Vacation Activities
	<b>Goal Description</b>	Programs will provide after school and vacation activities for youth that promote academics or other significant achievement, while increasing positive social behaviors. Activities may also provide alternatives for at-risk youth, and integrate crime awareness and prevention.
12	<b>Goal Name</b>	Youth Arts Enrichment
	<b>Goal Description</b>	Provide high quality arts instruction, training and participatory experiences which result in positive youth development outcomes such as creative thinking, problem solving, motivation and self-confidence, and address the priorities of reducing youth isolation and violence.
13	<b>Goal Name</b>	Youth Wellness and Stability
	<b>Goal Description</b>	Provide services that meet the physical, emotional and psycho-social needs of at-risk youth and youth populations. Priority will be given to programs that model services integration or comprehensive service delivery that address clients' multiple needs by implementing a broad-based continuum of care and linking youth and families to a variety of services.
14	<b>Goal Name</b>	Senior Services
	<b>Goal Description</b>	Programs to ensure seniors have access to nutritious food, basic health assessments, education and referrals and activities that reduce social isolation, giving seniors some security and assistance to comfortably age-in-place.
15	<b>Goal Name</b>	Disabled Services
	<b>Goal Description</b>	Provide services for children and adults (which includes seniors and veterans) with intellectual, developmental, and physical disabilities, including visual and hearing impairments, to ensure they are contributing, productive members of their communities.
16	<b>Goal Name</b>	Homelessness
	<b>Goal Description</b>	Funds will be used to assist chronically homeless individuals move from living on the street or in unstable housing arrangements to stabilized, permanent housing situations. Planned activities include street outreach, case management, emergency shelter, rental assistance, supportive services and prevention activities. Funds will also be used to temporarily assist persons who are displaced from their homes due to fires, code violations that deem buildings uninhabitable and other life-threatening situations.
17	<b>Goal Name</b>	Tenant-Based Rental Assistance
	<b>Goal Description</b>	Tenant-Based Rental Assistance for Persons Living with HIV/AIDS and their families.
18	<b>Goal Name</b>	Short-Term Rental, Mortgage & Utility
	<b>Goal Description</b>	Short-Term Rental, Mortgage & Utility assistance for HOPWA clients.

19	<b>Goal Name</b>	Permanent Housing Facility Operation Costs
	<b>Goal Description</b>	Operational costs of a Permanent Housing Facility for HOPWA clients.
20	<b>Goal Name</b>	Short-term Facility Operating Costs
	<b>Goal Description</b>	Short-term Housing Facility Operating Costs for Persons Living With HIV/AIDS
21	<b>Goal Name</b>	Non-Housing Activities
	<b>Goal Description</b>	Funds will be available for Persons Living With HIV/AIDS: <ul style="list-style-type: none"> <li>• Supportive Services</li> <li>• Resource identification costs associated with efforts to establish, coordinate, and develop housing assistance resources for eligible persons.</li> <li>• Sponsor administration, up to 7%</li> <li>• Grantee administration, up to 3%</li> </ul>
22	<b>Goal Name</b>	Community Facilities
	<b>Goal Description</b>	Improve the quality of life for residents through activities such as architecture/engineering, rehabilitation, and environmental cleanup of City Parks, Community Centers, Youth Centers and Community Gardens.
23	<b>Goal Name</b>	Fire Protection Equipment
	<b>Goal Description</b>	Replace firefighter turnout gear to ensure the City continues to meet its ISO rating and be compliant with the NFPA (National Fire Protection Association) 1851 Part 9, and other fire equipment, including pumpers and engines, in order to carry out the mission of protecting citizen's properties and lives
24	<b>Goal Name</b>	Public Services-Other
	<b>Goal Description</b>	Public service activities not identified through the consultation process as High Priority: Includes ESL classes without job skills/employment/income growth component; Battered and Abused Spouse Services; Substance Abuse/Mental Health Services; Health Services; Childcare Services; Dental Services; Legal Assistance; Youth Activities and Services not meeting the criteria of the High Priority category; Employment and Income Growth activities not meeting the criteria of the High Priority category; Elderly/Disabled Services not meeting the criteria of the High Priority category.
25	<b>Goal Name</b>	Administration and Fair Housing
	<b>Goal Description</b>	Administration and planning activities such as management and oversight, preparing reports and other HUD-required documents; monitoring program activities; Fair Housing activities; and submission of applications for Federal programs.

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)**

The City of Hartford estimates it will provide affordable housing to 64 extremely low-income families, 344 low-income families, and 297 moderate-income families over the next five years.

## **SP-50 Public Housing Accessibility and Involvement – 91.215(c)**

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### **Need to Increase the Number of Accessible Units (if Required by a Section 504 Voluntary Compliance Agreement)**

Not applicable.

### **Activities to Increase Resident Involvements**

Hartford Housing Authority has recently focused attention on improving communication between residents and staff. One anticipated outcome of this initiative is a better understanding by staff of issues and concerns shared by families living in public housing. A department reorganization was recently completed, and one of the most significant changes is that administrative staff now meets regularly with residents to listen to concerns and share Hartford Housing Authority plans. In addition, members of the Resident Advisory Board provide feedback on resident issues and concerns. In addition, the Hartford Housing Authority is working to increase the number of residents who are able to move to homeownership.

### **Is the public housing agency designated as troubled under 24 CFR part 902?**

No

### **Plan to remove the 'troubled' designation**

Not applicable

## **SP-55 Barriers to Affordable Housing – 91.215(h)**

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### **Barriers to Affordable Housing**

This section describes barriers to affordable housing that have been identified in Hartford's 2011- 2016 Fair Housing Analysis of Impediments, during the Consolidated Plan consultation and citizen participation process, and from local, state and national policy papers.

Access to credit for all borrowers and especially minority borrowers is a barrier to affordable housing. Hartford's most recent Fair Housing Analysis of Impediments includes data from the Home Mortgage Disclosure Act on home purchase denial rates in Hartford County in 2009. Of the 6,790 owner-occupied home purchase applications, excluding loan applications that were not processed because of actions by the applicant, 5,155 loans were originated and 730 loans were denied, an average loan denial rate of 11%. Denial rates varied significantly by race and ethnicity; whites had a denial rate of 9%, while Asians, African Americans and Hispanics had higher denial rates of 22%, 17% and 16%, respectively. Even when accounting for differences in income, denial rates were higher for racial and ethnic minorities.

Fair housing violations create barriers to affordable housing. HUD maintains a record of federal fair housing complaints. Of the 118 fair housing discrimination complaints filed with HUD from Hartford residents between 2000 and 2010, the two highest were complaints based on racial discrimination (33) and complaints based on disability (32). While not a violation of federal law, it is illegal in Connecticut to discriminate based on source of income. The consultation with the CT Fair Housing Center indicated that landlords were violating this provision of Connecticut law, which is being investigated. A related barrier to affordable housing is experienced by the growing refugee community in the City of Hartford. A combination of refugees' lack of knowledge about how housing transactions occur in America and lack of English proficiency combined with landlords' lack of familiarity with the cultural traditions of refugees creates barriers to affordable housing.

While many regulations enhance the safety and quality of housing, regulations also can add significant costs. Because Hartford's housing stock is so old, a significant majority of homes contain lead-based paint. Deleading homes adds significant costs. In addition, during the consultation, the extra costs associated with deleading homes in historic districts was identified as a barrier to affordable housing. For instance, regulations require that, in historic districts, replacement windows must be wood even though wood windows are significantly more expensive and homeowners have expressed a preference for vinyl. Another barrier related to the age of the housing stock is the overall condition of the housing. Hartford's aging housing stock is often in poor repair which creates a barrier to affordable housing and contributes to negative health conditions, such as the high incidence of asthma among Hartford residents.

Property taxes are also a barrier to affordable housing in Hartford. Current state policy, which is being debated by the state legislature, requires cities to rely on property taxes to fund education and municipal services. In Hartford, which has a high number of nonprofit hospital and educational institutions, this policy significantly increased the cost of maintaining housing. Hartford, for example, has a mill rate of 74.3, while the much wealthier suburb of West Hartford has a mill rate of 37.4.

### **Strategy to Remove or Ameliorate the Barriers to Affordable Housing**

The major barriers to affordable housing in Hartford are: the condition of the aging housing stock, the discriminatory practices of some landlords who do not consistently implement their credit check policies and/or discriminate against potential tenants based on their source of income. An additional barrier is the added costs

created by federal regulations such as the lead paint regulations, which add costly time delays, and rehabilitation and administrative costs to the provision of affordable housing, particularly given the age of the Hartford housing stock.

- 1) Hartford will continue to aggressively seek other federal funding for grants and loans to pay for the renovation of its aging housing stock as well as to remove hazards from homes such as lead based paint. This will not only increase the supply of safe affordable housing it will also help eliminate the barrier to affordable housing faced by families with children who are interested in renting a unit with lead-based paint.
- 2) Hartford will prioritize economic development initiatives that create jobs for all residents, as well as targeted populations, leading to increases in Hartford households' income, which will make more of Hartford's existing housing stock affordable to them.
- 3) Hartford will expand its multi-lingual financial literacy initiatives. A better understanding of credit and budgeting should lead to improved credit scores, which should bring down the cost of mortgages, avoidance of predatory lenders, and a better understanding of how much a household can afford to pay for housing.
- 4) Hartford will continue to support fair housing education and outreach activities.

## **SP-60 Homelessness Strategy – 91.215(d)**

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### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City of Hartford, the Hartford Continuum of Care, Journey Home, and many community partners continue to work towards the main goal of the strategic plan: reducing the frequency and duration of homelessness and moving more homeless into stable, permanent housing, while working towards preventing homelessness. Outreach to homeless persons is a key component of meeting this goal and is coordinated through the Homeless Outreach Committee of the Continuum of Care, which meets monthly. The Committee is comprised of mental health and shelter workers who provide outreach to sheltered and unsheltered homeless persons. Workers provide food and supplies to people living outdoors and connect them to services and housing. Clinical staff provide continuing education to shelter and outreach staff to increase their understanding of behavioral health issues.

### **Addressing the emergency and transitional housing needs of homeless persons**

Coordinated Access, also referred to as coordinated assessment, is a standardized, system-wide process by which individuals experiencing a housing crisis can access the services they need to overcome that crisis and obtain stable housing. The Hartford Continuum of Care (CoC) with other regional partners is part of the Greater Hartford CAN (GH CAN), which is composed of Hartford and the 29 towns surrounding Hartford. The GH CAN coordinates access to shelter, housing programs and services for those experiencing homelessness.

Single Point of Entry - All households experiencing homelessness or housing instability who are seeking housing resources are directed to 2-1-1. If an individual or family arrives at any agency or provider looking for services or resources, staff is expected to help them call 2-1-1. If client has presented at a shelter and temporary provisions can be made, the household should be informed that their stay is only until they meet with the Duty Services Coordinator (DSC) staff and discuss all other options. The DSC has a conversation with the household about the nature of their housing crisis, with a goal to divert as many households from entering the emergency shelter system as possible, or exit them from the shelter system if they have been given a provisional shelter bed prior to their CAN Assessment. Possible options for alternative residences and discussed include: utility assistance, mainstream benefits, family/ landlord mediation, and programs with limited financial assistance.

Process for Shelter Entry - Prior to Coordinated Access implementation, the process for entry into some shelters had been to present directly at the shelter and wait in line until the shelter opens. With Coordinated Access implementation, when a person presents directly at a shelter during the day, the agency staff informs the client to call 2-1-1 to be scheduled for an assessment. If the person does not have a phone or cannot call using their phone, the agency assists the person with an agency phone. If no agency staff are available during the day, then a sign should be posted on the door with instructions to call 2-1-1 or to present at a location where someone can help the person call. If there are no assessment appointments available before the person needs shelter, and if the shelter has bed availability, the shelter can contact ImmaCare or Salvation Army Marshall House and notify the Immediate Shelter Need protocol triage staff that the person can be referred to their shelter. The shelter should still give the person a time deadline for when the person should arrive that night for shelter, and be told that if they do not arrive by that time, the bed will be released as available for someone else. In this way, the person who calls 2-1-1 and has a bed on hold for them will not need to wait in line until the shelter opens.

During the Continuum of Care consultation, members said that a start-up issue with the coordinated access that must be addressed is the wait time that sometimes occur waiting for 2-1-1, causing homeless people to be unsheltered for longer. The Continuum of Care members are working on implementing solutions to this problem

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.**

The City of Hartford, the Hartford Continuum of Care, Journey Home, and many community partners will continue to work towards the main goal of the strategic plan: reducing the frequency and duration of homelessness and moving more homeless into stable, permanent housing. To marshal more community resources the City, Hartford CoC and Journey Home convene bi-annual roundtables on homelessness composed of homeless individuals and families; businesses; developers; nonprofit organizations that address housing, health, social services, victim services, employment and education; philanthropic organizations and community-based and faith-based organizations. During the Continuum of Care consultation, members noted that the change in federal definition of homeless was making it harder to house families because, once they are in transitional housing, they do not qualify for permanent supportive housing. Families are now going from couch to couch.

**Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from a publicly funded institution or system of care, or who are receiving assistance from public and private agencies that address housing, health, social services, employment, education or youth needs**

For children exiting foster care, services are provided as a result of the John H. Chafee Independence Program. Services include financial assistance, housing, counseling, employment, education, and other support/services to former foster care clients, ages 18-21. The process begins with an Independent Living Plan providing the road map for service delivery ending with a discharge/ transition from care plan. The Community Housing Assistance Program provides a subsidy to cover living expenses such as rent, food, utilities, telephone, transportation, and clothing. Youth are required to complete the department's life skills program, be employed and enrolled in an educational or vocational program, and contribute a portion of their income toward expenses and a savings account.

For patients being discharged from hospitals, when a determination is made that the patient cannot return home or care for him/herself independently, staff plan for continuity of care. Patients who need greater assistance are referred to hospital social workers. Staff help patients and families complete applications for an extended care/rehabilitation facility, hospice placement, as well as evaluating needs. Patients who can return home, but require home-based services such as nursing, physical therapy, home health aide, equipment, etc., will be assisted by the case management or nursing staff. Hospital staff engage with family and community resources, nursing facilities such as Pine Manor, Trinity Hill, as well as residential care settings.

As a way of preventing discharge into homelessness as well as preventing patients from staying in hospitals longer than they need, a "Gridlock" meeting convenes twice a month to discuss difficult discharge cases. The meeting is attended by representatives from the two City hospitals, the three area lead mental health authorities and both the state and local substance abuse providers to discuss cases with disposition concerns. Both of the CoC area hospitals' social work departments work to avoid discharges to homelessness, and collaborate with permanent

supportive housing providers, nursing homes, skilled facilities, residential programs, and community resources to develop appropriate discharge plans.

For people being released from prison, the CT Department of Correction's (DOC) re-entry model focuses on services to facilitate successful community adjustment. DOC develops Offender Accountability Plans and Discharge plans to address housing, identification and community resources. DOC funds DSS eligibility specialists to help obtain benefits. DOC has increased halfway house beds for parole and community services, and contracts with agencies for residential and non-residential community services.

Hartford's homelessness prevention efforts for low-income residents at risk of homelessness are informed by the City's experience with the Homeless Prevention Rapid Rehousing Program, as well as an evaluation of this program conducted by Abt Associates. The City has identified target populations at risk of homelessness and focuses homelessness prevention efforts on these populations, which include:

- 1) Doubled up or overcrowded, and staying illegally and must leave and/or the landlord has given warning to reduce occupancy or be evicted; or
- 2) Discharged from an institution in which the person has been a resident for more than 30 days; or
- 3) Residency in housing that has been condemned by housing officials and is no longer meant for human habitation; or
- 4) Violence or abuse in the household.

Case management and housing search assistance is provided by current homeless service providers. Hearth ESG prevention funds are used to provide financial assistance such as rental assistance, security deposits, utility payments and moving costs for families and individuals.

PROGRAM	EMERGENCY SHELTER	VOUCHERS	DROP – IN CENTER	FOOD PANTRY	MENTAL HEALTH	DRUG PROG	OTHER	TRANS. HOUSING	OUTREACH	MEAL DISTRIB	HEALTH CARE	HIV/AIDS SERVICES	EMPLOYMENT	HOMELESS PREVENTION
Hartford Interval House	X													
Immaculate Conception	X		X	X	X	X			X	X	X	X	X	X
McKinney Shelter	X				X	X					X	X		
Mercy (Friendship Center)			X	X			X		X	X	X			
Mercy (St. Elizabeth)	X			X	X	X		X		X	X			X
Open Hearth Shelter	X				X	X		X	X	X	X			X
South Park Inn Shelter	X					X	X	X	X	X	X		X	
Marshall House Shelter	X				X								X	X
YWCA Emergency Shelter	X			X	X		X	X	X		X			

## **SP-65 Lead-based Paint Hazards – 91.215(i)**

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### **Actions to address LBP hazards and increase access to housing without LBP hazards**

The City of Hartford has made lead hazard reduction a major priority for more than 15 years, focusing on clearing contaminated units, informing the public of the dangers of lead, training and certifying public health inspectors, preparing lead abatement specialists, and testing the blood lead levels of the City's children. Hartford has a successful track record in addressing lead based paint hazards, most notably, the reduction in the percentage of children with Elevated Blood Lead Level (EBLL). The percentage of children 6 years of age or younger with EBLL >10 µg /dL has dropped by more than two thirds; and for those children with EBLL >20 µg /dL, the prevalence has halved.

The City consistently seeks additional resources and partners to supplement efforts to combat the negative health consequences of lead based paint. In 2014, the City applied for and was awarded funding as part of the Lead Hazard Reduction Program. This program focuses on five neighborhoods (Northeast, Frog Hollow, Clay Arsenal, Upper Albany and Barry Square) with a high concentration of owner-occupied, multi-family, pre-1940 housing stock. The program will also be available to families across Hartford if a child resident has been determined to have elevated blood lead levels. The City was also awarded supplemental funding from the Healthy Homes program to assist in the identification and remediation of multiple housing-related health hazards using the Healthy Homes Rating System.

### **How are the actions listed above related to the extent of lead poisoning and hazards?**

While the City has been working diligently to address the hazards of lead-based paints, the need for continued interventions is great due to the age of the housing stock, including nearly 40% of units that were built before 1940 increasing the likelihood that the units contain lead-based paint.

### **How are the actions listed above integrated into housing policies and procedures?**

Responsibility for insuring Hartford residents' safety and complying with federal lead-based paint hazard rules and regulations is shared among two City divisions: Housing, and Health and Human Services. Lead hazard control is an integral part of all rehabilitation activities. Whenever a home undergoes rehabilitation and/or weatherization by the Housing Authority, or by non-profit organizations, it is subjected to lead testing. Whenever City of Hartford License and Inspections housing code inspectors perform inspections on buildings, they look for paint surfaces to be intact as part of their routine procedure. Inspectors will be encouraged to let owners know that buildings built prior to 1978 must be presumed to have lead paint. Public health nurses and other professionals working with families in the target area are encouraged to urge parents to have their very young children tested for lead. When the code enforcement inspectors schedule the certificate of occupancy inspections of rental units, owners are provided with information on lead.

The Housing Division is responsible for the administration of the Housing Preservation Loan Fund, the City's CDBG-funded home repair and renovation program serving low-to-moderate income residents. In accordance with the Lead Safe Housing Rule (April 22, 2008), Hartford's housing programs follow notice guidelines using brochures created by federal agencies to disclose to purchasers and renters the dangers of lead-based paint poisoning. Housing personnel and/or a State certified lead inspector/risk assessor perform property inspections or risk assessments to determine the existence of lead-based paint hazards. Safe work practices must be utilized while performing standard treatments. Clearance exams must be performed on all surfaces that tested positive

for lead-based paint, and on all surfaces presumed to be a lead hazard. Large projects (above \$25,000 per unit) require full abatement and ongoing maintenance through lead management plans.

The Housing Division requires developers and contractors performing renovation, repair and painting projects that disturb lead-based paint in homes to comply with changes to the April 22, 2008 Lead Safe Housing Rule to comply with the Environmental Protection Agency's (EPA's) Renovation, Repair and Painting (RRP) regulation. To facilitate compliance, the Housing Preservation Loan Fund Program maintains a list of participating contractors that have completed the Renovator Initial Course and/or the Renovator Refresher Course in accordance with CFR Part 745.225.

Due to the limited availability of funding and the low loan to value ratio of applicants for loans from the Housing Preservation Loan Fund, loan requests to address lead-based paint hazards are rarely approved. Instead grant funding is available from the Department of Health and Human Services (HHS), which has received a multi-year grant from HUD, for the purpose of testing, identifying, and remediating lead paint hazards for 305 residential units. The Grant also provides for training and relocation assistance. The funds are administered through the City of Hartford's Lead Abatement Program managed by HHS.

## SP-70 Anti-Poverty Strategy – 91.215(j)

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### Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

The City and its community partners support initiatives for individuals and families that include job training/preparation, elimination of barriers to employment such as transportation and child care, job placement and professional development for career advancement. In addition, the increase in the Connecticut minimum wage should help raise some families out of poverty. In 2015, the Connecticut minimum wage will be \$9.15 per hour. By 2017, that figure is scheduled to rise to \$10.10 per hour.

The City focuses on the following anti-poverty initiatives:

- 1) Providing job readiness and job training programs for immigrants, low-income residents, and ex-offenders.
- 2) Downtown redevelopment with infrastructure improvements and signature redevelopment projects to create additional jobs
- 3) Providing training, technical assistance, and resources to support emerging and existing small business owners.

The City of Hartford is partnering with a number of nonprofit organizations and private employers to develop job training initiatives and job placement opportunities. The City of Hartford hosted several focus groups with participants in job training initiatives, private employers, small business entrepreneurs and other key stakeholders to determine how to best support economic development initiatives.

Journey Home works to better integrate the workforce development system with the housing and shelter system. Two key employment programs are the Homeless Veterans Reintegration Program (HVRP) and the establishment of a social enterprise entitled “Aerospace Employment Program (AEP)”. The Homeless Veterans Reintegration Program (HVRP) is the only federal program that focuses exclusively on the employment of homeless veterans. Journey Home partners with Community Renewal Team (CRT) to provide employment-based case management to veterans experiencing homelessness. Services to veterans include occupational training, work readiness training, Individual Employment Plans, referrals to community partners to meet participants' basic needs, job placement services, and job retention services.

Strive is a job readiness program for low-income residents including ex-offenders. City of Hartford representatives met with a Strive class where students talked about the impact of the program as well as the challenges they face seeking employment, particularly finding employers who are willing to hire people with a criminal background.

Project Longevity is a partnership between community and law enforcement to reduce violence in Hartford and two other Connecticut cities. Project Longevity calls in members of the community to provide messages about people’s value in the community and provide support for addiction services, medical/mental health treatment, education, housing, and employment, and other services which are offered through partnered social service providers. Project Longevity organized a focus group session with ex-offenders during the Citizen’s Participation process. Focus group participants identified barriers to employment including transportation, parole requirements, and finding employers who are willing to hire people with a criminal background.

Project reSet is a nonprofit that works to support social enterprises that create profit and have a social impact. reSet works to achieve these goals by providing a shared space for social enterprises, hosting classes for

new and emerging social enterprises, and establishing a social enterprise fund. Project reSet hosted a focus group session during the Consolidated Planning process for social enterprise entrepreneurs who identified a need for clearer messaging about Hartford's positive attitude toward entrepreneurs, additional flexible venture capital, and better coordination between and among programs to support entrepreneurs.

**How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan?**

The City of Hartford's poverty reducing goals, programs and policies work to reduce unemployment and raise the wages of Hartford residents. In the long term, this focus on economic development, job readiness and job training, will mean that Hartford residents will be better able to afford Hartford housing. In the short term, Hartford's focus on improving the quality of existing housing will improve the health and safety of existing residents, which will positively impact residents and put them in a better position to find a job. Additionally, by looking at trends in the for sale housing prices, even in a time period that includes the foreclosure crisis and economic recession, helping Hartford residents become first time homeowners can be a way of reducing poverty and building the wealth of low-income families, although Hartford recognizes that homeownership is not the best option for every household.

## SP-80 Monitoring – 91.230

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**Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Central Grants Administration staff will continue to conduct either on-site or remote (desk) monitoring of its housing and community development projects, with the goal of ensuring long-term compliance with program and comprehensive planning requirements. To determine which projects receive on-site or remote monitoring, staff conducts a risk assessment. The City's risk assessment assigns points based on the following criteria:

- Length of time subrecipient has held a contract with City
- Dollar amount
- Prior year expenditures
- Change in Agency/project management staff
- Any other concerns of the Contract Manager

Central Grants Administration follows federal regulations, program standards outlined in HUD's revised "Community Planning and Development Monitoring Handbook" and the City's Comprehensive Plan when monitoring housing and community development projects for compliance with program and comprehensive planning requirements. Areas of monitoring will include, but are not limited to, national objective/eligibility, conformance with the subrecipient agreement, City priority needs and objectives, recordkeeping systems, financial management, insurance, procurement standards, and EEO/affirmative action requirements.

The City's Procurement Department will monitor construction projects for compliance and enforcement of Davis-Bacon and Related Acts, Contract Work Hours, Safety Standards Act to further ensure projects are compliant with federal, state and City requirements.

The Department of Development Services-Housing and Property Management Division monitors the HOME Program each year, with every assisted unit monitored. They monitor the performance of all entities receiving HOME funds to insure compliance with program requirements, including compliance with income requirements, maximum rent limits, and HUD Housing Quality Standards and affirmative marketing. In addition, the City will monitor on an annual basis the occupancy status, condition, and rent levels (if applicable) for those person/families assisted under the HouseHartford Program.

The City of Hartford has established and oversees a minority outreach program through its Procurement Office. The Minority/Women Business Enterprise Program is a certification program that permits minority and women owned businesses to participate in the City of Hartford set-aside programs. The set-aside program is in accordance with CT General Statutes, 4a-60(g), which was established for the purpose of assuring that Connecticut small and minority owned businesses have an opportunity to bid on a portion of the City's purchases.

The City has developed procurement procedures that facilitate opportunities for MBEs and WBEs to participate as vendors and suppliers of goods and services, as follows:

- 1) An inventory of certified minority and women's business enterprises (MBEs and WBEs) is maintained.
- 2) Local media and the City's website are used to market and promote contract and business opportunities for MBEs and WBEs.

- 3) Informational material on contract/subcontract opportunities for MBEs and WBEs are posted on the City's website. Occasional workshops are held by the City for MBEs and WBEs to enhance their knowledge of contracting opportunities.
- 4) Centralized records with statistical data on the utilization and participation of MBEs and WBEs as contractors/subcontractors in HUD-assisted program contracting activities are maintained by the Procurement Office

# Annual Action Plan

## AP-15 Expected Resources – 91.220(c)(1,2)

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### Introduction

The City of Hartford continues to face the challenges of meeting increasing needs with fluctuating and/or decreasing federal, state and local resources.

The figures shown in the table below reflect HUD's PY41/FY15 allocations. The estimates for "Expected Amount Available Remainder of Con Plan" anticipates level funding using the PY41 allocation amounts and projecting those amounts over the four remaining years covered by the Consolidated Plan.

If there are funding cuts or increases to CDBG, HOME, ESG and/or HOPWA over the next five years of this Consolidated Plan the City of Hartford will adjust accordingly and present Annual Action Plans reflective of actual funding levels.

**Anticipated Resources**

Program	Source	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation : \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition; Admin and Planning; Economic Development; Housing; Public Improvement; Public Services	3,253,503	380,000	0	3,633,503	14,534,012	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 CDBG allocation and program income (including housing revolving loan fund) which remains relatively consistent from year to year. Prior year resources are not always available, therefore are not factored into the expected amount available each year, but will be reallocated (when available) to fill funding gaps on a yearly basis.

Program	Source	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation : \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition; Homebuyer assistance;  Homeowner rehab;  Multifamily rental new construction;  Multifamily rental rehab;  New construction for ownership;  TBRA	1,046,471	310,000	500,000	1,856,471	5,425,884	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 HOME allocation, program income. Spending fluctuates due to the nature of large scale HOME projects. Any variances will be addressed in Annual Action Plans.
HOPWA	public - federal	Permanent housing in facilities;  Permanent housing placement;  Short term or transitional housing facilities;  STRMU;  Supportive services;  TBRA;	1,056,186	0	50,000	1,106,186	4,336,600	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2014 HOPWA allocation, which remains relatively consistent from year to year, and prior year resources. There is unlikely to be prior year resources after Year 1, however any variance will be addressed in Annual Action Plans.

Program	Source	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation : \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing;  Financial Assistance;  Overnight shelter;  Rapid re-housing (rental assistance);  Rental Assistance Services;  Transitional housing;	309,058	0	0	309,058	1,236,232	The expected amount available for the remainder of the Con Plan is derived from Hartford's 2015 ESG allocation, which is expected to remain consistent from year to year.

**Table 55 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied:**

Federal funds will be used to leverage other public and private resources in the housing, public facilities, public services, and economic development areas.

Matching fund requirements, along with the needed documentation, are specified in the subrecipient agreements. Matching funds include non-federal cash sources, infrastructure, appraised land/real property, and site preparation, construction materials, and donated labor.

*Community Development Block Grant (CDBG):* Although there are no federal matching requirements for the CDBG program, the City strongly encourages its subrecipients to leverage other funds. Subrecipients are advised not to depend on CDBG funds as their sole financing source, and that leveraging is heavily weighted in the evaluation of CDBG funding assistance proposals. Since CDBG funds have declined significantly during the past few years, leveraging becomes more and more important each year. More than \$19 million was leveraged during 2013-2014.

*HOME Investment Partnerships Program (HOME):* The City requires that applicants for HOME funds demonstrate that they will leverage funding from other sources. The Division of Housing and Property Management has been diligent in its effort to insure that every dollar of HOME program funding is leveraged to the greatest extent possible. To illustrate this, since 1992 the City has recommended HOME program funding for 49 individual projects containing a total of 1,548 housing units. The total amount of development costs for these projects amounts to more than \$237 million. On average, the amount of HOME funds invested is less than 15% of the total amount of funds required to complete a project.

*Housing Opportunities for Persons with AIDS (HOPWA):* HOPWA funds typically leverage approximately \$3 million in additional public and private funding sources. On average HOPWA funds represent 30% of the total funds used by HOPWA subrecipients. HOPWA funds were used by subrecipients in conjunction with a variety of other funding resources including: State HOPWA funds, CDBG, ESG, Ryan White, State Department of Mental Health and Addiction Services, in-kind contributions, fundraising, program fees, and other grants and contributions. Funding information is shared among staff of the Ryan White Program and the State to help ensure coordination, to avoid duplication and to work cooperatively to maximize available resources. Hartford continues to work towards enhancing its collaboration with the Ryan White Program, community-based organizations, Journey Home (the agency staffing Hartford's Opening Doors campaign), the City of Hartford Department of Health and Human Services, people living with HIV, and housing and service providers to understand and be responsive to the needs that exist throughout the EMSA.

*Emergency Solutions Grant(ESG):* Each subrecipient matches its allocation of ESG funds dollar for dollar in one of the following ways as outlined in 24 CFR 576.51(a)(b): cash; the value or fair rental value of any donated material or building; value of any lease on a building; any salary paid to staff to carry out the program activities; and the value of the time and services contributed by volunteers to carry out program activities (at the rate of \$5.00 per hour). The subrecipient may use any reasonable method to establish a fair market value when calculating or determining the value of any donated material, building, or lease. The matching letter for each subrecipient is included in each funding agreement. The funding agreement is not executed unless the subrecipient submits a matching letter. Match for FFY 2013 far exceeded the requirement; these are the sources and amounts received and are expected to continue: State Government \$2,211,650; Other Local Government \$192,000; Private Funds \$950,865; Other \$337,115.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan:**

The City of Hartford owns a number of vacant parcels and/or properties that it consistently markets to increase economic development and housing opportunities that will benefit low and moderate income residents and will continue to do so as opportunities arise.

**Discussion:**

Increased housing demand has presented the City with a unique opportunity to convert vacant commercial offices into mixed-use residential structures, and other housing and commercial uses. In 2014, a major food wholesaler purchased vacant land owned by the City and relocated from its former location in the North Meadows to a newly renovated facility in the South Meadows. This expansion and capital investment exceeded \$5 million, all completed with private dollars. This has spurred economic activity, retained low/moderate income jobs and will create more. This is one type of project that the City shall continue to pursue using its public land and property. Projects will be pursued primarily with private capital.

## AP-20 Annual Goals and Objectives

### Goals Summary Information

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Construction/ Renovation of Affordable Housing	2015	2019	Affordable Housing	CITYWIDE	Housing Availability/Affordability	HOME: \$567,199	Homeowner Housing Added: 39 Household Housing Units
Homebuyer Financial Assistance	2015	2019	Affordable Housing	PARKVILLE CITYWIDE	Housing Availability/Affordability	HOME: \$779,000	Direct Financial Assistance to Homebuyers: 35 Households Assisted
Housing Rehabilitation	2015	2019	Affordable Housing	PARKVILLE CITYWIDE	Housing Availability/Affordability	CDBG: \$878,605	Rental units rehabilitated: 17 Household Housing Units Homeowner Housing Rehabilitated: 100 Household Housing Units
Housing Counseling	2015	2019	Affordable Housing	PARKVILLE CITYWIDE	Housing Availability/Affordability Economic Development/Income Growth	CDBG: \$64,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 Persons Assisted
Family Economic Stabilization	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Economic Development/Income Growth	CDBG: \$97,274	Public service activities other than Low/Moderate Income Housing Benefit: 300 Persons Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Job Training/Job Creation	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Economic Development/Income Growth	CDBG: \$98,400	Public service activities other than Low/Moderate Income Housing Benefit: 90 Persons Assisted  Jobs created/ retained: 20 Jobs
Microenterprise Development	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Economic Development/Income Growth	CDBG: \$100,000	Businesses assisted: 10 Businesses Assisted
Technical Assistance for Businesses	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Economic Development/Income Growth	CDBG: \$485,000	Businesses assisted: 125 Businesses Assisted
Business Improvement Loans and Grants	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Economic Development/Income Growth	CDBG: \$380,000	Facade treatment/ business building rehabilitation: 2 Business  Businesses assisted: 20 Businesses Assisted
Youth After School and Vacation Activities	2015	2019	Non-Housing Community Development	CITYWIDE	Youth Activities and Services	CDBG: \$100,900	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
Youth Arts Enrichment	2015	2019	Non-Housing Community Development	CITYWIDE	Youth Activities and Services	CDBG: \$73,750	Public service activities other than Low/Moderate Income Housing Benefit: 600 Persons Assisted
Youth Wellness and Stability	2015	2019	Non-Housing Community Development	CITYWIDE	Youth Activities and Services	CDBG: \$42,500	Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Senior Services	2015	2019	Non-Housing Community Development	PARKVILLE CITYWIDE	Senior and Disabled Services	CDBG: \$53,200	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
Disabled Services	2015	2019	Non-Housing Community Development	CITYWIDE	Senior and Disabled Services	CDBG: \$36,500	Public service activities other than Low/Moderate Income Housing Benefit: 40 Persons Assisted
Homelessness	2015	2019	Homeless	CITYWIDE	Homelessness	CDBG: \$62,000 ESG: \$309,058	Tenant-based rental assistance / Rapid Rehousing : 50 households assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 2275 Beds  Homelessness Prevention: 75 Persons Assisted
Tenant-Based Rental Assistance	2015	2019	Non-Homeless Special Needs	HARTFORD EMSA	Housing Availability/Affordability HIV/AIDS	HOPWA: \$120,000	Tenant-based rental assistance / Rapid Rehousing: 50 Households Assisted
Short-Term Rental, Mortgage & Utility	2015	2019	Non-Homeless Special Needs	HARTFORD EMSA	Housing Availability/Affordability HIV/AIDS	HOPWA: \$40,000	Other: 10 Other
Permanent Housing Facility Operation Costs	2015	2019	Non-Homeless Special Needs	HARTFORD EMSA	Housing Availability/Affordability HIV/AIDS	HOPWA: \$24,000	HIV/AIDS Housing Operations: 20 Household Housing Unit
Short-term Facility Operating Costs	2015	2019	Non-Homeless Special Needs	HARTFORD EMSA	Housing Availability/Affordability HIV/AIDS	HOPWA: \$40,000	HIV/AIDS Housing Operations: 60 Household Housing Unit

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Non-Housing Activities	2015	2019	Non-Homeless Special Needs	HARTFORD EMSA	HIV/AIDS	HOPWA: \$906,154	Other: 60 Other
Community Facilities	2015	2019	Non-Housing Community Development	CITYWIDE	Public Facilities	CDBG: \$263,298	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 124,000 Persons Assisted
Public Services-Other	2015	2019	Non-Housing Community Development	CITYWIDE	Public Service-Other	CDBG: \$15,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
Administration and Fair Housing	2015	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CITYWIDE	Housing Availability/Affordability Homelessness HIV/AIDS Youth Activities and Services Public Service-Other Economic Development/Income Growth Public Facilities Senior and Disabled Services	CDBG: \$757,701 HOPWA: \$32,525 HOME: \$135,647	N/A

**Table 56 – Goals Summary**

## Goal Descriptions

<b>Goal Name</b>	Construction/Renovation of Affordable Housing
<b>Goal Description</b>	Construction/renovation of multi-family rental properties and homeownership properties
<b>Goal Name</b>	Homebuyer Financial Assistance
<b>Goal Description</b>	Down payment and closing cost assistance for low- to moderate-income families purchasing their first home
<b>Goal Name</b>	Housing Rehabilitation
<b>Goal Description</b>	Address the preservation of Hartford's housing stock through home improvement loans with low-interest rates and free critical home repairs with a focus on disabled and elderly homeowners.
<b>Goal Name</b>	Housing Counseling
<b>Goal Description</b>	Housing counseling and education for first time homebuyers, persons seeking to remedy landlord-tenant issues, and those facing foreclosure
<b>Goal Name</b>	Family Economic Stabilization
<b>Goal Description</b>	Provide access to programs that expand income opportunities and provide financial stability for low to moderate income Hartford families.
<b>Goal Name</b>	Job Training/Job Creation
<b>Goal Description</b>	Opportunities that provide industry-driven training and/or create or retain permanent, full-time jobs for low-to-moderate income individuals
<b>Goal Name</b>	Microenterprise Development
<b>Goal Description</b>	Opportunities for microenterprise owners or persons developing a microenterprise to grow their business
<b>Goal Name</b>	Technical Assistance for Businesses
<b>Goal Description</b>	Technical Assistance to for-profit businesses in order to build capacity, generate economic development opportunities, and create/retain jobs.
<b>Goal Name</b>	Business Improvement Loans and Grants
<b>Goal Description</b>	Loans and grants will spur the revitalization of business districts, grow the local economy, increase tax revenues, and provide employment opportunities
<b>Goal Name</b>	Youth After School and Vacation Activities
<b>Goal Description</b>	Afterschool and vacation extended learning and enrichment programs
<b>Goal Name</b>	Youth Arts Enrichment
<b>Goal Description</b>	Arts and cultural activities not adequately met within the traditional school setting
<b>Goal Name</b>	Youth Wellness and Stability
<b>Goal Description</b>	Programs and services that meet the physical, emotional and psycho-social needs of at-risk youth and youth populations
<b>Goal Name</b>	Senior Services
<b>Goal Description</b>	Programs and services that give seniors security and assistance to comfortably age-in-place

<b>Goal Name</b>	Disabled Services
<b>Goal Description</b>	Services for those with intellectual, developmental, and physical disabilities, to ensure they are contributing, productive members of their communities
<b>Goal Name</b>	Homelessness
<b>Goal Description</b>	Assistance for homeless individuals to move from living on the street or in unstable housing arrangements to stabilized, permanent housing situations
<b>Goal Name</b>	Tenant-Based Rental Assistance
<b>Goal Description</b>	Tenant-Based Rental Assistance for Persons Living With HIV/AIDS.
<b>Goal Name</b>	Short-Term Rental, Mortgage & Utility
<b>Goal Description</b>	Short-Term Rental, Mortgage & Utility Assistance for Persons Living With HIV/AIDS.
<b>Goal Name</b>	Permanent Housing Facility Operation Costs
<b>Goal Description</b>	Operating costs for permanent housing facilities where Persons Living With HIV/AIDSs reside.
<b>Goal Name</b>	Short-term Facility Operating Costs
<b>Goal Description</b>	Operating costs for short-term housing facilities where Persons Living With HIV/AIDSs reside.
<b>Goal Name</b>	Non-Housing Activities
<b>Goal Description</b>	Other services for Persons Living With HIV/AIDS (STRMU, Supportive, Resource ID, Administration)
<b>Goal Name</b>	Community Facilities
<b>Goal Description</b>	Improvements to neighborhood community facilities and public parks.
<b>Goal Name</b>	Public Services-Other
<b>Goal Description</b>	Public services not identified as high priority, but those that may address current or changing needs.
<b>Goal Name</b>	Administration and Fair Housing
<b>Goal Description</b>	Administration and Fair Housing for the CDBG, ESG, HOME and HOPWA Programs.

## AP-35 Projects – 91.220(d)

### Introduction

Based on data analysis and information gathered during the consultation and citizen participation processes, the City's main objective over this five year Consolidated Plan period is to provide services, programs and seek resources to:

- Improve the quality and availability of affordable housing
- Create economic development opportunities
- Help residents prepare for and find employment and raise household income
- Coordinate with other City Departments to promote activities for youth and families in underserved areas, including activities that are not adequately served by the schools and activities that that help deter crime
- Provide services to senior and/or disabled residents that helps foster independence and address health and other special needs
- Provide a continuum of services to the homeless population that helps address emergency and longer term needs
- Support the effective administration of limited federal funding
- Fill gaps in the City's funding for public facilities

### Projects

#	Project Name
1	Administration and Fair Housing-Entitlement Programs
2	AIDS Connecticut - HOPWA
3	Artists Collective-Rites of Passage Summer Program
4	Billings Forge Community Works-Culinary Job Training at the Kitchen
5	Boys & Girls Clubs-Triple Play: for the Mind, Body and Soul
6	Bright Futures-Boxing and Karate
7	Caldwell Colt Memorial Parish House Community Center-Facility Improvement
8	Camp Courant-Summer Camperships
9	Career Resources Inc.-STRIVE Hartford
10	Center for Latino Progress-Hartford Homebuyer Education
11	Charter Oak Boxing Academy-Youth Development Center
12	Charter Oak Cultural Center-Youth Arts Institute
13	Chrysalis Center-HOPWA
14	CIB/Oak Hill-Group Therapy for Hartford Foster Youth
15	Community Partners in Action- Resettlement Program
16	Community Renewal Team-HOPWA
17	Compass Youth Collaborative-Community School Initiative
18	Connecticut Science Center-Science Camp
19	Cultural Dance Troupe of the West Indies-Summer Dance Program
20	CURET-Adult Literacy & Numeracy to Employment

#	Project Name
21	Ebony Horsewomen-Equine/Animal Assisted Growth & Learning
22	Economic Stimulus-Division of Economic Development
23	Emergency Placement Services-Health & Human Services
24	Entrepreneurial Center-Hartford Small Business Technical Assistance Program
25	Family Life Education-Nuestro Futuro/Young Pregnant & Parenting Women Move Forward
26	Foodshare-Mobile Food Delivery Program
27	G-Force Youth Enrichment-Afterschool Therapeutic Martial Arts Program
28	Guakia-Guakiarite
29	Hands on Hartford-HOPWA
30	Hands on Hartford-MANNA Senior Community Cafe
31	HARC, Inc.-Capable Kids "Endless Opportunities"
32	HartBeat Ensemble-Youth Play Institute
33	Hartford Area Habitat for Humanity-Homeownership Program
34	Hartford City Ballet-Vacation Arts Week
35	Hartford Conservatory-Tuition-Free Performing Arts Program
36	Hartford Food System-Hartford Mobile Market
37	Hartford Interval House-Shelter Program
38	Hartford Neighborhood Centers-Workforce Computer Training
39	Hartford Parent University-Parent University
40	Hartford Stage-Connections
41	HEDCO-Business Resource Center and Loan Fund
42	Hispanic Health Council-Mi Casa Neighborhood Youth Center
43	Homelessness-Homeless Prevention
44	HouseHartford Downpayment Assistance-Housing Division
45	Housing Development-Housing Division
46	Housing Education Resource Center-Direct Services
47	Housing Preservation Loan Fund-Housing Division
48	Human Resources Agency of New Britain-HOPWA
49	ImmaCare-Summer Respite Program
50	ImmaCare-HOPWA
51	International Hartford-Immigrant Enterprise Support
52	Journey Home-Aerospace Job Training and Employment Program
53	Jubilee House-Esperanza Academic Center
54	Knox, Inc.-Green Crew Program
55	Lawyers for Children America-Legal Services for Abused and Neglected Children
56	Literacy Volunteers of Greater Hartford-21st Century Literacy Skills
57	Local Initiatives Support Corporation (LISC)-Neighborhood Development
58	Mercy Housing & Shelter Corp-HOPWA
59	New Hartford Artisans Weaving Center-Therapeutic Weaving Program
60	Nutmeg Big Brothers Big Sisters-Foster Grandparent Program

#	Project Name
61	Opportunities Hartford-Mayor's Office
62	Organized Parents Make A Difference-After School Program at Kennelly
63	Our Piece of the Pie-Youth Workforce Development Training
64	Parkville Neighborhood Revitalization Strategy Area
65	Rebuilding Together Hartford-Homeowner Retention and Neighborhood Stabilization Program
66	Riverfront Recapture-Riverfront Park Access and Improvements
67	Saint Philip House-HOPWA
68	Spanish American Merchants Association (SAMA)- Empresario Development Center
69	Spectrum in Motion Dance Theater Ensemble-Instruments of Culture
70	Tabor House-HOPWA
71	The Salvation Army-Parents the Second Time Around
72	Upper Albany Main Street (UAMS)- MicroBusiness Incubator
73	Women's Business Development Council-Business Development Assistance
74	YMCA of Metropolitan Hartford-YMCA Teen Incentive Program
75	YWCA of New Britain-Hartford Sexual Assault Crisis Services
76	Zezzo House Corp-HOPWA

**Table 57 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs:**

The projects allocated funding in year one address high priority needs and have been approved by Central Grants Administration Staff, an Interdisciplinary Review Team, the Mayor and the Court of Common Council. In addition, the Parkville NRSA has received a targeted allocation of funding suitable to the moving forward the strategic goals of the Parkville NRSA plan. The chief obstacle to meeting underserved needs is the continued reduction in available resources to provide a greater level of assistance to low and moderate-income households. Allocation priorities are based on the information gathered during the City of Hartford's extensive citizen participation and consultation process.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	Administration and Fair Housing-Entitlement Programs
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Rehabilitation Housing Counseling Family Economic Stabilization Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses Business Improvement Loans and Grants Youth After School and Vacation Activities Youth Arts Enrichment Youth Wellness and Stability Senior Services Disabled Services Homelessness Tenant-Based Rental Assistance Short-Term Rental, Mortgage & Utility Permanent Housing Facility Operation Costs Short-term Facility Operating Costs Non-Housing Activities Community Facilities Public Services-Other
	<b>Needs Addressed</b>	Housing Availability/Affordability Economic Development/Income Growth Youth Activities and Services Senior and Disabled Services Homelessness HIV/AIDS Public Facilities
	<b>Funding</b>	CDBG: \$757,701 HOPWA: \$32,525 HOME: \$135,647
	<b>Description</b>	Administration and Fair Housing for City Staff to administer the CDBG, ESG and HOPWA Programs in accordance with Federal Regulations.
	<b>Target Date</b>	6/30/2016
	2	<b>Project Name</b>
<b>Target Area</b>		Hartford EMSA
<b>Goals Supported</b>		Short-Term Rental, Mortgage & Utility Non-Housing Activities
<b>Needs Addressed</b>		Housing Availability/Affordability HIV/AIDS
<b>Funding</b>		HOPWA: \$121,792
<b>Description</b>		AIDS Connecticut establishes and advocates for quality housing and services for people living with HIV/AIDS.
<b>Target Date</b>		6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 36 families living with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	110 Bartholomew Ave., Suite 3050
	<b>Planned Activities</b>	AIDS CT will provide eligible clients with Short-term Rent, Mortgage, and Utility Payment assistance which will prevent eviction and stabilize housing for people living with HIV/AIDS facing a crisis situation. ACT will provide one-time rental assistance payments, generally not to exceed two month's rent, and send it directly to the landlord. In addition, AIDS Connecticut, Inc. will identify resources available for AIDS housing services by coordinating the participation of Hartford EMSA member agencies in developing action steps, serving on the National AIDS Housing Coalition, disseminating information on Federal funding issues and housing policies to its membership and providing updated information for the Hartford Continuum of Care.
<b>3</b>	<b>Project Name</b>	Artists Collective-Rites of Passage Summer Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$12,750
	<b>Description</b>	Youth will participate in a 6-week summer camp focusing on performing and visual arts with a literacy component related to program theme.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 youth from low to moderate-income families are expected to benefit from this activity
	<b>Location Description</b>	1200 Albany Avenue
	<b>Planned Activities</b>	Workshops for youth will include: Dance (tap, modern, jazz, traditional African, liturgical and hip hop); Choral vocal; African and Steel pan percussion; Creative writing; Drama; Jewelry design; Crafts; Martial arts; Sign language; Visual arts and Computer graphics. Each day will begin with an academic period, and the remainder of the day will be divided into four workshop slots allowing participants to gain exposure to multiple disciplines.
<b>4</b>	<b>Project Name</b>	Billings Forge Community Works-Culinary Job Training at the Kitchen
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$12,000
	<b>Description</b>	Preparing participants for work in commercial kitchens or culinary career.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 low-income residents are expected to benefit from this activity
<b>Location Description</b>	227 Lawrence Street	

	<b>Planned Activities</b>	This training offers a broad range of kitchen, cooking, and customer service skills. Trainees are introduced to basic kitchen production skills and have the opportunity to grow their capacity to produce at the pace expected in a commercial kitchen. A particular focus is paid to knife skills, sanitation, and safe food handling practices. Trainees develop a book of recipes that they take to their next job.
5	<b>Project Name</b>	Boys & Girls Clubs-Triple Play: for the Mind, Body and Soul
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Fitness for youth to become more healthy, active, learn ways to handle stress and form positive relationship
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	65 youth from low-to-moderate income families are expected to benefit from these activities
	<b>Location Description</b>	Offered at four Boys & Girls Clubs throughout the city (NW, SW, Trinity and Asylum Hill)
<b>Planned Activities</b>	Healthy Habits: The mind/knowledge component of the program, provides a wide-ranging approach to addressing nutrition education and fitness. Body: The sports, fitness, and recreation component of the program, designed to get members up and active through daily fitness challenges, consists of games and athletic activities. Soul: The social recreation component utilizes the games room to teach and reinforce social and ethical skills (fair play, teamwork, etc.) that young people need to develop to be successful.	
6	<b>Project Name</b>	Bright Futures-Boxing and Karate
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$4,325
	<b>Description</b>	Boxing and karate programs for youth that teach skills as well as responsibility, respect and discipline.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 youth from low- to moderate-income families are expected to benefit from these activities.
	<b>Location Description</b>	180 Pleasant Street
<b>Planned Activities</b>	Boxing Program : This program will teach responsibility, respect and discipline as well as social development. It will also help the youth to develop self-esteem while focusing on physical fitness. Participants will be ages 12 - 18. Karate Program: This program will be provided to grammar school youth ages 8 - 12. Students will learn the basics of Karate, as well as self-discipline and self-respect. Instructors have experience in both fields and are former boxers and Black belt specialists that have competed nationally and internationally.	
7	<b>Project Name</b>	Caldwell Colt Memorial Parish House Community Center-Facility Improvement

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Senior Services Community Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$108,500
	<b>Description</b>	Caldwell Colt Memorial Parish House Community Center-Facility Improvement
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5000 low to moderate-income families are expected to benefit from this activity
	<b>Location Description</b>	Agency - Episcopal Diocese of CT - is headquartered at 290 Pratt Street Caldwell Colt Memorial Parish House Community Center is located at 155 Wyllys Street
	<b>Planned Activities</b>	Accessibility improvements to the historic building, which serves a wide range of community functions, including a mobile soup kitchen, a Latino music school, an arts program for children with incarcerated parents, studio space for music lessons, hosts an Alcoholics Anonymous group and it further provides occasional meeting, activity and social space for a wide range of organizations and families. The upper floor was designed for performances and large gatherings and it includes a sizable stage. It is occasionally used for social or cultural gatherings, but participation is limited due to current accessibility restrictions.
<b>8</b>	<b>Project Name</b>	Camp Courant-Summer Camperships
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$12,500
	<b>Description</b>	Hartford's Camp Courant will serve Hartford children for six weeks of the summer. The first day of Camp is tentatively scheduled for June 22, 2015 and will end on July 31, 2015.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	500 youth from low- to moderate-income families are expected to benefit from these activities.
	<b>Location Description</b>	Camp Courant located at Batterson Park (New Britain)
	<b>Planned Activities</b>	At Hartford's Camp Courant, children learn to develop into healthy, responsible adults. In addition to traditional camp programming - swimming, arts & crafts, sports, and playground, many special educational activities are arranged by the unit directors and program specialists to keep children engaged and actively learning in the summer months while school is out of session. Some examples include: Photography, Financial literacy, Early learning Center, life Skills Seminars, STEM, Gardening, Computer lab 'Brain Camp', Recycling & the Natural World, Healthy Choices.
<b>9</b>	<b>Project Name</b>	Career Resources Inc.-STRIVE Hartford
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$10,000

	<b>Description</b>	The STRIVE program is offered in 12 US states as well as in the UK and Israel. Created in the 1980s, the unique and time-tested curriculum is highly engaging on a personal level, challenging students to examine and confront their own behavior while at the same time supporting them and explaining clearly what employers require.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 persons from low- to moderate-income families citywide are expected to benefit from these activities.
	<b>Location Description</b>	20-28 Sargeant Street, 2nd Floor
	<b>Planned Activities</b>	Each cohort is a three-week, full-time commitment with 10 cycles offered each year. Outreach is ongoing. Case Management begins at intake, with a focus on self-sufficiency. As STRIVE helps people access benefits such as energy assistance and day care, staff is also teaching students to use the bus system and to do as much as possible themselves in advocating for their needs.
<b>10</b>	<b>Project Name</b>	Center for Latino Progress-Hartford Homebuyer Education
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Counseling
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	The Center Homeownership Education Program is a new Center program that will offer support for individuals and families who are interested in achieving homeownership.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 low- to moderate-income families are expected to benefit from these activities.
	<b>Location Description</b>	95 Park Street
	<b>Planned Activities</b>	The Center Homeownership Education Program will offer Outreach and promotion, individual counseling, homeowner education 8-hour class sessions. First time homebuyers will be prepared to participate in the City's HouseHartford downpayment/closing cost assistance program.
<b>11</b>	<b>Project Name</b>	Charter Oak Boxing Academy-Youth Development Center
	<b>Target Area</b>	PARKVILLE, Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Community Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	The Charter Oak Boxing Academy is a recently purchased 4,040 Square Foot, one story building (former criminally ridden night club) located at 81 Pope Park Hwy off of Park St in Hartford's Parkville Neighborhood. The Academy will serve male & female youth ages 8-21 coming from inner-city Hartford and specifically its: Parkville, Frog Hollow, Charter Oak, Rice Heights, Zion St and surrounding neighborhoods.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 1000 youth from low-and moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	81 Pope Park Hwy off of Park St in Hartford's Parkville Neighborhood
	<b>Planned Activities</b>	Complete renovation as the building has been gutted to the shell, i.e.: electrical, heating & cooling, mechanical, plumbing, structural, roofing.
<b>12</b>	<b>Project Name</b>	Charter Oak Cultural Center-Youth Arts Institute
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Charter Oak Cultural Center's Youth Arts Institute reaches inner-city children- pre-K through 18- with free literacy-based classes in the arts held during-school, after-school and in the summer, as well as evening programs for families.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 youth from low- to moderate-income families are expected to benefit from these activities.
	<b>Location Description</b>	21 Charter Oak Avenue
	<b>Planned Activities</b>	During and after-school visual arts and performing arts classes in visual arts, dance and theater. Community Resource officers will also identify ten "at risk" youth and offer them free guitar lessons at Charter Oak. Fifteen additional youth will be given the opportunity to participate in a free rap poetry/recording class, where they will write, perform, and record their own spoken word pieces.
<b>13</b>	<b>Project Name</b>	Chrysalis Center-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Tenant-Based Rental Assistance Non-Housing Activities
	<b>Needs Addressed</b>	Housing Availability/Affordability HIV/AIDS
	<b>Funding</b>	HOPWA: \$136,134
	<b>Description</b>	Chrysalis Center, Inc. provides community supportive housing services to individuals and families with HIV/AIDS in need of housing support and case management services, as well as providing housing subsidies.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 24 households living with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	255 Homestead Avenue
	<b>Planned Activities</b>	Chrysalis Center will provide Tenant-Based Rental Assistance to eligible clients, helping them avoid homelessness and maintain decent, affordable housing. Chrysalis Center will also provide community supportive housing services to individuals and families with HIV/AIDS in need of housing support and case management services.
<b>14</b>	<b>Project Name</b>	CIB/Oak Hill-Group Therapy for Hartford Foster Youth

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Disabled Services
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The Oak Hill Center for Relationship & Sexuality Education will provide on-going group therapy for teens in foster care.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 youth from low- to moderate-income families will benefit from the proposed activities.
	<b>Location Description</b>	120 Holcomb Street
	<b>Planned Activities</b>	The focus of this group will be to address depression and anxiety related to their experiences and build personal capacity for healthy relationships when their primary relationship has been broken. Facilitated by a licensed clinical social worker, this group will cover the following concepts: respect, trust, commitment, right touch, responsibility, self-esteem, and dealing with change. These topics will be discussed in the context of their relationship with birth families, foster families, friends, classmates, and community members. Foster parents will be provided with resources to support their foster child throughout this process.
15	<b>Project Name</b>	Community Partners in Action- Resettlement Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	The Resettlement Program, established in 1992, will provide pre and post evidence-based case management services to women incarcerated at York Correctional Institution who are returning to the City of Hartford, that fosters respect and trust, encourages growth, strengthens self-esteem, supports change and promotes a healthy and crime free way of life.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 low- and moderate-income women leaving incarceration will benefit from the proposed activities.
	<b>Location Description</b>	110 Bartholomew Avenue, Suite 3010
	<b>Planned Activities</b>	Services for women leaving incarceration who have no home and need shelter, mental health/substance abuse counseling, employment and education. Case management services begin six months prior to release and continue formally for six months to a year after release.
16	<b>Project Name</b>	Community Renewal Team-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Tenant-Based Rental Assistance Short-Term Rental, Mortgage & Utility Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$66,340

	<b>Description</b>	Through HOPWA and using a Housing First/Rapid Rehousing approach, CRT will address the housing and complex nonmedical case management needs of diagnosed HIV+ individuals living in Hartford.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 25 clients living with HIV/AIDS are expected to benefit from the proposed activities.
	<b>Location Description</b>	555 Windsor Street
	<b>Planned Activities</b>	CRT will serve 25 HOPWA-assisted households living with HIV/AIDS, helping them to establish and/or maintain their housing stability by accessing supportive services and/or decent, affordable housing. Clients will receive comprehensive case management services, establishing individualized service plans that outline the goals necessary to maintain stable housing. They will also have improved access to needed support services, including transportation, health services, and housing assistance. Reduced housing instability levels among HOPWA-assisted households will be measured by using HMIS/Universal Data Elements data, quarterly resident reassessments (OSMs), and progress and communications documented in case management files.
17	<b>Project Name</b>	Compass Youth Collaborative-Community School Initiative
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$35,000
	<b>Description</b>	This year long program offered to students and families attending Dwight-Bellizzi Asian Studies Academy is designed to create a seamless transition for youth between the school day and extended learning programs. It enhances and supports the academic school day without being an extension of the school day. The program provides a safe space for youth to increase their academic skills, improve life skills, learn healthy alternatives to risky behavior, helps build a community school by being in the Southend neighborhood, increase resiliency by bonding with trusted adults and last but not least have fun.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	360 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 55 Airport Road; Activities are undertaken at Dwight- Bellizzi Asian Studies Academy, 215 South Street
<b>Planned Activities</b>	Activities include: Academics ( tutoring, homework club, Back On Track); Enrichment programs; Community Service Learning; Mental health services; Recreational programs. An after school dinner is provided to all program participants.	
18	<b>Project Name</b>	Connecticut Science Center-Science Camp
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$5,575
	<b>Description</b>	Hartford Public School students to attend Science Center Summer Vacation Camps.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 youth from low- to moderate-income families are estimated to benefit from the proposed activities
	<b>Location Description</b>	250 Columbus Boulevard
	<b>Planned Activities</b>	Science Center Camp is a week-long thematic program for youth in grades 1-6 that will provide a critical out-of-school experience that allows students to build on what they learn in school and increase their enthusiasm for science. Professional STEM Educators, assisted by camp counselors, lead hands-on activities and projects. Each day builds on the next, culminating in a final activity on Friday. Children also have supervised time to explore the 10 Science Center galleries and 165+ interactive exhibits.
19	<b>Project Name</b>	Cultural Dance Troupe of the West Indies-Summer Dance Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	A collaboration with professional teachers, writers and artists will provide youth with a unique and stimulating arts integrated curriculum for the summer.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 youth from low to moderate-income families are expected to benefit from this activity
	<b>Location Description</b>	3053 Main Street
	<b>Planned Activities</b>	A summertime collaboration with professional teachers, writers and artists to provide youth with a unique and stimulating arts integrated curriculum for the summer. Students will develop creative life skills that include reading, writing, dance, music, art and games; as well as participate in the West Indian Carnival Parade.
20	<b>Project Name</b>	CURET-Adult Literacy & Numeracy to Employment
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Family Economic Stabilization
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$28,200
	<b>Description</b>	CURET, the Center for Urban Research, Education & Training, Inc.'s program addresses needs of some 41% of adult residents reading at the lowest literacy level scales; many are immigrants arriving with low skills, are unemployable, lack job skills and need job-training opportunities.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 residents from low to moderate-income families are expected to benefit from these activities.
	<b>Location Description</b>	1443 Albany Avenue

	<b>Planned Activities</b>	Activities include: Adult Basic Education (ABE), Pre-GED and GED classes integrated with computer/technology; Transition to College Program, and/or vocational/apprenticeship programs. All classes follow a set curriculum and instructional plan. The model is based on generally accepted theories and best practices in the education discipline, psychology of learning and with particular application to adult learners and teaching literacy and numeracy. In addition, the model is supplemented with concepts and practices outlined in Comprehensive Adult Student Assessment (CASAS), and in sync with the Adult Education Center of Hartford. CURET includes a cultural sensitivity component, thereby rendering educational services that are relevant to the unique needs and nuances of the large immigrant population that accesses CURET's services.
<b>21</b>	<b>Project Name</b>	Ebony Horsewomen-Equine/Animal Assisted Growth & Learning
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$8,500
	<b>Description</b>	The Equine/Animal Assisted Growth & Learning program encourages and empowers inner-city youth toward positive and successful lives through the use of horses and agricultural programming.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12 youth from low to moderate-income families are expected to benefit from this activity
	<b>Location Description</b>	337 Vine Street
	<b>Planned Activities</b>	The Equine Assisted Growth and Learning After School program has three primary classes designed to provide STEM-based Pre-Veterinarian curriculum in science, physiology, biology, and chemistry, using integrated cross-disciplinary student-centered learning projects requiring/enhancing academic skills in science, mathematics, language arts, and comparative critical thinking.
<b>22</b>	<b>Project Name</b>	Economic Stimulus-Division of Economic Development
	<b>Target Area</b>	PARKVILLE, Citywide
	<b>Goals Supported</b>	Microenterprise Development Technical Assistance for Businesses Business Improvement Loans and Grants
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	Economic and Growth Initiatives carried out by City Department of Development Services
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	23 businesses and the local low- and moderate-income residents they serve will benefit from the proposed activities.
	<b>Location Description</b>	The City's Department of Economic Development administers the program; Business locations to be determined throughout the course of the year.

	<b>Planned Activities</b>	Small business technical assistance to facilitate small business access to City information and services, such as permits/licenses, zoning information, infrastructure, business relations/relocation/expansion. Provision of grants and loans to attract, grow and sustain small business.
<b>23</b>	<b>Project Name</b>	Emergency Placement Services-Health & Human Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Homelessness
	<b>Needs Addressed</b>	Housing Availability/Affordability Homelessness
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Emergency short-term housing and related services will be available to those Hartford residents who are ordered to vacate their residences b when the building is deemed unfit for human occupancy; when the building to be hazardous to a child under the age of six; Fire victims, after the Red Cross has housed them for the three day maximum; and victims of bedbug infestation while appropriate treatment is taking place.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	45 families are expected to benefit from these activities.
	<b>Location Description</b>	The City's Health & Human Services Department administers the program; locations will vary depending on where the families are placed.
	<b>Planned Activities</b>	The Health & Human Services (HHS) Department will work directly with displaced residents to provide assessments of program eligibility and referrals to appropriate community social service agencies. HHS will also connect displaced residents with emergency shelters and/or units available through housing contractors or motels.
<b>24</b>	<b>Project Name</b>	Entrepreneurial Center-Hartford Small Business Technical Assistance Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	The Hartford Small Business Technical Assistance Program shall stimulate and support neighborhood economic development in Hartford by providing technical support to existing, economically disadvantaged, small businesses. This support will result in retaining the existing jobs held by small business owners and their employees, as well as supporting business expansion and the creation of new job opportunities.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 small business owners/entrepreneurs are expected to benefit from the proposed activities.
	<b>Location Description</b>	1265 Asylum Avenue

	<b>Planned Activities</b>	Each small business will complete up to 3 technical assistance goals within the year, tailored to their specific needs, by consulting with professionals who are experts in their fields. Examples of technical assistance include: <ul style="list-style-type: none"> <li>• Positioning of business in the marketplace, creating a comprehensive marketing strategy, social media campaign &amp; website.</li> <li>• Improving cash flow by increasing revenue, decreasing expenses, and/or improving utilization of bookkeeping software.</li> <li>• Identifying sources and uses of capital, assisting with packaging application for loans, seed grants, IDA savings for business</li> <li>• Developing employee manual, contracts and human resource processes.</li> <li>• Identifying contracting opportunities and building relationships with municipal, state or federal government agencies.</li> </ul>
25	<b>Project Name</b>	Family Life Education-Nuestro Futuro/Young Pregnant & Parenting Women Move Forward
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Nuestro Futuro/Our Future places strong emphasis on the development of self-efficacy. By doing so, participants learn the critical thinking and problem-solving skills that will help them to make healthy, responsible choices, finish school, obtain job training and be strong, effective parents.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 low to moderate-income families are expected to benefit from this activity
	<b>Location Description</b>	30 Arbor Street
<b>Planned Activities</b>	Young parents receive family case management, support services, referrals, peer support groups and education. Staff will utilize the Power Source Parenting training curriculum, which has had demonstrated success in building strong, effective parents. All infants/toddlers (Birth-5) will have access to the agency's Early Learning Center, where they can engage in educational activities, be screened for developmental delays and referred as needed to the State of CT. Birth-to-Three Program.	
26	<b>Project Name</b>	Foodshare-Mobile Food Delivery Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Senior Services Disabled Services
	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$7,200
	<b>Description</b>	The Mobile Foodshare program efficiently distributes large amounts of quality, perishable food--such as produce, meat, and dairy-- to thousands of people each week.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	750 low to moderate-income mostly senior families are expected to benefit from this activity

	<b>Location Description</b>	Agency is located at 450 Woodland Avenue in Bloomfield. Free, nutritious food will be delivered to 19 locations (churches, senior/community centers and elderly housing complexes) throughout Hartford.
	<b>Planned Activities</b>	Free, nutritious food is delivered to 19 locations (churches, senior/community centers and elderly housing complexes) throughout Hartford. Mobile Foodshare operates year round, rain or shine. Each site is visited on a bi-weekly basis.
27	<b>Project Name</b>	G-Force Youth Enrichment-Afterschool Therapeutic Martial Arts Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	GForce Youth Enrichment Martial Arts Program delivers a unique combination of therapeutic martial arts training for youth development programs to address the health, physical, social emotional and academic needs for at-risk youth
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 44A Wintonbury Mall, Bloomfield. Services are undertaken at Sarah J. Rawson School and M.L. King School in Hartford
<b>Planned Activities</b>	Demonstrations and Instruction will teach the importance of taking care of the body In an effort to reduce childhood obesity and empowerment to build self-worth, self-esteem, self-respect, self-confidence and empathy towards others. The program will also teach the youth how to address conflict resolution, peer pressure, and bullying.	
28	<b>Project Name</b>	Guakia-Guakiarite
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	GUAKIARTE School for the Creative and Performing Arts), is the only bilingual school of its kind in the State of CT serving the Hispanic/Latino community.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	75 Charter Oak Avenue
<b>Planned Activities</b>	The program offers approximately 25 courses over a 12 month period consisting of two hours a week after school for two 12 week semesters and one six week summer session. Classes will include Pre-ballet, ballet, folkloric dance, salsa, cuatro, guitar, piano, music theory, band instruments (trumpet, trombone, clarinet, saxophone, flute), Latin percussion, drawing painting and graphic arts. Instruction covers the history of each art form, training in the art form itself, and preparation for performance and exhibition.	
29	<b>Project Name</b>	Hands on Hartford-HOPWA
	<b>Target Area</b>	Hartford EMSA

	<b>Goals Supported</b>	Tenant-Based Rental Assistance Permanent Housing Facility Operation Costs Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$222,154
	<b>Description</b>	Hands on Hartford's Peter's Retreat provides comprehensive supportive housing for formerly homeless and at-risk people living with HIV/ AIDS.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 19 persons living with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	330 Main Street, 3rd Floor
	<b>Planned Activities</b>	The 2015-2016 grant year will be a period of transition for Peter's Retreat housing program for people living with HIV/AIDS. The congregate program will be phased out midway through the grant year when HOH moves into its new housing and social services center. Beginning this summer, 13 congregate residents will transitioned to scattered-site apartments. Later this year the remaining 13 residents will move into apartments on the second floor of the new HOH Permanent Supportive Housing center. Scattered-site supportive services will be increased to include the 13 moving from Peter's Retreat this summer. HOH will use HOPWA to provide 6 rental subsidies; supportive services; and operational funds (6 months Peter's Retreat; 6 months PSH)
30	<b>Project Name</b>	Hands on Hartford-MANNA Senior Community Cafe
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Senior Services Disabled Services
	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$24,000
	<b>Description</b>	MANNA Senior Community Cafe is Hartford's only weekend meal program for extremely low-income seniors. MANNA Senior Community Cafe provides nutritionally balanced congregate and home-delivered meals and social activities.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	150 senior residents are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 330 Main Street. The Community Cafe (congregate meals) are served at Betty Knox Senior Housing on Woodland Street and Smith Towers Senior Housing on Charter Oak Avenue. In addition, there are two routes delivering meals to homebound seniors.
	<b>Planned Activities</b>	Each Cafe participant receives two lunches and two dinners each weekend throughout the year. Cafes open at 9:30 a.m. with coffee and conversation, then proceed with bingo and other recreational activities, until the hot meal is served. The cafe closes at 1:30 p.m. when cold-pack dinners are handed out. Delivery of meals to homebound seniors on two routes on weekends. Recipients are given two frozen meals and two cold-pack meals on Saturday morning to get them through the weekend.
31	<b>Project Name</b>	HARC, Inc.-Capable Kids "Endless Opportunities"
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Disabled Services

	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$7,500
	<b>Description</b>	Capable Kids Endless Opportunities advocates and promotes the inclusion of children with developmental disabilities into existing city and community based programs.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 children with developmental disabilities who are between the ages of 5 and 21, and whose family income is low or moderate are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 900 Asylum Avenue; activities will primarily take place at Camp Courant and various field trip and community service sites (Science Center, Lutz Museum, Hartford Stage Company, Hartford Public Library).
	<b>Planned Activities</b>	The summer program will run for 6 weeks, from 8:00 am-4:00 pm in July and August of 2015. In collaboration with Camp Courant, HARC is able to integrate with their summer program to offer participants varying activities. In addition, during the year participants will have various opportunities to engage in community involvement. In collaboration with Hartford Stage Company, participants will be provided with a tour and workshop to learn theater techniques. They will visit various museums such as Imagine Nation and the Connecticut Science Center that provide educational and interactive activities.
<b>32</b>	<b>Project Name</b>	HartBeat Ensemble-Youth Play Institute
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	YPI increases student academic performance and reduce student racial isolation while teaching theater skills at a high level.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	360 Farmington Avenue
	<b>Planned Activities</b>	Participants learn basic theater skills and ensemble building exercises before learning the craft of storytelling and beginning to share stories. Once the given topic is introduced (i.e. mental health, teen pregnancy, food security, etc.) and explained, they conduct their own research and individual interviews about the issue with various members of their community. Based on their research and interviews, participants choose characters and mold scenes, creating an overall cohesive narrative using a dramatic structure. HartBeat teaching artists then help the group shape the pieces into the full play and guide them through the editing and revising process.
<b>33</b>	<b>Project Name</b>	Hartford Area Habitat for Humanity-Homeownership Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Construction/Renovation of Affordable Housing
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	CDBG: \$63,750

	<b>Description</b>	Habitat partners with working class families to assist them in reaching their dreams of home ownership. Eligible families who are approved for a Habitat home work in partnership with the Habitat staff and volunteers to build or rehabilitate their home using materials donated or purchased with contributed funds.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Families benefitting will earn less than 60% of HUD AMI and come from a rental environment that is either too costly, substandard or overcrowded.
	<b>Location Description</b>	Agency is located at 780 Windsor Street; activities are undertaken primarily in the Northeast, Clay Arsenal, and Asylum Hill neighborhoods
	<b>Planned Activities</b>	Habitat will acquire real property and complete pre-development work including engineering, surveys, site preparation, deconstruction, demolition and/or obtaining permits for sites in the city on which Habitat will construct or rehabilitate affordable single family homes.
<b>34</b>	<b>Project Name</b>	Hartford City Ballet-Vacation Arts Week
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$4,000
	<b>Description</b>	Vacation Arts Week exposes children to ballet instruction and performance opportunities through a variety of classes and programs that is supplemented by other dance disciplines.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	224 Farmington Avenue
	<b>Planned Activities</b>	The program's core curriculum is from the nationally recognized 'American Ballet Theater National Standards' Training curriculum. This activity is a week-long arts-related and educational activity during the Hartford Public School's Spring vacation break. The youth will have access to dance and art programming that will introduce them to new friends, ballet training and history and provide physical fitness during the week that Hartford Public Schools are closed.
<b>35</b>	<b>Project Name</b>	Hartford Conservatory-Tuition-Free Performing Arts Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	Tuition-Free Performing Arts Program is an integrated summer and school-year program that have a long history of being a strong foundation for skill building and artistic development among children and youth regardless of backgrounds and ethnicities. These programs have been offered on a tuition-free basis to students from low-income Hartford families since 1990.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	834 Asylum Avenue
	<b>Planned Activities</b>	The 5-week Summer Arts Intensive program combines academic and artistic programming designed to address achievement gap and learning loss issues experienced by most children. Approximately half of the full-day program includes classes in reading, writing and mathematics. Subject matter will be arts related. The other half focuses on music, dance, theater and visual arts. During the School Year Program students are able to participate in ensemble lessons in music, theater, graphic and visual arts after school.
36	<b>Project Name</b>	Hartford Food System-Hartford Mobile Market
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Services-Other
	<b>Needs Addressed</b>	Public Service-Other
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Hartford Mobile Market provides an additional source of locally and regionally grown produce for Hartford residents.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 1 Congress Street, Suite 302; the Mobile Market currently makes four citywide stops.
	<b>Planned Activities</b>	Increase marketing of the mobile market and train staff to increase access to, knowledge about, and consumption of fresh fruits and vegetables by low and moderate income Hartford residents in targeted neighborhoods
37	<b>Project Name</b>	Hartford Interval House-Shelter Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Disabled Services Homelessness
	<b>Needs Addressed</b>	Homelessness Public Service-Other
	<b>Funding</b>	CDBG: \$17,000
	<b>Description</b>	Interval House is dedicated to providing comprehensive services to prevent and break the cycle of family and intimate partner abuse. It provides intervention and support services free of charge to victims of domestic violence living in the City of Hartford.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 victims of domestic violence are expected to benefit from the proposed activities.
	<b>Location Description</b>	Address suppressed - domestic violence shelter

	<b>Planned Activities</b>	Crisis counselors will provide domestic violence intervention and support services to Hartford residents that enter Interval House's Shelter Program. The crisis counselors are trained and certified battered women's counselors. Services include shelter; basic needs; counseling; court advocacy; follow-up services; 24-hour hotline.
<b>38</b>	<b>Project Name</b>	Hartford Neighborhood Centers-Workforce Computer Training
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Hartford Neighborhood Centers Workforce Development Program enables adults to train in computer technology.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 parents from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	38 Lawrence Street
<b>Planned Activities</b>	HNC's computer training program will offer adults various software applications, digital and financial literacy. Curriculum will include: Microsoft applications such as: Word, Excel, PowerPoint, Publisher and Access also Digital Literacy training (internet/online). All applicants will have skill assessment and a Goal based training.	
<b>39</b>	<b>Project Name</b>	Hartford Parent University-Parent University
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Public Services-Other
	<b>Needs Addressed</b>	Public Service-Other
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Hartford Parent University's goal is to increase parent involvement in the schools and empower parents to raise children who are successful in school and in life.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 parents from low- to moderate-income families with youth in the Hartford Schools are expected to benefit from the proposed activities.
	<b>Location Description</b>	270 Main Street, Suite 200
<b>Planned Activities</b>	Each individual will be assessed to determine the knowledge baseline and needs regarding his/her child(ren)'s education. Based on the assessment, the consultation will help the parent select the optimal combination of classes from the Parent University Course Catalog. Course offerings are divided into five "strands" that provide a developmental continuum and a range of competencies: Parents as Teachers, Parents as Advocates, Parents as Learners, Parents as Leaders and Parents as Trainers. Workshops (Saturday sessions and monthly classes) will be held in schools, public libraries, YMCAs, houses of worship, businesses and other community locations.	
<b>40</b>	<b>Project Name</b>	Hartford Stage-Connections

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	Connections is a five-day, in-school residency program that uses theatre techniques to build excitement about reading and strengthen reading comprehension in 3rd through 10th grade students.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	65 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 50 Church Street; Activities will be undertaken at the following Hartford schools: Breakthrough II, Renzulli Gifted and Talented Academy, EB Kennelly School, Sanchez, Simpson-Waverly, America's Choice at SAND
	<b>Planned Activities</b>	For five consecutive days, a Hartford Stage teaching artist visits a classroom to lead drama activities based on a work of literature chosen by the school. The program employs theatrically- and kinesthetically-based activities to inspire excitement for learning. Teaching artists give students a theatrical vocabulary as they are asked to participate in dialogues with characters, to create tableaux of scenes from the book, to be good audience members for their classmates, and to write and read their own monologues from the character's point of view.
41	<b>Project Name</b>	HEDCO-Business Resource Center and Loan Fund
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses Business Improvement Loans and Grants
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$235,000
	<b>Description</b>	HEDCO's primary function is creating and retaining jobs and providing services to support economic development, job creation and job retention in the City of Hartford through the provision of quality technical assistance to businesses and loans to qualified merchants providing goods and services to the low and moderate income residents of Hartford.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Seven small business owners and the low- and moderate-income residents of the neighborhoods they serve will benefit from the proposed activities.
	<b>Location Description</b>	15 Lewis Street
	<b>Planned Activities</b>	The Business Resource Center will provides business training, review of businesses plans, Incubator space and back office management training and assistance, and specialized training for startup and emerging construction firms. The Center also provides access to financing, resources and bonding. The Merchants Association Small Business Revolving Loan Fund (MRLF) will make seven (7) loans to qualified merchants. These merchants are typically those that that local financial institutions are not willing to fund such as startups and marginal credit risk businesses.

42	<b>Project Name</b>	Hispanic Health Council-Mi Casa Neighborhood Youth Center
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$14,000
	<b>Description</b>	Neighborhood Youth Center programming that combines leadership and community service learning with tutoring and homework assistance.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 175 Main Street; services are undertaken at Mi Casa on 597 Park Street
<b>Planned Activities</b>	Multicultural leadership and community service learning will be taught using the curriculum "Curious About the World: Building a Culture of Inquiry". This component involves youth researching a topic they decide, conducting oral histories of community leaders/members, documenting their stories, and conducting service activities. Academically, youth receive tutoring and homework assistance. Each participant has a "camino al Exito" plan which includes academic and interpersonal skills goals, based on assessment of reading and math scores as well as a skills survey and teacher input.	
43	<b>Project Name</b>	Homelessness-Homeless Prevention
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	ESG: \$309,058
	<b>Description</b>	Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2200 homeless persons ( chronically homeless individuals and families, families with children, veterans and their families, battered women, and unaccompanied youth) will receive emergency shelter and services. 150 families will benefit from the Hartford Homeless Prevention and Rapid Rehousing Program.
<b>Location Description</b>	McKinney Shelter-emergency shelter for men-34 Huyshope Avenue Hartford Interval House-domestic violence shelter-address suppressed Immacare Emergency Shelter-560 Park Street St. Elizabeth House Emergency Shelter-211 Wethersfield Avenue Open Hearth Emergency Shelter-437 Sheldon Street Salvation Army Marshall House Family & Overflow Shelter-855 Asylum Avenue South Park Inn Emergency & Family Shelter- 75 Main Street YWCA Emergency Shelter-135 Broad Street AIDS Connecticut-110 Bartholomew Avenue	

	<b>Planned Activities</b>	Emergency Shelter and services are provided through eight locations and serve men; single women; families; women & children who are victims of domestic violence. AIDS Connecticut administers the Hartford Homeless Prevention and Rapid Rehousing Program.
44	<b>Project Name</b>	HouseHartford Downpayment Assistance-Housing Division
	<b>Target Area</b>	PARKVILLE, Citywide
	<b>Goals Supported</b>	Homebuyer Financial Assistance
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	HOME: \$500,000
	<b>Description</b>	This program offers low and moderate income potential homeowners downpayment assistance and closing costs for purchasing 1-4 family homes in Hartford.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 35 low and moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	The HouseHartford program is operated by the City's Housing Department. Specific addresses will depend on the Hartford property the new homeowner buys.
<b>Planned Activities</b>	Approximately 35 House Hartford downpayment or closing cost loans will be processed for low and moderate income families to purchase their first home in Hartford.	
45	<b>Project Name</b>	Housing Development-Housing Division
	<b>Target Area</b>	
	<b>Goals Supported</b>	Construction/Renovation of Affordable Housing
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	HOME: \$720,824
	<b>Description</b>	HOME Program funds will be used for the renovation/construction of multi-family rental properties and homeownership properties by developers and Community Housing Development Organizations (CHDO).
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 39 low and moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	The City's Division of Housing administers the programs; specific housing locations to be determined.
<b>Planned Activities</b>	HOME Program funds will be used for the renovation/construction of multi-family rental properties and homeownership properties by developers and Community Housing Development Organizations (CHDO).	
46	<b>Project Name</b>	Housing Education Resource Center-Direct Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Counseling
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	CDBG: \$14,000
	<b>Description</b>	Housing Education Resource Center promotes equal and expanded housing opportunities through the provision of direct counseling, information, education and assistance.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	150 low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	901 Wethersfield Avenue
	<b>Planned Activities</b>	Services are provided to tenants, landlords, home buyers and home owners about problems related to tenant/landlord matters, homeownership preparation, housing mobility, housing search, fair housing and many others. Other HERC services include housing mobility and search assistance, provided through a contract with the State Department of Housing and Relocation Advisory
47	<b>Project Name</b>	Housing Preservation Loan Fund-Housing Division
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Rehabilitation
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	CDBG: \$703,605
	<b>Description</b>	The Housing Preservation Loan Fund (HPLF) Program offers affordable loans to homeowners to make needed repairs and improvements to their properties. Through HPLF the City provides financing for the preservation of Hartford's housing stock and the revitalization of its neighborhoods. The program is designed to help low-income and moderate-income households fix-up their properties, and support efforts to beautify and improve neighborhoods.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	67 low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	The HPLF program is administered from the City's Department of Housing-250 Constitution Plaza. Addresses where activities will be undertaken will be resident's homes citywide.
<b>Planned Activities</b>	The City will administer the HPLF program, providing loans at low-interest rates range from 0% to 4% depending upon each applicant's income level. In order to qualify for an HPLF loan the borrower must be income-eligible according to federal guidelines.	
48	<b>Project Name</b>	Human Resources Agency of New Britain-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Tenant-Based Rental Assistance Short-Term Rental, Mortgage & Utility Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$146,944
	<b>Description</b>	The Human Resources Agency of New Britain's Division of Health and Wellness is the lead provider of HIV/AIDS related services in the city of New Britain (part of the Hartford EMSA).
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 24 persons living with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	180 Clinton Street, New Britain

	<b>Planned Activities</b>	HRA will provide rental assistance to individuals and families infected and affected by HIV/AIDS; it also intends to provide short term rental assistance to individuals on the verge of becoming homeless who are living with HIV as well. Case management services will be provided on a regular basis to each client.
49	<b>Project Name</b>	ImmaCare-Summer Respite Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Senior Services Disabled Services Homelessness
	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	The Summer Respite Program serves the most vulnerable men living on the streets of Hartford, including people with debilitating diseases, severe substance abuse and mental health issues.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 of Hartford's neediest homeless, many with disabilities, will benefit from the proposed activities.
	<b>Location Description</b>	560 Park Street
<b>Planned Activities</b>	The summer program serves the most fragile clients, those with debilitating diseases such as diabetes, heart disease and kidney or liver failure, and those with severe mental health issues. Clients work closely with their case manager on their plan to become housed. Aside from nightly shelter the men are provided with food, case management services, bathing facilities, medical care, laundry, mail and phone services.	
50	<b>Project Name</b>	ImmaCare-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Tenant-Based Rental Assistance Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$43,221
	<b>Description</b>	ImmaCare Inc. strives to eliminate homelessness in the Hartford region, while building a more vibrant community, by creating safe and affordable housing options.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 7 persons with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	305 Wethersfield Avenue
<b>Planned Activities</b>	Using a Housing First model with strong case management services that is informed by a harm-reduction approach, the agency will continue to move individuals experiencing homelessness who live with HIV/AIDS from the streets into supportive housing. This project will support a full-time case manager to provide supportive services for housing services/subsidies paid by other sources and for 7 scattered-site apartments held by the agency. 7 clients will receive rental subsidies.	
51	<b>Project Name</b>	International Hartford-Immigrant Enterprise Support
	<b>Target Area</b>	PARKVILLE, Citywide

	<b>Goals Supported</b>	Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$65,000
	<b>Description</b>	Support business enterprise by immigrants through financial education, small business education and counseling, market research, import-export navigation, real estate site selection, government regulatory compliance and access to financing.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 immigrant small business owners are expected to benefit from the proposed activities.
	<b>Location Description</b>	432 Franklin Avenue
	<b>Planned Activities</b>	Interview each entrepreneur to assess their business idea, acumen, and readiness, then determine an implementation plan. Schedule joint interventions, in tandem with partner agencies to tutor clients in business plan preparation, financial literacy, market research, financing, and other business formation tools. Research business ideas, support resources and site selection for immigrant entrepreneurs, inform clients of educational and financing opportunities. Hope to knit coordination of these parties together through a cloud-based client tracking system. Bridge cultural barriers, aiding partner organizations' effectiveness with foreign born clients, while reassuring clients to accept their help.
<b>52</b>	<b>Project Name</b>	Journey Home-Aerospace Job Training and Employment Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$35,274
	<b>Description</b>	The Aerospace Job Training and Employment Program provides a path out of poverty through job development and meaningful employment with the following attributes; livable wages allowing self-sufficiency, skills for the 21st century, and career growth through a collaborative mentoring program.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 homeless men are expected to benefit from the proposed activities.
	<b>Location Description</b>	Journey Home (project coordinator/training/rapid rehousing) - 241 Main Street The Open Hearth (shelter/client screening) - 437 Sheldon Street Belcan Corporation (major national private employer) - 175 Addison Road, Windsor, CT
	<b>Planned Activities</b>	Belcan Corporation, a major national private employer with over 400 employees located in their Windsor, Connecticut facility has committed to employ 10 underserved Hartford residents. These residents will be homeless men, initially screened by the Open Hearth Association Shelter based on their desire to improve their lives. Journey Home will collaborate with the local direct services providers of transitional and rapid rehousing programs for these candidates. Then Journey Home working with Belcan, will initiate the training classes which will prepare them for employment.
<b>53</b>	<b>Project Name</b>	Jubilee House-Esperanza Academic Center

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Family Economic Stabilization
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Esperanza Academic Center's ESOL program serves low- to moderate-income adults for whom English is not their native language. The focus is on acquiring and building language skills for daily usage, rather than academic settings. Instruction stresses functional vocabulary and spoken and written fluency in everyday situations, such as on the job or in a doctor's office.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	40 Clifford Street
	<b>Planned Activities</b>	Both individual tutoring and small group classes meet from 9:30-11:30, Monday through Thursday. Depending on their proficiency level and schedule, students may attend instruction up to four times per week. From the moment students enter the building, they are encouraged to speak English as much as possible in order to provide an immersive experience. A daily coffee break is included to build camaraderie and offer opportunities to practice informal English conversation. Students take a placement exam to determine their baseline proficiency and match them with an appropriate tutor(s). In group classes, students use a four-level curriculum called Side By Side that integrates conversation practice, reading, writing, and listening in a light-hearted, fun, and easy-to use format. More advanced English conversation classes are taught by retired teachers in small groups of 8-12 at least one morning per week during the academic year.
54	<b>Project Name</b>	Knox, Inc.-Green Crew Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	The Green Crew Program reaches opportunity youth - kids for whom less intensive measures have not worked. Crewmembers beautify and restore Hartford in concert with community organizations, the City of Hartford, and volunteers from across Connecticut. They serve as a vital labor force to all KNOX programs. In return, crewmembers receive horticulture, employment, educational, and life skills training. They also earn a living allowance and funds for higher education through the AmeriCorps Education
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	75 Laurel Street

	<b>Planned Activities</b>	Each member completes a needs assessment in the beginning of the year and receives formal written evaluations midway through the program year. These evaluations direct the focus of training, which includes: Job Training: Extensive education in horticulture, landscaping, and greenhouse operations; Use and safety regulations for pesticides; Proper use and safety regulations for tools and commercial grade equipment; Small Engine Repair; Tree planting and basic maintenance; Graffiti abatement technique; CPR and first aid and OSHA 10 Training. Life skills: GED Assessment and Tutoring; Resume writing, Job searching, Computer training, Interviewing skills, Career counseling, Civics training, Team building exercises, Conflict resolution, Diversity, Sexual harassment, Leadership development, Money management.
55	<b>Project Name</b>	Lawyers for Children America-Legal Services for Abused and Neglected Children
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Legal representation for abused and neglected youth, youth who are aging out of the foster care system, youth who are aging out of the foster care system, and for youth who are victims of trafficking.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 abused and neglected youth will benefit from the proposed activities.
	<b>Location Description</b>	151 Farmington Avenue, RW 61
	<b>Planned Activities</b>	Recruit and train a minimum of 30 new attorneys who will represent the children's interests in the courts. Critical issues to be addressed by the new attorneys and those currently handling cases, beyond the primary issue of ensuring the children's safety, include mental and medical health care, educational needs, and permanent placements in loving, nurturing environments to ensure healthy growth patterns and reversing the cycle of violence. Also work with youth who are aging out of the foster care system to help them gain needed services so they are not abandoned at age 18.
56	<b>Project Name</b>	Literacy Volunteers of Greater Hartford-21st Century Literacy Skills
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Family Economic Stabilization
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$15,200
	<b>Description</b>	Build a stronger, more resilient Hartford by creating a community of fully literate adults. Nationally recognized this year by the Library of Congress with a 2014 Best Practices Literacy Award, Literacy Volunteers of Greater Hartford is known for our cutting edge, student-centered, technology-enriched curriculum that successfully meets the needs of very low literate adults.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 persons from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	30 Arbor Street

	<b>Planned Activities</b>	Volunteer-led, small group instruction in 21st Century literacy competencies will be provided to very low and low income Hartford adult residents. These competencies include Basic Literacy, English for Speakers of Other Languages, Digital Literacy, GED, Citizenship, Math and job readiness skills. Classes are held year-around; one hour/wk of class time is dedicated to digital literacy instruction. In addition, students are required to complete homework and/or technology-based study, done independently online or volunteer-guided in our computer labs. Child care is provided during daytime sessions. Seven levels of instruction in both ESOL and BL, from basic through a preparatory course for college or further education in ESOL, and GED in BL. Math is offered at Basic, Intermediate and GED levels. All groups follow a recognized curriculum that is both research-based and in alignment with Hartford Adult Education, so that students can easily transition to Adult Education Center of Hartford.
57	<b>Project Name</b>	Local Initiatives Support Corporation (LISC)-Neighborhood Development
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Construction/Renovation of Affordable Housing
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	CDBG: \$61,625
	<b>Description</b>	Hartford LISC provides a variety of technical resources to assist CDCs in improving output and long-term sustainability of community development projects in Hartford. Technical assistance guides CDCs through the predevelopment, development and management phases of projects, including financing, site acquisition, permitting, construction, and asset management. Hartford LISC also provides capacity building grants to select CDCs to expand their scale of development and serve more Hartford neighborhoods.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 30 low- and moderate-income households will benefit from the proposed activities.
	<b>Location Description</b>	75 Charter Oak Avenue
<b>Planned Activities</b>	LISC will continue to work with the City of Hartford and non-profit housing development corporations to effectuate the LAND program which provides low-interest-, below-market-rate loans to nonprofit developers for acquisition, predevelopment and construction loans for affordable housing developments located in the City of Hartford. LISC provides real estate loan underwriting, loan and grant administration, and technical assistance to community development organizations for the Hartford program.	
58	<b>Project Name</b>	Mercy Housing & Shelter Corp-Housing
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$123,817
	<b>Description</b>	Mercy will provide supportive services to clients of the agency's Supportive Housing Services program.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 18 persons living with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	211 Wethersfield Avenue

	<b>Planned Activities</b>	Mercy will provide supportive services to clients of the agency's Supportive Housing Services program. Mercy uses a recovery oriented system of care/case management that successfully engages each client in developing an Individualized Service Plan with long and short term goals, with particular attention to housing sustainability and maintenance of health issues and health care for persons living with HIV/AIDS. A Housing Specialist expedites the client's placement into suitable housing by quickly locating apartments/housing units, negotiating with landlords, performing inspections and carrying out other tasks essential to rapid housing.
59	<b>Project Name</b>	New Hartford Artisans Weaving Center-Therapeutic Weaving Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Senior Services Disabled Services
	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$14,000
	<b>Description</b>	The New Hartford Artisans Weaving Center, Inc is the therapeutic program for seniors and individuals with low or no vision. The mission is to promote and teach the craft of handweaving in a supportive and creative community. The Center encourages people with low or no vision and those aged 55 and older to develop their skills and interest in weaving original and beautiful handwoven items.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 disabled and/or elderly residents are expected to benefit from the proposed activities.
	<b>Location Description</b>	40 Woodland Street
<b>Planned Activities</b>	Artisans receive ongoing individual lessons and training, based on their abilities, from a skilled weaver, studio manager and experienced volunteer weavers. Each artisan is encouraged to participate in as much of the process as possible. Some are capable of setting up and threading their loom before they weave, while others simply weave. They all need some type of assistance throughout the weaving process. As their weaving skills grow, so does the complexity of what they are able to produce. An artisan may need up to six months training before being able to produce marketable items. While they weave, the artisans interact with each other and have an opportunity to form social bonds, reducing their sense of isolation.	
60	<b>Project Name</b>	Nutmeg Big Brothers Big Sisters-Foster Grandparent Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Senior Services
	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Seniors volunteer in schools, Head Start and daycare centers and assist in teaching basic skills and boost the self-esteem of special needs children. the program also gives seniors a laudable purpose and enriches the lives of the children and the volunteer.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 foster grandparents from low- to moderate-income families are expected to benefit from the proposed activities.

	<b>Location Description</b>	Agency is located at 30 Laurel Street; activities will be carried out at 2 elementary schools, 7 Head Start centers and 3 preschool programs.
	<b>Planned Activities</b>	Foster Grandparents (FGPs) placed in Head Start centers and preschools provide nurturing and one-to-one assistance in development of letter, number and sound recognition, developmental play, language development, pre-reading, following directions, and social skills. For elementary and middle school students, Foster Grandparents focus on helping children develop literacy, math and social skills. Increasing reading proficiency level, word identification.
<b>61</b>	<b>Project Name</b>	Opportunities Hartford-Mayor's Office
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Family Economic Stabilization
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$7,500
	<b>Description</b>	Create a barrier-free municipality for Hartford's social sector community and therefore, support innovative and effective community-based approaches to Hartford residents achieving financial security.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	125 families seeking financial security will benefit from the proposed activities.
	<b>Location Description</b>	Office of the Mayor
	<b>Planned Activities</b>	Enhance access to benefits. This includes programs and services such as the Volunteer Income Tax Assistance/Earned Income Tax Credit (VITA/EITC) program of the Hartford Asset Building Collaborative, the potential state EITC, Earned Benefits Online/2-1-1 Navigator/ABC benefits calculator, and the Connecticut Department of Social Services moving to on-line applications.
<b>62</b>	<b>Project Name</b>	Organized Parents Make A Difference-After School Program at Kennelly
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$10,500
	<b>Description</b>	Organized Parents Make A Difference(OPMAD)offers afterschool program activities at Kennelly School in 6 areas: academics, lifeskills, technology, arts/culture, sports/nutrition and recreation.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 350 Farmington Avenue; activities will be undertaken
	<b>Planned Activities</b>	The after-school program runs five days per week for 38 weeks from the end of the school day, 3:20 until 6:00. A wide variety of classes will be offered at all skills levels to broaden student's interests, skills and competencies. Hartford Public Schools has provided OPMAD with Kidzlit, KidzMath and KidzScience curriculum which are used along with a wide variety of other purchased and OPMAD created curriculums. Students also receive dinner through the Federal food program.
<b>63</b>	<b>Project Name</b>	Our Piece of the Pie-Youth Workforce Development Training

	<b>Target Area</b>	
	<b>Goals Supported</b>	Job Training/Job Creation Youth After School and Vacation Activities
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Workforce Development Services assist youth create individual career plans outlining steps along the way to their long-term employment and career goals.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 youth preparing for the workforce from low to moderate-income families are expected to benefit from this activity
	<b>Location Description</b>	20-28 Sargeant Street
	<b>Planned Activities</b>	Students will work with a Youth Development Specialist to develop an Individual Success Plan. Students then undergo career exploration and planning, followed by Career Competency Development Training (CCDT), an interactive classroom training program with an emphasis on the development of career skills, including soft skills training. Upon successful completion of CCDT, all youth transition into a 6-8 week, 120-hour internship, which is subsidized by community and business partners.
<b>64</b>	<b>Project Name</b>	Parkville Neighborhood Revitalization Strategy Area
	<b>Target Area</b>	PARKVILLE
	<b>Goals Supported</b>	Family Economic Stabilization Job Training/Job Creation Microenterprise Development Business Improvement Loans and Grants Senior Services
	<b>Needs Addressed</b>	Economic Development/Income Growth Senior and Disabled Services
	<b>Funding</b>	CDBG: \$250,000
	<b>Description</b>	NRSA Activities
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 400 NRSA families will benefit from the proposed activities.
	<b>Location Description</b>	The Parkville NRSA (Neighborhood Revitalization Strategy Area) includes approximately 222 contiguous acres on the City's west side, bounded by the West End, Asylum Hill, Frog Hollow, and Behind-the-Rocks neighborhoods to the north, northeast, east, and south, respectively, and the City of West Hartford to the west.

	<b>Planned Activities</b>	Implement strategies to retain and grow existing business, such as “helloParkville” app; Provide microloans and microgrants for small businesses to help with startup or other identified needs such as energy efficiency; Contract with professional providers to provide technical assistance and capacity building, including workshops, to foster entrepreneurship, develop and grow small business and entrepreneurs; Increase access to health care and social service needs for lower income and elderly residents; Continue instructional delivery of English to Speakers of other Languages; Increase awareness of availability of Appraisal Gap financing for new homeowners; Increase awareness of availability of HPLF rehabilitation loans for existing homeowners; Facilitate housing development in concert with the City’s housing study and plan; increase recognition of and assist with providing above services to immigrant communities.
65	<b>Project Name</b>	Rebuilding Together Hartford-Homeowner Retention and Neighborhood Stabilization Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Housing Rehabilitation Senior Services Disabled Services
	<b>Needs Addressed</b>	Housing Availability/Affordability Senior and Disabled Services
	<b>Funding</b>	CDBG: \$175,000
	<b>Description</b>	The Homeowner Retention and Neighborhood Stabilization Program improves the homes and lives of low-income Hartford homeowners, enabling them to live in warmth, safety and independence.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 families, mostly elderly or disabled, are expected to benefit from these activities.
	<b>Location Description</b>	Agency is located at 260 Constitution Plaza. Activities will be undertaken at families' homes throughout the city.
<b>Planned Activities</b>	Homeowner retention and neighborhood stabilization includes home repairs, accessibility modifications to allow aging-in-place and energy efficiency enhancements to reduce energy cost for homeowners. Projects are often clustered in order to have greater impact on the whole neighborhood and provide a unique opportunity for neighbor engagement. Emergency home repairs on an 'as needed' basis with priority given to critical home systems such as heating, plumbing, electrical and accessibility modifications. Once applications and necessary paperwork are received, a licensed professional is called to make the needed repair.	
66	<b>Project Name</b>	Riverfront Recapture-Riverfront Park Access and Improvements
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Community Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$154,798
	<b>Description</b>	Riverfront improvements continue to open up a whole new world of waterfront recreation to Hartford's residents, improving quality of life and making the river a catalyst for revitalization.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Low and moderate-income families citywide will benefit from the proposed activities, which are free and accessible to all.
	<b>Location Description</b>	Agency is located at 50 Columbus Boulevard. Activities are undertaken along Riverfront Park, on the Connecticut River bordering Hartford.
	<b>Planned Activities</b>	During 2015-16 design will commence on a plan to ensure that emergency vehicles have direct, uninterrupted access through the entire park system. Riverwalk South will connect Riverfront Plaza in Downtown to Charter Oak Landing, completing the loop system of riverwalks, on both banks of the river and the proposed Gateway will reconnect the Sheldon St. and Charter Oak neighborhoods to the riverfront. Physical improvements will be designed for the boathouse to preserve the asset and lower operational expenses. Work with City planners and developers to further the City's Downtown North development as it relates to the riverfront and the revitalization of Albany Ave neighborhood.
67	<b>Project Name</b>	Saint Philip House-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Permanent Housing Facility Operation Costs Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$70,398
	<b>Description</b>	Saint Philip House, located in Plainville (Hartford EMSA), is a multifaceted program that meets the housing and social service needs of individuals who are HIV+ who are at risk of homelessness.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 16 persons with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	180 Broad Street, Plainville
	<b>Planned Activities</b>	When a client first moves in, the case manager assists the client in obtaining the basic necessities to maintain an apartment and assists the client with adjusting to living on their own. Within 30 days of occupancy, the case manager meets with their client to develop a comprehensive service plan. The service plan includes but is not limited to: applying for energy assistance, applying to the local food pantry for assistance, setting medical appointments, transferring medical information, job search techniques, job training, schooling, etc. The service plan includes both long term and short term goals that are realistic and designed for success.
68	<b>Project Name</b>	Spanish American Merchants Association (SAMA)- Empresario Development Center
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$90,000
	<b>Description</b>	The SAMA-Empresario Development Center trains and develops primarily Latino merchants - the "mom and pop" stores - on how to maintain and grow their business while facing competition from mall, department stores and large chain franchises.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 small business owners/entrepreneurs are expected to benefit from the proposed activities.
	<b>Location Description</b>	95 Park Street
	<b>Planned Activities</b>	<p>ServeSafe Food Management Certification Training Program and Exam: This training is a requirement for individuals who want to open their own restaurants or work in the food industry.</p> <p>Training for Intervention Procedure and Exam: This been designed specifically for servers of alcohol. The concepts presented in the program are the result of considerable research with servers, and take into account what servers deal with on a daily basis including the demands of the job, server/guest relations and server/managements relations.</p> <p>Occupational Safety and Health in Construction and General Industry (10/30hrs): required by the Occupational Health and Safety Act (OSHA) which apply toward 10-hour Construction and General Industry course completion cards.</p> <p>Lead Certification, HAZWOPER and Disaster Site Certification (50 hrs): For workers who are involved in clean-up operations, voluntary clean-up operations, emergency response operations, and storage, disposal, or treatment of hazardous substances or uncontrolled hazardous waste sites.</p> <p>Marketing Training: Participants learn how to market their own business, make their products more appealing, grab the customer's attention and work their persuasive skills in order to sell their products or services. The program is structured to be completed in one year of intensive classroom training followed by one-on-one technical assistance to help each business owner through the start-up phase or the expansion of his/her business</p> <p>QuickBooks: 10 weeks program-Understanding how accounting and bookkeeping works, minimizes errors in the recording of transactions, which can lead to incorrect financial statements and inaccurate business decisions.</p>
69	<b>Project Name</b>	Spectrum in Motion Dance Theater Ensemble-Instruments of Culture
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Arts Enrichment
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	This program will provide a framework through which young people from Hartford can celebrate the city of Hartford's rich resources and experience cultural diversity through dance, music and visual arts, at no or minimal cost.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	233 Pearl Street, #22

	<b>Planned Activities</b>	This summer youth will develop and present an original contemporary ballet production based on a children's book or theme. This year's book is "The Arrival" by Shaun Tan. This is a tale of immigration told in wordless images which will allow the youth to explore and imagine immigration patterns in a year when the topic is in the forefront. The program will also employ the use of Civics First CT's "play by the Rules" as a program component.
<b>70</b>	<b>Project Name</b>	Tabor House-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$101,821
	<b>Description</b>	Tabor House offers a wholesome, safe and loving home for homeless men living with HIV/AIDS. Tabor House focuses on a resident's physical and emotional health, and social well-being. Tabor House seeks to help residents become as self-sufficient as possible with the goal of preparing him to live on his own.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 26 persons living with HIV/AIDS will benefit from the proposed activities.
	<b>Location Description</b>	67 Brownell Street
	<b>Planned Activities</b>	Residents are provided with: food, housing, counseling, medication monitoring, case management, assistance with activities of daily living, a portion of 24-hour (caregiver) staff, transportation to medical appointments, access to substance abuse counseling and federal and state entitlements (and other services) and access to educational and job opportunities. Additional services offered include: social activities, laundry facilities, some transportation to cultural, athletic, and community events, access to quality used clothing, and access to volunteer opportunities. Private rooms with linens and meals in a family style dining room.
<b>71</b>	<b>Project Name</b>	The Salvation Army-Parents the Second Time Around
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability Senior Services
	<b>Needs Addressed</b>	Senior and Disabled Services
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	Parents the Second Time Around provides support and advocacy for grandparents/relative caregivers raising their grandchildren/kin.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 grandparents/relative caregivers from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	217 Washington Street
	<b>Planned Activities</b>	Activities to assist grandparent/relative caregivers will include: advocacy within the school system and probate court; monthly parenting/educational support groups; creation of Family Development Plans; home visits; yearly respite.
<b>72</b>	<b>Project Name</b>	Upper Albany Main Street (UAMS)- MicroBusiness Incubator
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses
	<b>Needs Addressed</b>	Economic Development/Income Growth
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	The MicroBusiness Incubator program develops skills of the Upper Albany business owners to increase business capacity and improve efficiency and support comprehensive planning of the district.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 persons developing or owning microbusinesses will benefit from the proposed activities.
	<b>Location Description</b>	1382 Albany Avenue
	<b>Planned Activities</b>	The Micro Business Incubator Program provides training, resources, and support on a one-to-one basis to businesses in the community. Utilizing a "train-the trainers" approach students from the University of Hartford help develop Upper Albany entrepreneurs' business skills by applying concepts from the intellectual capital obtained at the Barney School of Business and a series of seminars devoted to small business management. Training is conducted on-site, at the business owners' location on topics including business planning, loan applications, financial literacy/management, marketing, customer service, and technology training, and e-commerce among others. UAMS will also support comprehensive planning of the district, implement a Commercial Facade Improvement Program for the district, and promote Upper Albany as a point of destination,
<b>73</b>	<b>Project Name</b>	Women's Business Development Council-Business Development Assistance
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training/Job Creation Microenterprise Development Technical Assistance for Businesses
	<b>Needs Addressed</b>	Housing Availability/Affordability
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Program goals are to promote the development of strong small businesses, maintain and increase job opportunities for LMI residents and increase the income and financial stability of LMI individuals looking to entrepreneurship as a way to lift themselves out of poverty. The program accepts all eligible businesses but a particular emphasis will be placed on the needs of women- owned businesses and aspiring women entrepreneurs.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 small business owners/entrepreneurs from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	185 Asylum Street, 36th Floor
	<b>Planned Activities</b>	Activities will include: microenterprise counseling and technical assistance with particular emphasis on the needs of women- owned businesses and aspiring women entrepreneurs. Activities include one-on-one business counseling, workshops & seminars, access to capital and business sustainability programs, personal financial education and coaching, tax preparation, networking events, walk-ins, and the Mobile Business Advisory Team.

74	<b>Project Name</b>	YMCA of Metropolitan Hartford-YMCA Teen Incentive Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth After School and Vacation Activities Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	YMCA Teen Incentive Program (Y-TIP) is a youth development program that incorporates academic and enrichment activities. The goal is to break the persistent cycle of poverty in Hartford by providing youth with the knowledge, skills, and tools to increase academic success.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	18 youth from low- to moderate-income families are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 245 Trumbull Street; activities will be undertaken at the Wilson Gray YMCA Youth and Family Center
<b>Planned Activities</b>	Y-TIP activities include creation of an Individualized Development Plan (IDP) to set goals, an hour of community service per month, homework help, various academic and enrichment activities, including academic advising and college prep. Students enrolled in the program also take part in educational field trips and college tours throughout the northeast. Students earn points monthly by maintaining at least a 2.5 GPA, participating in monthly community service, and engaging in other Y programs. Students who earn more than 10 points per month are able to purchase items, including field trips, movie tickets, and healthy meals.	
75	<b>Project Name</b>	YWCA of New Britain-Hartford Sexual Assault Crisis Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Youth Wellness and Stability
	<b>Needs Addressed</b>	Youth Activities and Services
	<b>Funding</b>	CDBG: \$7,500
	<b>Description</b>	Hartford Sexual Assault Crisis Services assist the victims of sexual assault through crisis intervention and advocacy, and prevent the crime through education efforts. The Hartford Sexual Assault Crisis Service uses several strategies to ensure services are available to those with disabilities. Offices are handicapped accessible. The Hotline is accessible to individuals with a hearing disability through a TTY machine. Translation services are also available as needed. Advocates may meet with clients outside of the Crisis Service office if other confidential locations are more accessible to the client.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 youth victims of sexual assault are expected to benefit from the proposed activities.
	<b>Location Description</b>	Agency is located at 19 Franklin Square, New Britain. Activities will be undertaken in Hartford at 75 Charter Oak Avenue.

	<b>Planned Activities</b>	The YWCA Hartford Sexual Assault Crisis Service (SACS) serves victims of sexual assault through: <ul style="list-style-type: none"> <li>• a 24-hour hotline,</li> <li>• counseling,</li> <li>• crisis intervention,</li> <li>• support groups,</li> <li>• medical, police, and court accompaniment and advocacy,</li> <li>• prevention education programs.</li> </ul>
76	<b>Project Name</b>	Zeppo House Corp-HOPWA
	<b>Target Area</b>	Hartford EMSA
	<b>Goals Supported</b>	Non-Housing Activities
	<b>Needs Addressed</b>	HIV/AIDS
	<b>Funding</b>	HOPWA: \$97,533
	<b>Description</b>	Located in the Upper Albany community on Hartford's North End, Zeppo House is a community of three award winning buildings with a total of 18 one and two bedroom apartments for persons and families living with HIV/AIDS
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 17 families living with HIV/AIDs will benefit from the proposed activities.
	<b>Location Description</b>	184-186 Homestead Avenue
	<b>Planned Activities</b>	Supportive services are provided on site in one of the apartments, which is used as an office by social services and property management for the convenience of the residents. Staff is available from 10 am to 4 pm, Monday through Friday and on call, Saturdays and Sundays. Staff provides coordination of case management services ranging from general care coordination for the residents and their families to intensive case management including advocacy, transportation, linkages, supportive counseling and care coordination with other area service providers. All residents use case management/supportive services. Residents have available, in addition to individual case management, a minimum of 4 - 5 opportunities for self-determination and growth per month. Those opportunities include psycho-social groups, addiction services, life skills and individual and family counseling.

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed:

The City of Hartford's housing and community development needs are spread throughout the City as 76.50% of the population is low and moderate income. Hartford does not limit assistance to one specific geographic area, with the exception of the Downtown and census tract 5036 in the West End which do not meet the minimum 51% residents in low or moderate income families. Funding that is not targeted toward the Parkville NRSA is available in all eligible areas of the City.

Within this framework, the City does target a portion of its funding towards a comprehensive approach to community development that supports housing, economic development and social service programs in the Parkville NRSA, a HUD approved Neighborhood Revitalization Strategy Area. The City is submitting an application to have Parkville recertified as a NRSA at the same time as the submission of the Consolidated Plan application. The Parkville NRSA includes 222± contiguous acres on the City's west side, bounded by the West End, Asylum Hill, Frog Hollow, and Behind-the-Rocks neighborhoods to the north, northeast, east, and south, respectively, and the City of West Hartford to the west. Interstate 84 runs near the NRSA's east and south borders. The NRSA captures most of the Parkville Neighborhood Revitalization Zone (NRZ), with the exception of primarily nonresidential areas along Bartholomew Avenue on the east and the area south of I-84.

### Geographic Distribution

Target Area	Percentage of Funds
PARKVILLE	10%

Table 58 - Geographic Distribution

### Rationale for the priorities for allocating investments geographically:

The needs expressed by residents and stakeholders and supporting data gathered during the Consolidated Plan Needs Assessment and Market Analysis (including MA-50) clearly indicated that challenges are not isolated to any one area, rather shared throughout the City. Of particular significance:

- 76.5% of the City's population is low and moderate income;
- A growing number of Hartford residents live below the poverty level - 34% according to 2013 U.S. Census information, more than three times the rate for the State (10%);
- More residents are facing a housing affordability gap, which is a reflection both of the low income of many Hartford residents and the rising cost of housing;
- The City's housing stock is aging, some blighted, and in need of repair and improvement;
- Job and income growth is stagnant;
- Residents who are working are more likely to be working in low-wage jobs;
- Small business owners face impediments such as high rent, high cost of utilities and limited access to capital;
- Entrepreneurs lack training and technical assistance opportunities;
- Linguistic isolation presents a barrier to employment and makes it harder for immigrants to access other services;

- The number of people becoming homeless each year is greater than the number of persons exiting homelessness each year;

Funding will be spent to address housing and community development needs throughout the City, with a special emphasis on the Parkville NRSA. In the Parkville NRSA, housing stock is 80% rental as opposed to the citywide rental housing rate of 75%. In 2014, the City commissioned a study to determine the level of progress being made in the Parkville neighborhood. While the study identified the need for improved communication between the City and key Parkville stakeholders and residents, the study also indicated some positive changes in the neighborhood including higher rents and increased sales prices, indicating a growing interest in living in Parkville, that combined with investment opportunities created by a manageable number of vacant and blighted properties increase the likelihood that strategic limited investments from the City will make a significant impact. Once the Parkville neighborhood is stabilized the City plans to designate another geographic priority for investment.

## AP-55 Affordable Housing – 91.220(g)

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One Year Goals for the Number of Households to be Supported	
Homeless	50
Non-Homeless	105
Special-Needs	60
Total	215

**Table 59 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	110
The Production of New Units	40
Rehab of Existing Units	65
Acquisition of Existing Units	0
Total	215

**Table 60 - One Year Goals for Affordable Housing by Support Type**

### Discussion:

The City of Hartford’s overall housing goal is:

Foster the continued development of homeownership opportunities (with a focus on minority participation), rehabilitation and construction of multi-family, rental housing, and undertake selective demolition of vacant properties that have outlived their usefulness to foster a variety of types of housing units affordable to a range of incomes during the next five years.

During Year One the City will:

- Provide down payment and closing cost assistance loans under the House Hartford Program to 35 families
- Assist existing homeowners with the renovation of 65 units by providing low-interest loans through the Housing Preservation Loan Fund
- Support renovation/construction of 40 multi-family rental properties and homeownership properties by developers and Community Housing Development Organizations (CHDO)

## AP-60 Public Housing – 91.220(h)

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### Introduction

The Hartford Housing Authority works to help each community enjoy a high quality of life through lower density, modern housing quality standards, and resident services.

### Actions planned during the next year to address the needs to public housing:

#### Provide an Improved Living Environment

- Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments.

- Implement measures to promote income mixing in public housing by assuring access for lower Income families into higher income developments.
- Designate developments or buildings for particular resident groups (elderly, persons with disabilities).
- Work cooperatively with law enforcement officials to ensure that public housing developments remain drug-free.

#### Promote Self-Sufficiency and Asset Development of Assisted Households

- Increase the number and percentage of employed persons in assisted families.
- Provide or attract supportive services to improve residents' employability.
- Develop partnerships with community agencies to provide educational and training opportunities for residents.
- Continue to provide or attract supportive services to increase independence for the elderly or families with disabilities.

#### Assist each community to Achieve High Quality of Life Expectations through Lower Density and Modern Housing Quality Standards

- Continue to assist a number of families who desire to move from rental to homeownership.
- Continue to support resident participation through resident council activities, and participate in key committees regarding the development of and rehabilitation of units.
- Continue efforts to identify and locate community partners, non-profit or for-profit, to partner on the acquisition, improvement, and/or development of additional housing opportunities for public housing income-eligible families in a mixed financing mode
- Work cooperatively with the City of Hartford and the U.S. Department of Labor to ensure full utilization of the Job Corps Center by income-eligible public housing residents.

#### Ensure the safety of all residents In the event of a catastrophic event

- Work with City of Hartford Police, Fire, and Civil Defense agencies to develop comprehensive strategies to address weather and non-weather emergencies that affect utilities and building structures.
- Ensure that all residents are aware of emergency procedures in effect for their specific development.

The Hartford Housing Authority will consider ways to improve its existing housing developments and expand affordable housing opportunities for those in need. The conversion of low-Income housing units to project based assistance will be a focus of our efforts. Consideration will also be given to disposing of units that are no longer viable and replacing them through the development of new or rehabilitated units. Additional plans under consideration for 2015 and beyond are:

- A utility allowance study and survey;
- An e-payable solution for vendor payments;
- A payment card solution for landlord (HAP) and resident (UAP) Section 8 payments;
- An increase in the number of accessible units to accommodate "aging in place" residents;
- Full-time dedicated vacancy preparation teams to achieve a desired 97% occupancy rate

#### **Actions to encourage public housing residents to become more involved in management and participate in homeownership:**

The Hartford Housing Authority has also developed a Section 3 Plan to utilize public housing residents and Hartford residents as employees of the Housing Authority for some jobs. HHA currently uses resident staff to handle front desk staff security at two elderly and/or disabled multi-family buildings. HHA also has three part-time maintenance workers who are working on the scattered site portfolio.

In addition, HHA also held its first election for Resident Board of Commissioner in the fall of 2014. All residents in good standing had an opportunity to run. The winner is then presented to the Mayor who then appoints the resident to the Board. This was the first time that the residents were given the opportunity to select their representative on the Board of Commissioners.

The Hartford Housing Authority is also expanding the amount of caretakers that provide janitorial, and minor property management services in developments. For a rent incentive, a resident provides these support services for the beautification and improving the property aesthetics. The Authority currently has 12 caretakers at our developments.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance:**

Not applicable.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

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### **Introduction**

The City of Hartford and the Continuum of Care continue to work together to provide necessary services to chronically homeless individuals and families to transition them from the streets to housing, and to identify the members of the chronically homeless population that are not moving through the continuum of shelter to transitional to permanent supportive housing.

**Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs:**

To marshal more community resources towards accomplishing the main homeless-related goals of the City, Hartford CoC and Journey Home will continue bi-annual roundtables composed of homeless individuals and families; businesses; developers; nonprofit organizations that address housing, health, social services, victim services, employment and education; philanthropic organizations and community-based and faith-based organizations.

**Addressing the emergency shelter and transitional housing needs of homeless persons:**

Emergency Solutions Grant supports eight emergency and day shelter programs located in neighborhoods throughout Hartford that help meet the needs of homeless people in the City of Hartford: Asylum Hill (Salvation Army and YWCA), Frog Hollow (Immaculate Conception Shelter), Sheldon-Charter Oak (McKinney Shelter and Open Hearth), and South Green (Mercy Housing St. Elizabeth House and South Park Inn). Hartford Interval House's address is suppressed to protect the confidentiality of their clients, who are battered women and their children. In addition to providing emergency shelter, agencies provide support services and transitional housing services that will promote self-sufficiency.

During the winter months the City's No Freeze Policy ensures the Immaculate Conception's overflow emergency shelter accommodated those who are turned away from the permanent shelters. The program is supported with general fund dollars, and has been active for ten consecutive years. A No-Freeze Shelter for 15 women and children

is located at the Salvation Army and is funded by the Hartford Foundation for Public Giving, with support from the City of Hartford's general fund.

Journey Home and partnering agencies have implemented an online Greater Hartford Universal Housing Application (GH-UHA) to centralize waiting lists and referral system for homeless and at risk clients to apply for multiple supportive, transitional and rapid-rehousing programs.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.**

The City of Hartford and the Continuum of Care work together to provide necessary services to chronically homeless individuals and families to transition them from the streets to housing, and to identify which members of the chronically homeless population are not moving through the continuum of shelter to transitional to permanent supportive housing. Outreach to chronically homeless people on the streets and under bridges is provided by staff from the City's two largest shelters, Immaculate Conception Shelter and South Park Inn, and one agency, Chrysalis Center. The staff reaches out to people living outdoors, most of whom are chronically homeless and either mentally ill, substance abusers, or both, and who are leery of the "system" and unwilling or afraid to come into a shelter. South Park Inn provides simple bag lunches, blankets and other essential items for distribution. The homeless are encouraged to come to the shelter, and the staff offers other supportive services on an as needed basis.

The Homeless Outreach and Positive Engagement (HOPE) Team of clinical staff, now working in all the Hartford shelters, also provide increased engagement and supports for chronically homeless individuals throughout the shelter and street outreach systems.

Hartford is leveraging the local experience gained through the HPRP program and is utilizing recommendations from both the Abt Associates evaluation of the Regional HPRP program and the evaluation of the City HPRP program, as well as best practices nationally. Hartford is prioritizing those at the highest risk of becoming homeless, clients who are facing at least one of the following crises:

- 1) Doubled up or overcrowded, and staying illegally and must leave and/or the landlord has given warning to reduce occupancy or be evicted; or
- 2) Discharged from an institution in which the person has been a resident for more than 30 days; or
- 3) Residency in housing that has been condemned by housing officials and is no longer meant for human habitation; or
- 4) Violence or abuse in the household.

Case management and housing search assistance is being provided by current homeless service providers through their existing funds. Hearth ESG prevention funds are used to provide financial assistance such as rental assistance, security deposits, utility payments and moving costs for families and individuals.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

For children exiting foster care, services are provided as a result of the John H. Chafee Independence Program. Services include financial assistance, housing, counseling, employment, education, and other support/services to former foster care clients, ages 18-21. The process begins with an Independent Living Plan providing the roadmap for service delivery ending with a discharge/ transition from care plan. The Community Housing Assistance Program provides a subsidy to cover living expenses such as rent, food, utilities, telephone, transportation, and clothing. Youth are required to complete the department's life skills program, be employed and enrolled in an educational or vocational program, and contribute a portion of their income toward expenses and a savings account.

For patients being discharged from hospitals, when a determination is made that the patient cannot return home or care for himself/herself independently, staff plan for continuity of care. Patients who need greater assistance are referred to hospital social workers. Staff assist patients and families in completing applications for an extended care/rehabilitation facility, hospice placement, as well as evaluating needs. Patients who can return home, but require home-based services such as nursing, physical therapy, home health aide, equipment, etc., will be assisted by the case management or nursing staff. Hospital staff engage with family and community resources, nursing facilities such as Pine Manor, Trinity Hill, as well as residential care settings. Where possible, CoC members coordinate with hospitals to prevent discharges into homelessness.

As a way of preventing discharge into homelessness as well as preventing patients from staying in hospitals longer than they need, a "Gridlock" meeting convenes twice a month to discuss difficult discharge cases. The meeting is attended by the two City hospitals, the three area lead mental health authorities and both the state and local substance use providers to discuss cases with disposition concerns. Both of the CoC area hospitals' social work departments work to avoid discharges to homelessness, and collaborate with permanent supportive housing providers, nursing homes, skilled facilities, residential programs, and community resources to develop appropriate discharge plans.

For people being released from prison, the CT Department of Correction's (DOC) re-entry model focuses on services to facilitate successful community adjustment. DOC develops Offender Accountability Plans and Discharge plans to address housing, identification and community resources. DOC funds DSS eligibility specialists to help obtain benefits. DOC has increased halfway house beds for parole and community services, and contracts with agencies for residential and non-residential community services.

Hartford's homelessness prevention efforts for low-income residents at risk of homelessness are informed by the City's experience with the Homeless Prevention Rapid Rehousing Program as well as an evaluation of this program conducted by Abt Associates. The City has identified target populations at risk of homelessness and focuses homelessness prevention efforts on these populations, which include:

- 1) Doubled up or overcrowded, and staying illegally and must leave and/or the landlord has given warning to reduce occupancy or be evicted; or
- 2) Discharged from an institution in which the person has been a resident for more than 30 days; or
- 3) Residency in housing that has been condemned by housing officials and is no longer meant for human habitation; or
- 4) Violence or abuse in the household.

Case management and housing search assistance is provided by current homeless service providers. Hearth ESG prevention funds are used to provide financial assistance such as rental assistance, security deposits, utility payments and moving costs for families and individuals.

## AP-70 HOPWA Goals– 91.220 (I)(3)

Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	10
Tenant-based rental assistance	50
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	10
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	60
Total	130

## AP-75 Barriers to affordable housing – 91.220(j)

### Introduction

The major barriers to affordable housing in Hartford are: the deteriorating condition of the aging housing stock, the discriminatory practices of some landlords who do not consistently implement their credit check policies, failed to make reasonable accommodations, and/or discriminate against potential tenants based on their source of income, and the low-income of residents. An additional barrier is the added costs created by federal regulations such as the lead paint regulations, which add costly time delays, rehabilitation and administrative costs to the provision of affordable housing, particularly given the age of the Hartford housing stock.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment:**

The City of Hartford will take the following actions to address these barriers:

- 1) Hartford will continue to use federal funding for grants and loans to pay for the renovation of its aging housing stock as well as to remove hazards from homes such as lead based paint. This will not only increase the supply of safe affordable housing it will also help eliminate the barrier to affordable housing faced by families with children who are interested in renting a unit with lead-based paint.
- 2) Hartford will prioritize economic development initiatives that create jobs for all residents, as well as targeted populations, leading to increases in Hartford household's income, which will make more of Hartford's existing housing stock affordable to existing residents.
- 3) Hartford will continue its multi-lingual financial literacy initiatives. A better understanding of credit and budgeting should lead to improved credit scores, which should bring down the cost of mortgages, help people avoid predatory lenders, and help people better understand how much they can afford to pay on housing.
- 4) Hartford will continue to support the fair housing education and outreach activities of the Connecticut Fair Housing Center to address the barrier to housing created by discrimination.

## **AP-85 Other Actions – 91.220(k)**

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### **Introduction**

This section addresses the City's planned approach to addressing priority needs identified in the Consolidated Plan during the next fiscal year. The City is working to increase collaborations across Departments related to funding decision, enhance the accountability of Subrecipients through increased outcomes measurements, and target funds toward high priority needs identified during the consultation and citizen participation processes.

### **Actions planned to address obstacles to meeting underserved needs:**

Actions taken to increase coordinating between and among City Departments as well as actions taken to increase the impact of activities that receive federal funding will help remove obstacles to meeting underserved needs.

The City will continue to seek additional private, state and federal grant funding opportunities and continue to forge and maintain successful partnerships with a broad spectrum of local, regional, state, national, and federal agencies in order to share and match resources. The City of Hartford will also continue to support non-profit agencies, homeless service providers, and special needs groups in their goal to meet the underserved persons of the community, ensuring open communication with these groups as their needs change throughout the year.

The City will utilize its new Promise Zone designation to maximize its partnership with business, foundations, municipal and regional planning organizations, and the City's own resources to advance neighborhood revitalization and create a safe prosperous future for residents.

### **Actions planned to foster and maintain affordable housing:**

The City's affordable housing actions will focus on improving housing conditions through rehabilitation loans, facilitating the development of special needs housing, code enforcement, fair housing outreach and enforcement, and crime prevention.

### **Actions planned to reduce lead-based paint hazards:**

The City of Hartford has made lead hazard reduction a major priority for more than 15 years focusing on clearing contaminated units, informing the public of the dangers of lead, training and certifying public health inspectors, preparing lead abatement specialists, and testing the blood lead levels of the City's children. The City consistently seeks additional resources and partners to combat the negative health consequences of lead based paint. In 2014, the City applied for and received funding as part of the Lead Hazard Reduction Program. This program is focusing on five neighborhoods (Northeast, Frog Hollow, Clay Arsenal, Upper Albany and Barry Square) with a high concentration of owner-occupied, multi-family, pre-1940 housing stock. The program is also being made available to families across the City if a child resident has been determined to have elevated blood lead levels. The City will also receive supplemental funding from the Healthy Homes program to assist in the identification and remediation of multiple housing-related health hazards using the Healthy Homes Rating System.

### **Actions planned to reduce the number of poverty-level families:**

Actions planned to reduce the significant number of poverty-level families include those focused on enhancing residents' ability to secure existing jobs, such as job readiness and training, and those focused on creating additional jobs through economic development projects that stimulate business growth and create jobs. Actions planned include: offering an array of economic development tools, technical assistance, services and financing in the form of

loans or grants to for-profit businesses that will promote business development, business retention and expansion; creating low-barrier opportunities for microenterprise owners and developers of microenterprises to enter the market and/or grow their business; and creating and maintaining employment opportunities for extremely low to moderate income individuals.

In addition, during the next year, the City of Hartford is taking actions to realize the economic empowerment goals for the Parkville Neighborhood Revitalization Strategy Area (NRSA). The City is looking to capitalize on existing initiatives, such as the mobile phone app that promotes businesses and residential opportunities in Parkville.

**Actions planned to develop institutional structure:**

The City of Hartford is planning to build on the process used to create this Consolidated Plan to make sure that existing institutional structures are informed by grass roots organizations, as well as the people they serve. The Spanish and English survey that was developed asked people to provide their email address if they wanted to be included in the distribution of information about City programs and activities. More than half of the respondents provided their email addresses. The City has input this information into a database and plans to continue a dialogue with key stakeholders that will help the City deliver services more effectively. The City believes that increasing the number of engaged citizens will help develop and mature the City's institutional structures.

**Actions planned to enhance coordination between public and private housing and social service agencies:**

The City is already actively involved and plans to continue to be involved in the Continuum of Care. In addition, the City has numerous advisory committees that provide an opportunity for coordination between public and private housing and social service agencies. In addition, the roundtable sessions conducted as part of the Consolidated Plan outreach were informative and will be continued in the future.

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

**Introduction:** This section provides information about the way the City of Hartford is meeting federal requirements for each program covered by the Consolidated Plan.

### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income.	95.00%
3. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	2014, 2015, 2016

### HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

**1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

*The City of Hartford is not using other forms of investment beyond those identified in Section 92.205.*

**2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

HOME-Assisted housing units shall be acquired by homebuyers who qualify as low-income individuals or families and the housing must be the principal residence of the family throughout the affordability period described in 24 CFR Part 92.254(a)(4). Low-income is defined as a family whose total annual income does not exceed 80% of the median income for the Hartford area as defined by the U.S. Department of Housing and Urban Development (HUD) with adjustments for smaller and larger families. In determining the income eligibility of the homebuyer, the income of all persons in the family that are expected to reside in the housing at the time of purchase shall be included. The period of affordability (between five and fifteen years) is based on the total amount of HOME funds invested in the home purchased by the homebuyer. When a HOME-Assisted homebuyer sells his or her property during the affordability

period, the property must be sold to another low-income homebuyer who will use the property as his or her principal residence throughout the remainder of the original affordability period.

**3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

Homebuyers shall be required to give a mortgage to the City of Hartford in the amount of HOME funds invested in the HOME-Assisted unit. These mortgages will require no payments and will be forgiven at the end of the affordability period. The mortgage will be tied to a grant agreement that describes the City's Resale Provision requirements, as defined herein, and the deed restrictions will be recorded in the Hartford Land Records. During the period of affordability, any subsequent homebuyer must assume the mortgage with the deed restrictions for the remainder of the original period of affordability.

To comply with these provisions a homeowner who lists his or her home for sale should inform their real estate agent and any prospective buyers about the HOME-Assisted Resale Provision and deed restriction before a Purchase and Sale Agreement is executed between the seller and the buyer. The HOME-Assisted homeowner, their realtor, or their attorney must submit documentation to the City of Hartford Department of Development Services Housing and Property Management Division evidencing any subsequent potential homebuyer families' income eligibility, and information regarding the new buyer's estimated purchase mortgage terms (e.g., amount of initial cash down payment, mortgage loan amount, interest rate, etc.). The Housing and Property Management Division director will provide written certification indicating that the prospective homebuyer family is income eligible to purchase the property and that their anticipated loan terms reflect an affordable mortgage as described in the Affordable Purchase Mortgages section above.

**4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City of Hartford's HOME Program allows for HOME funds to be used for refinancing existing multifamily debt in accordance with the following guidelines noted below. The cost to refinance existing debt, secured by housing that is being rehabilitated with HOME funds, may be an eligible expense under the following circumstances:

- Rehabilitation must be the primary eligible activity. The majority of the HOME funds invested in the project must directly support rehabilitation activities. Refinancing may only be eligible when total rehabilitation costs per unit are \$50,000.00 or more.
- HOME funds for refinancing existing debt shall be disbursed after the rehabilitation is complete, the owner has meet all project requirements and Certificates of Occupancy have been issued.
- If the property is occupied a review of management practices will be required to demonstrate that disinvestment in the property has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
- The new investment may be made to either maintain current affordable units or to create additional affordable units.
- The minimum required period of affordability when refinancing as part of a project shall be 15 years.
- Investment of HOME funds for refinancing may be made at locations anywhere in the City.

HOME funds cannot be used to refinance multifamily loans made or insured by any Federal Program, including CDBG.

## **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

### **1. *Include written standards for providing ESG assistance (may include as attachment)***

The Emergency Shelter shall provide decent, safe and sanitary temporary emergency shelter and case management services to homeless individuals, at least 18 years old or emancipated minors, and families (“Clients”). The Emergency Shelter is a facility that meets the basic needs for food and shelter on an emergency and short-term basis. Services provided by the shelters are designed to increase Clients’ stability, skill levels and self-determination with an ultimate goal of helping people with long-term appropriate housing. All services provided through the Emergency Shelter shall be in accordance with (Connecticut General Statute) C.G.S. § 17b-800, and also shall comply with the provisions set forth herein. Clients are not denied services due to inability to pay a fee, nor may they be denied access to shelter for anything unless they pose a safety threat to themselves, other residents or staff. In addition, the Shelter shall adopt and implement a grievance system by which residents can obtain a review of grievances, including grievances concerning suspension or expulsion from the shelter, and shall post the shelter’s grievance procedure in a location accessible to all residents

The Shelter shall provide the following services to meet the needs of Clients, based on a needs assessment conducted by, and in accordance with, the housing plan developed by the Case Manager:

- 1) **Case management:** The Shelter shall provide case management services to all Clients of the shelter. The case management services shall include, as necessary, but not be limited to: counseling, crisis intervention, assessment, goal planning, monitoring and encouraging Client progress, assistance with obtaining housing, referrals to additional community support services including treatment or other services. Also, the Shelter may provide use of guest telephones, job readiness training, education/employment assistance, income management, and daily living skills training. Frequency of case management will be dependent on the needs assessment and housing plan developed for each client.
- 2) **Length of Stay:** Shelters must work with clients to obtain positive discharge outcomes. Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) ACT states contractors work towards a goal of 30 days or less for length of stay.
- 3) **Provision of basic toiletries:** The Shelter shall provide clients with clothing, shower, laundry facilities and basic toiletries including but not limited to shampoo, soap, deodorant, toothbrush and toothpaste.
- 4) **Transportation assistance:** The Shelter shall provide clients with transportation to appointments, if available, by using the shelter van, staff’s personal car (mileage to be reimbursed) and/or bus tokens.
- 5) **House meetings:** The Shelter shall conduct house meetings on an “as needed” basis, determined by Shelter’s staff and/or clients in cooperation with staff, for the dissemination of information about services offered by the shelter, discussion of shelter house rules, and/or other issues affecting the operation of the shelter. The Shelter must document these house meetings and summarize any follow up needed

### **2. *If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.***

**What is Coordinated Access** - Coordinated Access, also referred to as coordinated assessment, coordinated entry, and/or coordinated intake, is a standardized, system-wide process by which individuals experiencing a housing crisis can access the services they need to overcome that crisis and obtain stable housing. The state of Connecticut has been divided into eight different Coordinated Access Networks (CANs) to design and implement this process. The

Hartford Continuum of Care (CoC) with other regional partners is part of the Greater Hartford CAN (GH CAN). The GH CAN geographic area includes the towns of Andover, Avon, Bloomfield, Bolton, Canton, East Granby, East Hartford, East Windsor, Ellington, Enfield, Farmington, Glastonbury, Granby, Hartford, Hebron, Manchester, Marlborough, Newington, Rocky Hill, Simsbury, Somers, South Windsor, Stafford, Suffield, Tolland, Vernon, West Hartford, Wethersfield, Windsor and Windsor Locks. The GH CAN policies contained herein apply to Permanent Supportive Housing (PSH), Emergency Shelter (ES), Transitional Housing (TH), and Rapid Rehousing (RRH) funded with CoC Program and Emergency Solutions Grant (ESG) federal funds in the GH CAN geographic area.

**Guiding Principles** - The Hartford CoC and GH CAN have defined the following coordinated access guiding principles to include the following:

- Establishes standard, consistent eligibility criteria and priorities
- Prioritizes enrollment based on consistent application of HUD standards
- Goal - a system that is clear and creates ease of access for clients; streamlines processing; improves efficiency, communication, and knowledge of resources
- Accountability -the process must be transparent and consistent
- Promotes collaboration among providers
- Honors client choice re: geography and services needed
- Incorporates provider choice in enrollment decisions
- Eligibility requirements limited to those required by funding sources in order to accommodate as many people as possible
- Ensures quality housing and services are provided; staff are trained and competent in assessment
- Is cost effective and focuses on cost effective solutions to homelessness
- Uses systemic “Rapid Exit to Housing” approach
- Leverages HMIS and the use of “real time” data whenever possible

#### **GH CAN Assessment and Intake Tools**

**Single Point of Entry** - All households experiencing homelessness or housing instability who are seeking housing resources are directed to 211. If an individual or family arrives at any agency or provider looking for services or resources, it is expected that staff will facilitate them calling 211. If client has presented at a shelter and temporary provisions can be made, the household should be informed that their stay is only until they meet with the Duty Services Coordinator (DSC) staff and discuss all other options.

**GH CAN Release of Information** - The release of information is signed by each household member over the age of 18. By signing the release, the household is consenting to have their information entered into the CT-HMIS system and shared with other participating GH CAN agencies. All federal and state laws regarding confidentiality and protection of sensitive information will be followed.

**CT Statewide Coordinated Access Diversion Tool** - The CT Statewide Coordinated Access Diversion Interview and Assessment provides the GH CAN with a framework to explore the household’s housing crisis and options/resources available outside of the homeless response system. The Diversion Tool is meant to be used as a guide as part of a tactical conversation, rather than an interview. The DSC has a conversation with the household about the nature of their housing crisis, with a goal to divert as many households from entering the emergency shelter system as possible, or exit them from the shelter system if they have been given a provisional shelter bed prior to their CAN Assessment. Possible options for alternative residences and discussed include: utility assistance, mainstream benefits, family/ landlord mediation, and programs with limited financial assistance.

**Vulnerability Index –Service Prioritization Decision Assistance Tool (VI-SPDAT)** - The DSC completes a VI-SPDAT for Single Adults or a VI-SPDAT for Families with the household. All Permanent Supportive Housing (PSH), Emergency Shelter (ES), Transitional Housing (TH), and Rapid Rehousing (RR) programs funded with CoC and ESG Funds in the Hartford CoC and Balance of State CoC jurisdictions are required to use common assessment forms. The Hartford CoC and GH CAN are using the VI-SPDAT as its common assessment form, at least initially. The VI-SPDAT is a pre-screening, or triage tool, that is designed to be used by providers to quickly assess the health and social needs of those experiencing homelessness and to match them with the most appropriate level of case management support and housing Interventions that are available.

### **GH CAN Processes**

**Assessment Outcome** - If the DSC is able to successfully divert the household from entering shelter, they will make the referral to the designated service provider, if necessary, by providing the client with necessary contact information for the organization. If time permits, the DSC could further assist the client by making phone calls to the appropriate agencies, when applicable. If an alternative to emergency shelter cannot be found, the DSC will refer the household to an emergency shelter within the CAN based on the household's eligibility and bed availability.

**Process for Shelter Entry** - Prior to Coordinated Access implementation, the process for entry into some shelters had been to present directly at the shelter and wait in line until the shelter opens. With Coordinated Access implementation, when a person presents directly at a shelter during the day, the agency staff informs the client to call 211 to be scheduled for an assessment. If the person does not have a phone or cannot call using their phone, the agency assists the person to call 211 with an agency phone. If there is no agency staff available during the day, then a sign should be posted on the door with instructions to call 211 or to present at a location where someone can help the person to call 211. If there are no assessment appointments available before the person needs shelter, and if the shelter has bed availability, the shelter can contact ImmaCare or Salvation Army Marshall House and notify the Immediate Shelter Need protocol triage staff that the person can be referred to their shelter. The shelter should still give the person a time deadline for when the person should arrive that night for shelter, and be told that if they do not arrive by that time, the bed will be released as available for someone else. In this way, the person who calls 211 and has a bed on hold for them will not need to wait in line until the shelter opens.

**Housing Referral Group** - The GH CAN Housing Referral Group (HRG) will be responsible for matching prioritized, document ready, pre-screened eligible tenants to available units/certificates/openings in permanent supportive, transitional living, and rapid rehousing programs. The group will also be responsible for communicating to matched programs and prospective matched tenants to the units/certificates/openings that have become available in the GH CAN. The Greater Hartford Coordinated Access Network will maintain a unified referral list for Rapid Re-housing (RRH), Transitional Living Program (TLP), and Permanent Supportive Housing (PSH) programs based on a combination of a household's priority level and their eligibility for specific programs. By prioritizing those with the greatest need, rather than utilizing a chronological waitlist, the network hopes to address those with the greatest needs more efficiently. The HRG will meet on a weekly basis to discuss housing placement for GH CAN clients.

**Domestic Violence Protocol** – for the GH CAN includes the following:

- Has safety assessment options for survivors of domestic violence and offers immediate referral to domestic violence services if needed.
- Takes a trauma-informed approach - Recognizes the prevalence of trauma and how it impacts people and responds by fully integrating knowledge about trauma into policies, procedures, practices, and settings.
- Screens for domestic violence in the initial steps of the coordinated access process.
- Allows self-certification of homelessness for survivors of domestic violence (in accordance with federal law).

- Permits survivors and others to decline having their personal information entered into HMIS.

**Discharge by Publically-funded Institutions** - The McKinney-Vento Act, as amended by the HEARTH Act, stipulates that state and local governments have policies and protocols in place to ensure that publicly-funded institutions do not routinely discharge individuals into homelessness. Before accepting participants into CoC programs from the Mental Health, Foster Care, Correctional or Public Health Systems, those publicly funded institutions will work to ensure that all other discharge options have been exhausted.

### **Priorities for Placement into Housing**

**Permanent Supportive** - The GH CAN has adopted the suggested Order of Priority set forth by the U.S. Department of Housing and Urban Development on July 28, 2014 to determine who will be prioritized for Permanent Supportive Housing Units that become available in the GH CAN geographic region.

#### For Units Dedicated to Chronically Homeless Households:

1. Chronically homeless with longest history of homelessness and most severe service needs;
2. Chronically homeless with the longest history of homelessness;
3. Chronically homeless with the most severe service needs;
4. All other chronically homeless

#### For Units that are Not Dedicated to Chronically Homeless Households:

1. Non-chronic, with a disability and most severe service needs;
2. Non-chronic with a disability and longest period of continuous / episodic homelessness;
3. Non-chronic with a disability living in places not meant for habitation or emergency shelter;
4. Non-chronic with a disability coming from transitional housing

The above criteria will be used to separate the referral list into tiers based on HUD prioritization guidance. Within those tiers, all households will be ranked based on the above criteria. In addition to this ranking, the Housing Referral Group may take into account any of the following criteria to help guide the placement of households on the prioritized referral list:

- High Utilizer of Community Resources, e.g., - The household's use of community resources, such as the Emergency Room, ambulance, police departments, detox and treatment programs, etc.
- Type of Homelessness - A higher priority will be given to persons who have more time living outside. Those who are living in a more fragile the place for sleep or rest or escape from the elements have a higher risk and vulnerability.
- Housing Referral Group - Can advocate for a higher priority for someone who has historically presented as more vulnerable than the VI-SPDAT score suggests.

**Transitional Housing** - The GH CAN retains a variety of Transitional Living Programs, ranging from scattered site units, to single room occupancy, and shared space options.

**Rapid Re-Housing** - There are several different rapid re-housing programs available within the GH CAN geographic region, funded by a variety of different sources including federal, state and private funds.

### **3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).**

**Sub-Awards for Emergency Shelters** - In 2014, the City and the Continuum of Care (CoC), as required under HEARTH Act regulations, discussed the allocation of ESG funding. During this meeting, a consensus was reached that the current funding process did not reflect current on-the-ground realities in the shelters, such as the number of shelter beds, utilization rates, and services being offered by the shelters, and agreed it was time to make significant changes to that process. The City met with the Hartford CoC at its two regularly held meetings in December 2013 and March 2014 and convened a special CoC meeting in April 2014, during which a consensus recommendation was reached on how ESG shelter operating funds should be allocated among the Hartford shelters.

The recommendation for funding decisions, which was adopted by the City, includes the following:

- The City of Hartford's ESG should not fund overflow shelters that receive supplemental dollars from the City's general fund
- ESG funding for shelter operations are derived from HMIS data from the previous calendar year, as follows: 45% of the award based on the total number of beds in the shelter 45% of the award based on total number of stays in the shelter 10% of the award based on the shelter's performance. Performance evaluations are based on measures such as the number of "Permanent Exits" from the shelter. Permanent Exits is defined as the client exiting the shelter to a permanent housing solution.

**Sub-Award for Homeless Prevention and Rapid Rehousing** - In accordance with the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH Act) Emergency Solutions Grant, 60% of Hartford's ESG funds are allocated on a yearly competitive basis (RFP) to eligible private nonprofit organizations (including community and faith-based organizations) that perform emergency shelter activities in neighborhoods throughout Hartford. All programs serve only the homeless and those at risk of becoming homeless.

The City allocates the remainder of its ESG funds for use in Homeless Prevention and Rapid Re-Housing activities, also in accordance with the regulations set forth under the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH Act). These funds are allocated to a Lead Agency also through a competitive bidding process (RFP). The current contract is entering its second of two available yearly renewals based on performance and availability of funding. Next fiscal year, these funds will again be competitively bid to eligible private nonprofit organizations (including community and faith-based organizations).

- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.***

This is not an issue for the City of Harford, which is able to meet this requirement.

- 5. Describe performance standards for evaluating ESG.***

**Performance Standards for Emergency Shelters providing ESG assistance**

Each provider shall implement the programs and services to assure the following outcomes on behalf of clients. Such outcomes shall be measured in the manner described herein and documented by client records. Outcome results achieved pursuant to these terms and conditions will be monitored by the City.

Outcomes Defined: Client attains alternative housing and/or accesses social and/or treatment services. Alternative housing includes, but is not limited to, transitional housing, residential treatment programs, supportive and permanent housing. Social services include but are not limited to domestic violence abuse

counseling, family counseling, educational and employment and financial counseling, child care, security deposit and rental assistance programs. Treatment services include, but are not limited to, residential and outpatient mental health and substance abuse treatment and medical treatment. Percentages have been established as:

- Measure 1 - Housing Individuals: At least 10% of clients access another community housing setting such as transitional housing, residential (treatment) program, or permanent housing.
- Measure 2 – Social Services Individuals: At least 40% of clients access additional social and/or outpatient treatment services.
- Measure 3 – Treatment Services

Individuals: For clients whose Action Plans include agreed upon goals of accessing information on health, education, housing, budgeting, and/or other services as defined above, in order to make informed decisions about their health, education, finances, housing and other identified needs, 100% were provided with such information, as individually appropriate, in order to enable them to make informed decisions on meeting those needs.

#### **Performance Standards for the Homelessness Prevention and Rapid Re-housing program**

The City of Hartford, the CoC and collaborating organizations have defined the following Performance Standards that are designed to evaluate ESG service provider effectiveness.

1. Number/Percent of eligible families and total number of people in families prevented from becoming homeless
2. Number of households still housed permanently after 3 months, 6 months, one year and more than one year
3. Number of households housed in a shelter after losing their housing
4. Number/Percent of persons employed
5. Number/Percent change in household income
6. Number/Percent of households leaving with employment income
7. Number/Percent of persons participating in skill development or educational advancement programs
8. Number taking steps to sustain housing once temporary program assistance has ended

# Appendices

## Appendix A - Supporting Materials for Citizen Participation and Public Comment Sections

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The City of Hartford provided public notices in Spanish and English providing opportunity for citizens to comment on the Consolidated Plan as well as to attend the public hearings. Newspaper notices were provided in the Hartford Courant, the Hartford News, Identidad Latina, and the Inquiring News. A copy of the newspaper notices, as well as a more informal notice that was provided as an email blast, are included in this attachment. The May notices included information that the required public comment period would run between May 6<sup>th</sup> and June 6<sup>th</sup> 2015.

In addition to publishing official notices in English and Spanish language newspapers, the City of Hartford did additional outreach to widely disseminate information about the Consolidated Plan and Annual Action Plan throughout the process.. The Consolidated Plan was also posted on the City of Hartford's Central Grants Administration Division website, <http://www.hartford.gov/grants>. An email blast to existing subrecipients, potential subrecipients and an interested parties list maintained by the Office of Central Grants. In addition, the City of Hartford notified all Department Heads, the City Council, social service agencies, the Continuum of Care, housing development organizations, business owners and other stakeholders.

The City of Hartford held four public hearings to formally provide citizens with the opportunity to comment on the Consolidated Plan and the Annual Action Plan. Hearings were held on January 20, January 21, February 12, and May 26<sup>th</sup>. The January 20 and 21 hearings were focused on providing an overview of the Consolidated Plan as well as soliciting input from citizens on priority areas. The February 12<sup>th</sup> hearing was focused on the Annual Action Plan and was combined with a one-hour pre-application technical assistance session. Participants broke into groups by priority area so they could better answer each other's questions as well as develop strategic alliances. One-on-one follow up sessions were scheduled for individual or organizations with questions that could not be answered immediately.



## INVITATION TO PARTICIPATE IN THE DEVELOPMENT OF THE CITY OF HARTFORD'S 2015-2019 CONSOLIDATED PLAN

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- Community Development Block Grant (CDBG)
- HOME Investment Partnerships (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons With AIDS (HOPWA)

**This Plan should reflect residents' opinions and priorities for housing and community development needs.** So if you want your voice to be heard, be sure to attend one of the upcoming public hearings. *Additional community meetings will be scheduled in March and April.*

### January Public Hearings

#### Public Hearing #1

Parker Anderson Recreation Center  
2621 Main Street  
Tuesday, January 20, 2015 – 1:00pm  
(Snow Date- Wednesday, January 21)

#### Public Hearing #2

Hartford City Hall  
550 Main Street, Function Room, 2nd Floor  
Wednesday, January 21, 2015 – 6:30 pm  
(Snow Date - Thursday, January 22)

*For questions please contact Millicent Meadows at  
(860) 757-9018 or meadm001@hartford.gov.*





## INVITACIÓN A PARTICIPAR EN EL DESARROLLO DEL PLAN 2015-2019 CONSOLIDADO DE LA CIUDAD DE HARTFORD

El **Plan Consolidado de la Ciudad de Hartford** es una herramienta para ayudar a la Ciudad de Hartford a tomar decisiones que se alinean y enfocan en fondos que se alinean y centran en la financiación de los siguientes programas del Departamento de Vivienda y Desarrollo Urbano de los Estados Unidos que benefician principalmente a las personas de ingresos bajos y moderados:

- Desarrollo Comunitario Block Grant (CDBG)
- Alianzas de Inversión Casa (HOME)
- Soluciones de Emergencia Grant (ESG)
- Oportunidades de Vivienda Para Personas con SIDA (HOPWA)

Este Plan debe reflejar opiniones y prioridades para la vivienda de los residentes y las necesidades de desarrollo comunitario. Así que si quieres que se escuche su voz, asegúrese de asistir a una de las próximas audiencias públicas. *Se programarán reuniones comunitarias adicionales en Marzo y Abril.*

### Audiencias públicas de Enero

#### #1ra audiencia pública

Parker Anderson Recreation Center  
2621 Main Street

Martes, 20 de enero de 2015 – 1:00 p.m.  
(Fecha de nieve -miércoles 21 de enero)

#### #2da audiencia pública

Hartford City Hall

550 Main Street, Function Room, segundo piso  
Miércoles, 21 de Enero de 2015 – 6:30 p.m.  
(Fecha de nieve - jueves 22 de enero)

*Para preguntas puede comunicarse con Millicent Meadows al  
(860) 757-9018 ó por correo electrónico  
meadm001@hartford.gov*



### Scheduling

Continued from Page B1

The ordinance also requires an employer offer part-time workers more hours, to working before being given part-time status. David Pickett, president of Service Employees International Union 999 West England, said that's a provision his union has fought for and won, at some working hours when it represents aides and cooks. "It doesn't matter if your wage is \$12 an hour if you work part-time throughout a week," he said.

profitable scheduling, despite his clear sympathy for workers who complain about the way their jobs are scheduled. But he said there's "no excellent chance" he will increase scheduling on the lines. "Although I'd be glad for some people to believe, I don't see how to be a manager and have all the things," he said. "We're always about wanting to hear from workers, supervisors, business owners." The Department from the 10th District has already been hearing from advocates for low-wage workers, and from some workers he met at Fight for \$15 rallies, demonstrations where they're asking for \$22 an hour and a union, at least 100,000 workers and other places of employment. Pickett said legislators will be hearing from his union in the coming weeks.

"I think that it's a big problem, and we're seeing it more and more. We're seeing it in a number of ways in the transportation and the nursing homes," he said. "It's really not a bad thing, not just for our members but for everybody." He said many workers in those jobs are women. If you have to be on-call to work, "how do you schedule your child care?" They said automated scheduling programs have done a disservice to people because nobody has put any constraints on them. (Employers have put no constraints on it.) Connecticut Business and Industry Association lobbyist Eric Ujawa was reluctant to take a stand on an issue that doesn't have a bill yet, but he said getting legislation on scheduling or prioritizing part-time in-

stead of adding more part-time employees could result in "just one more way that Connecticut will be less competitive than our neighbor states. We certainly would oppose something like that." Even if Connecticut's legislature did pass a bill aimed at helping part-time workers, it would not necessarily succeed on the floor. In the previous legislative session, Ujawa pushed a bill that would have required employers, including franchisees, with more than 100 employees to pay their low to the 100 percent of the minimum wage. It died in the Finance Committee. An Ujawa was recalled of the vote tally — 27 against, 33 for — he said. "When it comes down to it," he said, "we will see that again."

### Simsbury

Continued from Page B1

upon making the first selection's office to make decisions that are in the best interest of residents, to consider her commitment to fiscal responsibility and to involve the public in decisions. Specifically, Hovatter said she would like to speak to residents about what kind of government they want. Many residents have supported bringing a town manager position and reducing the first selectman's duties. "The other thing in this whole process is the community engagement," she said. Hovatter said she is also looking for public input on the new senior center and the recently acquired Betty third new property land adjacent to the Flower bridge that the town purchased for \$1.1 million in December. In her time as a selectman, Hovatter said she was happy to leave the town a little better than she found it. Hovatter acted as chair of the public safety subcommittee and liaison to the board of education. She said she is committed to the will of the first selectman after her term ends in December and will focus on a smooth transition for the town. Hovatter said she thought it was fortunate that Hovatter was ready and willing to take over. "She's kind, thoughtful and makes good decisions," she said. "When a new question she will do a great job running the town."

### Riverfront

Continued from Page B1

mental Protection for approval. "We are methodically and systematically working our way through this," he said. "Things are proceeding in a cooperative and deliberate manner." Johnson said the area that has been "general shoring toward the river" is being built on the north side of the beachfront. A survey of the submerged terrain in the area has been completed. The \$22 million Riverfront Park expansion had its grand opening ceremony in late September. The project includes a beachhouse and lounge facility, outdoor beer garden, river and kayak launch, lighted basketball court, picnic pavilion, dining area, playground, a fountain and more.



A BEACHHOUSE BEING BUILT AS PART OF THE RIVERFRONT PARK AND BEACHFRONT SOUTH OF HARTFORD'S BEACHFRONT AS WORK TO MAKE CHANGE PROBLEMS CONTINUES INTO THE NEW YEAR.

### Forum

Continued from Page B1

on Route 64, as part of a consolidation of regional municipalities in East Hampton. The 2,000-square-foot police headquarters in the town had been in use since 1980. Last month, a facility committee appointed by the council recommended acquiring a 1.6-acre lot at 202 W. High St. for a new police station, and another parcel at 201 Main St. in the village center

for a new town hall. The council voted to buy the Main Street lot but held off on acquiring the High Street property, which is owned by developer Eugene Hand. It is being offered for \$2 million, according to the committee report. The Main Street parcel is slightly less than an acre and has an assessed value of \$1,000,000, according to tax records. The purchase price has not been disclosed. Meanwhile, the board of education is using the amount to consider Center School in the village center for a town hall and police station complex. The facility committee voted not the \$20 million building, saying the project is

too costly because it requires building a new school for the 200 North and 800 students now attending Center School. Renovation costs \$2 million, according to the report. The school board has called for a new facility committee to be formed to consider Center School for a new municipal complex. The community forum will take place at 6:30 p.m. in the high school cafeteria. There will be a question-and-answer session following the presentation. Those wishing to speak are asked to sign up at 4 p.m.

Client Name: Advertiser: Section/Page/Zone: CTNOWNEWS/B002/6 Description: Ad Number: Insertion Number: Size: Color Type: Publication Date: 01/02/2015

Hartford Courant media group Publication Date: 01/02/2015

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**HARTFORD REGION**  
**Open CHOICE**  
 PROGRAM

**Desea que su hijo(a) asista a una escuela pública en una ciudad fuera de Hartford?**  
**Manténgase informado! Asistí a una sesión de información.**  
**Martes, 20 de enero de 2015 de 5:30 p.m. – 7 p.m.** (fecha de nieve miércoles, 21 de enero de 2015)  
 Northwest Boys and Girls Club • 1 Nahum Drive, Hartford, CT 06112  
**Miércoles, 18 de febrero de 2015 de 5:30 p.m. – 7 p.m.** (fecha de nieve martes, 24 de febrero de 2015)  
 CREC Coltsville Conference Center • 34 Sequassen Street, Hartford, CT 06106

**Para más información llame al:**  
**860-524-4010**

**www.crec.org/choice**  
**openchoice@crec.org**



**INVITACIÓN A PARTICIPAR EN EL  
 DESARROLLO DEL  
 PLAN 2015-2019 CONSOLIDADO DE LA  
 CIUDAD DE HARTFORD**

El Plan Consolidado de la Ciudad de Hartford es una herramienta para ayudar a la Ciudad de Hartford a tomar decisiones que se alinean y enfocan en fondos que se alinean y centran en la financiación de los siguientes programas del Departamento de Vivienda y Desarrollo Urbano de los Estados Unidos que benefician principalmente a las personas de ingresos bajos y moderados:

- Desarrollo Comunitario Block Grant (CDBG)
- Alianzas de Inversión Casa (HOME)
- Soluciones de Emergencia Grant (ESG)
- Oportunidades de Vivienda Para Personas con SIDA (HOPWA)

Este Plan debe reflejar opiniones y prioridades para la vivienda de los residentes y las necesidades de desarrollo comunitario. Así que si quieres que se escuche su voz, asegúrese de asistir a una de las próximas audiencias públicas. Se programarán reuniones comunitarias adicionales en Marzo y Abril.

**Audiencias públicas de Enero**

**#1ra audiencia pública**  
 Parker Anderson Recreation Center  
 2621 Main Street  
 Martes, 20 de enero de 2015 – 1:00 p.m.  
 (Fecha de nieve -miércoles 21 de enero)

**#2da audiencia pública**  
 Hartford City Hall  
 550 Main Street, Function Room, segundo piso  
 Miércoles, 21 de Enero de 2015 – 6:30 p.m.  
 (Fecha de nieve - jueves 22 de enero)

Para preguntas puede comunicarse con Millicent Meadows al (860) 757-9018 ó por correo electrónico meadm001@hartford.gov



NEWINGTON SCHOOLS

Superintendent To Begin 'Listening' Tour

By CHRISTOPHER HOFFMAN
Special to The Courant

NEWINGTON — Schools superintendent William C. Collins is expected to kick off a "listening tour" of local schools Tuesday...

Parents can go to any session regardless of which school their child attends. In past years, Collins has given parents 45-minute presentations on the proposed school budget...

education, introduction of the Common Core, implementation of new testing and working to provide every child with a computer, he said. Collins said he wanted to take a breather and get parental input on the changes...

I make any statement to the council that I am truly representing what the parents of the district expect out of us," he said. One thing that Collins especially wants to find out is parents' feelings on school spending...

Collins' other listening sessions will be Wednesday at Ruth Chaffee Elementary School, Thursday at Elizabeth Green Elementary School, Monday at John Wallace Middle School and Feb. 10 at Martin Kellogg Middle School...

GLASTONBURY

Council Chairman: Town Should Discuss 'Big Ticket' Projects

By PETER MARTHA
Special to The Courant

GLASTONBURY — The town council chairman says it may be time to have an in-depth discussion about "big ticket" items as the town prepares its new budget. Stewart "Chip" Beckett III said that detailed discussion about the town's \$33.6 million proposed budget begins in February...

The town released its \$4.9 million capital improvement plan recently. One of the biggest potential projects is \$90 million for installing air conditioning at Gideon Welles, the town's sixth-grade school, and at Hopewell, Hebron Avenue and Buttonball Lane elementary schools...

Other potential projects include the expansion and renovation of Glastonbury Fire Department Co. 2 and relocating Co. 1 headquarters to the facility. Plans to renovate Williams Memorial, the oldest wing of Academy School, south of town...

POLICE NEWS

Man Asks For Jail; Police Oblige

HARTFORD — Police arrested an Evergreen Avenue man after he dropped his pants and began masturbating in the police department lobby. Rahan Karjoun, 31, of 21 Evergreen Ave. went to the police department at about 1 p.m. Sunday and asked officers if there were any warrants for his arrest...

armed standoff with police Sunday. Police said a 35-year-old New Haven man pulled a gun and held it to another man's head while watching the football game. The man who was threatened called 911 and said the man with the gun was Tyrice Streeter, and he was pacing outside the Cedar Hill Avenue residence with the gun still in his hand. Police said Streeter ran inside the house when officers arrived and refused to come out...

Argument Leads To Armed Standoff

NEW HAVEN — An argument over the Super Bowl led to an

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Hartford Courant media group Publication Date: 02/03/2015

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# Chris Kyle: Francotirador o Asesino Americano

Por: Humberto Caspa  
(hcletters@yahoo.com)



La película "American Sniper" ("Francotirador Americano"), sobre la vida de Chris Kyle, francotirador de la Naval norteamericana, es una de las más taquilleras de la temporada y también una de las más controversiales del momento. ¿Quién es Chris Kyle? ¿Es un héroe o un asesino desalmado?

De acuerdo a la perspectiva que propone el director Clint Eastwood, la vida de Kyle en los campos de batalla de Irak es un paradigma típico del heroísmo del soldado norteamericano. Kyle no simplemente resguarda la seguridad de sus camaradas desde los edificios altos de Fallujah en Irak, sino que es un padre sacrificado y querendón, a pesar de la distancia de su familia.

Los actos heroicos que lo caracteriza los realiza a través de cuatro viajes y cuatro enfrentamientos contra las tropas de los rebeldes iraquíes. Su inicio como francotirador es sumamente dramático, debido a que involucra a un niño, quien es forzado por su madre a portar una granada y hacerla explotar en medio de un convoy norteamericano.

Antes de hacer explotar la granada, Kyle mata al niño de un balazo. Y luego, la madre, al ver que su hijo cae y no logra su objetivo, decide recoger el explosivo y lanzarlo contra el convoy. Kyle se lo impide. Le tira un balazo y la deja estirada en el piso. Es una escena que a nadie le gustaría ver, pero, paradójicamente, es la parte más importante de la película, la cual busca altos ratings y jugosas ganancias y

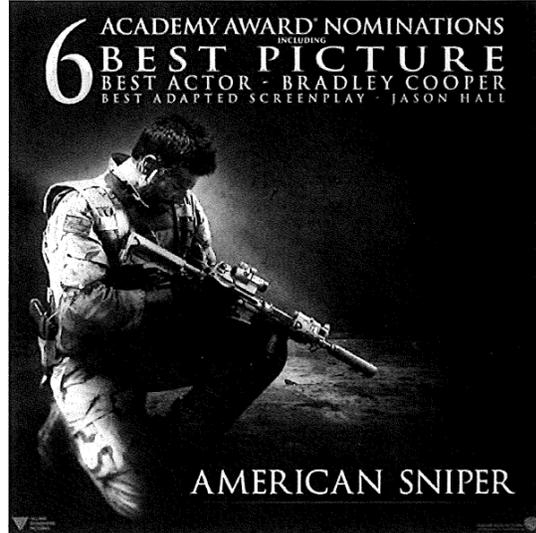
no decir toda la verdad.

Por consiguiente, la objetividad no existe en el trabajo de Eastwood. La película es un relato basado en el libro del propio Kyle, quien narra en primeras personas y utiliza la crónica para hacer resaltar pasajes de su vida e intencionalmente crea una "leyenda" viviente en la sociedad norteamericana. No tiene ningún problema en llamar "salvajes" a la población iraquí y matar a más de 150 personas.

En una institución militar, los soldados se desensibilizan. La vida ya no tiene un significado valedero. Después de ir a la guerra, algunos se desquician y matan porque es parte del oficio y del trabajo. Otros pocos, matan por matar.

La filósofa alemana Anna Arendt en su obra seminal *Eichmann en Jerusalem* describe a la "banalidad del mal", como la característica de aquellos hombres que no solo hacen cosas horribles y escalofrantes en la vida sino que buscan maximizar y ser más eficaces en lo que hacen. Para esta gente, matar -por decir- no es un mal, es un trabajo normal y corriente que requiere ser sistematizado para tener mejores resultados.

Eichmann sufrió de este mal, lo mismo que los asesinos en serie de hoy. La serie televisiva "Escobar, el patrón del mal" hace notar este tipo de personalidades en la figura del propio Pablo Escobar y en sus sicarios, principalmente en John Arias "la Pinina", Mario Castaño "el Chopo" y John Velásquez "el Popeye".



Cuando escuchamos una entrevista del "Popeye", quien acaba de salir de una cárcel de alta seguridad en Colombia, y la comparamos con la retórica de Chris Kyle, las similitudes son estremecedoras. Ninguno de los dos se arrepiente de las matanzas que cometieron. Por el contrario, se sienten orgullosos y les hubiera gustado no cometer errores en el desarrollo de su trabajo (matar).

Chris Kyle puede haber salvado la vida de algunos soldados norteamericanos y puede incluso ser un héroe, pero en el fondo de su ser subyace esa personalidad que Anna Arendt llamó "banalidad del mal".

\* Humberto Caspa, Ph.D., es profesor e investigador de *Economics On The Move*.

## Hartford Youth Scholars Foundation

**"The Steppingstone Academy Hartford es un programa de enriquecimiento académico que prepara a estudiantes para el ingreso a la Universidad"**

Tiene que asistir a una de las Conferencias de Información Familiar en su Escuela o en los días siguientes: - 10 de Enero del 2015 - 24 de Enero del 2015 - 7 de Febrero del 2015	Entregue su solicitud lo más pronto posible con sus cartas de recomendación y su expediente académico. - Fecha límite de entrega: 21 de Marzo del 2015.
	Toma nuestro examen de admisión en una de las siguientes fechas: - 6 de Diciembre del 2014 - 17 de Enero del 2015 - 21 de Febrero del 2015 - 21 de Marzo del 2015
Esperar la decisión. - Todas las decisiones serán tomadas el 8 de Mayo del 2015*	Reúñase con nuestro personal para una entrevista. Las entrevistas de admisión serán desde: del 13 de Abril hasta el 17 de Abril del 2015.

**Si no asiste a la charla informativa puede tomar el examen.**

Para registrarse y mayor información contactar a Jessica Bilbao al (860) 297-5116 / 280-5765

**La educación lo cambia todo**

## CITY OF HARTFORD

FEBRUARY 3, 2015

### NOTICE OF PUBLIC HEARING

The City of Hartford shall hold a public hearing and technical assistance session on the development of the 2015-2016 Annual Plan for Housing and Community Development - Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Housing Opportunities for People with AIDS (HOPWA) & Emergency Solutions Grant (ESG) on:

**Monday, February 9, 2015 2:00 pm**  
**Parker Anderson Recreation Center, 2621 Main Street**  
**(Snow Date Wednesday February 11)**

Eligible parties may obtain funding applications for Annual Plan activities for Fiscal Year 2015-2016 at this time. Staff will be on hand to provide an overview of program and regulatory requirements and past performance. New applicants and recent recipients of CDBG funds are strongly encouraged to attend. Applications are also available on the City's website [www.hartford.gov/grants](http://www.hartford.gov/grants).

**Completed applications must be received at the City Hall Office of Central Grants Administration, 550 Main Street, Room 302, Hartford, CT 06103 no later than 3:00 pm Tuesday, March 10, 2015.**

Citizens and other interested parties are also invited to attend the following Community Meetings which will inform about the City's use of HUD entitlement funds and seek input regarding priorities for the 2015-16 Annual Plan:

Parker Anderson Recreation Center 2621 Main Street Monday, February 23, 2015 - 6:30pm (Snow Date- Wed, February 25, 2015)	Hartford Public Library 500 Main Street, Wallace Stevens Room, 3 <sup>rd</sup> Floor Monday, March 2, 2015 - 6:30pm (Snow Date - Tuesday, March 3)
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The City has also made several documents available for public review including the Fiscal Year 2013-2014 Consolidated Annual Performance Evaluation Report (CAPER), the 2010-2015 Consolidated Plan and the 2014-2015 Annual Plan at the City Hall Office of Central Grants Administration, 550 Main Street, Room 302, Hartford. The documents are also available on the City's web site [www.hartford.gov/grants](http://www.hartford.gov/grants).

For questions please contact Millicent Meadows, Project Manager, at (860) 757-9018 or [meadm001@hartford.gov](mailto:meadm001@hartford.gov). This Public Notice is available in alternative formats upon request.

## Awards Banquet this Saturday

The 21st Annual Maria C. Sanchez Scholarship and Awards Banquet will be held this Saturday, February 7, at 6:00 p.m. at the Hartford Downtown Hilton. The banquet will feature performances by the Miss Puerto Rico of Greater Hartford queens and dancing to the music of Connecticut's best, Latin Heartbeat Orchestra. The awards ceremony provides an opportunity for the Hispanic community to recognize outstanding individuals who have helped our neighborhoods to flourish in the areas of leadership, education, community empowerment, cultural enrichment, and activism. This year's awardees are:

- Marilyn Alverto, Leadership Award
- Sandra Cruz-Serrano, Education Award
- Victor Rodriguez, Community Service Award
- Andres Chaparro, Arts & Culture Award
- COMPASS Peacebuilders, Youth Services Award
- Amariyllis Rodriguez, Youth Advocate Award
- Christopher Coe, President's Award
- Jeanika Lebrun, Scholarship Award

Josh Graves - Scholarship Award

The award recipients were selected based on their outstanding contributions to the Puerto Rican and Hispanic community.

Maria C. Sanchez, a native of Comerio, Puerto Rico arrived in Hartford in 1953. She was active in the Puerto Rican community for the better part of her life. She co-founded Hartford's Puerto Rican Parade in 1964 and its Miss Puerto Rico of Hartford's pageant which is the longest standing cultural pageant in existence. She also co-founded La Casa de Puerto Rico and the Society for Legal Services. She was a member of Hartford's Board of Education for 16 years. In 1988, she was the first Puerto Rican woman elected to the Connecticut State General Assembly.

Although almost twenty years have passed since the death of Maria Sanchez, she has been and will always be remembered as a woman who gave selflessly of herself to better enrich the Puerto Rican community. This event celebrates her legacy by providing scholarships for young people while honoring those who have provided a positive impact on the community.

Tickets can be purchased by calling Damaris Cabrera at (860) 462-4750.

### Legal Notice

City of Hartford, Department of Development Services

#### Housing Division Agency Plan

In compliance with section 511 of the Quality Housing and Work Responsibility Act of 1998 the City of Hartford Department of Development Services Housing Division announces the availability of the preliminary draft of the PHA Five-Year and Annual Plan. Information relating to the plan is available for review and inspection Monday through Friday at the City of Hartford Department of Development Services Housing Division office located at 250 Constitution Plaza - 4th Fl, Hartford, CT 06103 (8:30 a.m. to 4:30 p.m.), or Hartford Public Library (Main Office) 500 Main Street, Hartford, CT 06103 (9:00 a.m. to 5:00 p.m.), or 635 Farmington Avenue, Hartford CT 06105 (8:00 a.m. to 5:00 p.m.). You may also access this information anytime through internet connection on the City of Hartford website address by typing [www.hartford.gov](http://www.hartford.gov). Your comments or suggestions may be mailed to City of Hartford, Department of Development Services Housing Division, Attn: Brian Mathews, c/o PHA Five-Year and Annual Plan, 250 Constitution Plaza - 4th Fl, Hartford, CT 06103 and will be considered before the final plan is completed. A public hearing is scheduled for April 9, 2015 at 5:00 p.m. at 250 Constitution Plaza, 4th Fl, Conference Room 1, Hartford, CT 06103.

### CITY OF HARTFORD FEBRUARY 3, 2015 NOTICE OF PUBLIC HEARING

The City of Hartford shall hold a public hearing and technical assistance session on the development of the 2015-2016 Annual Plan for Housing and Community Development - Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Housing Opportunities for People with AIDS (HOPWA) & Emergency Solutions Grant (ESG) on:

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For questions please contact Millicent Meadows, Project Manager, at (860) 757-9018 or [meadm001@hartford.gov](mailto:meadm001@hartford.gov). This Public Notice is available in alternative formats upon request.

# POLICE BRIEFS

CONNECTICUT

Continued from Page 84

kill. According to police, Mays sexually assaulted the victim for several years. He also threatened to kill her if they did not have sex, police said. He was arrested in April in New York City by members of the U.S. Marshals Service fugitive task force, police said. He appeared in court Monday. —*Michelle Rosenthal*

## Police: Man Fights Off Robber, Gets Stabbed

HARTFORD — A man was stabbed in the stomach when he tried to fight off a robber police said. The stabbing happened about 3:30 a.m. Monday outside 330 West Park Ave. The victim was leaning into a car, looking for his phone, when the robber approached and said, "Give me everything," Sgt. William Moroney said. The victim began to fight off the robber and was stabbed, he said. It wasn't clear if the robber hit another had a knife. —*Christine Demaggio*

## Theft Suspect Picked Wrong Place, Time For Personal Relief

MANCHESTER — Released without having to post bail after being arrested on theft and trespassing charges, a man was sent back to custody after declining to release himself outside the police station, police said Monday. Rocky Lapina, 35, of 796 Main St., had been charged Saturday with first-degree trespassing and sixth-degree larceny for incidents that day at 344 Main Street on Broad Street, Capt. Christopher Davis said. Details of that case were not available. After he was booked, Lapina was allowed to go free that evening, pending a court appearance. A police supervisor who was pulling into the station driveway off East Middle Turnpike saw Lapina standing in a covered bus stop in front of the station with both hands in front of him, Davis said. Finding that Lapina had urinated in the bus stop, police arrested him and charged him with breach of peace, Davis said. This time, Lapina was held, with bail set at \$1,000. —*Steve Larson/WHCT*

## OPERATION JUICE BOX

# Police Sergeant, 7 Others Arrested

## Steroids, Testosterone Powder, Cocaine And Guns Seized

By DAVID MORAN  
dmoran@courant.com

Federal authorities charged eight people last week, including a sergeant and dispatcher with the Storrs Police Department and a supervisor at a state-run juvenile detention facility in Bridgeport, in connection with a搜捕ing federal steroids and cocaine investigation.

The investigation, named Operation Juice Box, led to the seizure of hundreds of vials of steroids and 600 grams of raw testosterone powder, along with about 250 grams of cocaine and four guns, the U.S. Attorney's Office announced Monday.

Sergeant Richard M. of Waterbury, a Storrs police sergeant, John Clark, 46, of Bridgeport, a civilian dispatcher with Storrs police, Jeffrey Gentile, 31, of Ansonia, a shift supervisor for the Bridgeport juvenile detention center, Mark Berthiaume, 31, of Shelton, Steven Hernandez, 34, of Southington, and Nicholas M. of Storrs, were charged with conspiracy to distribute

steroids. The charge carries a maximum of 10 years in prison and a \$500,000 fine.

Alex Spathos, 28, of Ansonia, and Frank Peters, 43, of Derby, were charged with conspiracy to distribute

steroids, which carries a maximum of 20 years in prison and a \$500,000 fine. According to authorities, Spathos purchased steroids and other related materials from China for several years. The drugs were sold to Clark, Mando and Hernandez, and authorities said these men sold smaller quantities to their customers, authorities said.

Spathos reportedly used the message app WhatsApp to contact his customers, according to authorities.

Kepner was accused of distributing steroids and prescription pills, according to the U.S. Attorney's Office. It was through Kepner that Spathos allegedly obtained steroids that he would distribute, authorities said.

The U.S. attorney's office also said that Gentile was accused of distributing steroids and that Peters was accused of distributing prescription pills.

FBI Drug Enforcement Administration Storrs security agent used electronic surveillance to investigate the case for about two months, according to the U.S. Attorney's Office. Storrs police Chief William Kazian did not respond to a request for comment.

The Connecticut Judicial Branch said that Gentile has been placed on unpaid administrative leave pending an internal investigation. Gentile owns a \$440,000 annual salary according to judicial branch spokesperson Nicola Scurry-Helbert.

"The international importation and sale of more quantities of steroids in our communities is a serious offense that poses significant public health concerns," U.S. Attorney Deborah M. Daly said in a statement.

All of the men except Peters have been released on bail.

Peters has a detention hearing on Tuesday, according to the U.S. Attorney's Office. Counsel staff writer Nicholas Rosenthal contributed to this story.

## Man Dead After Crash On I-69

MERIDEN — A man died after the car he was in became wedged under a tractor trailer on the highway, state police said. The victim was identified as Hector L. Ramos, 35, of Waterbury, according to state police. The crash happened about 7:44 a.m. on I-69 east in the area of Exit 4, Trooper Jeffrey Dent said. The man had been extracted from the car. The tractor-trailer was slowing for traffic when Ramos' Ford Explorer slid under the trailer of the truck and got trapped, state police said.

The driver of the tractor trailer, Daniel Martin, 42, was not injured, according to state police.

All eastbound lanes of the highway between exits 2 and 4 were closed at 8:20 a.m., according to the state Department of Transportation.

—*Christine Demaggio, Michelle Rosenthal*

## Police: Bay State Man Charged In Murder

NEW BRITAIN — Police have made an arrest in a December fatal shooting. Joel Dupont, 31, of Springfield, was charged Monday with one count of murder and one count of conspiracy to

commit murder, police said. Dupont is accused of killing Jesse M. Sims on Dec. 30, Chief James Woodard said.

Dupont appeared in court Monday afternoon, and Judge Arthur Hadden set his bail at \$1 million. He is scheduled to return to court on May 18.

A state prosecutor argued for high bail at Monday's hearing, citing the "very serious" charges and Dupont's criminal history. According to the court bail commissioner, Dupont has pending charges in both Massachusetts and Florida and a previous criminal conviction in Puerto Rico.

—*Christine Demaggio, Katy Gilula*

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# PUBLIC NOTICES

The State of Connecticut is hereby giving notice that the following persons have been appointed as members of the State Board of Education for the term beginning on July 1, 2015 and ending on June 30, 2018. The following persons have been appointed as members of the State Board of Education for the term beginning on July 1, 2015 and ending on June 30, 2018. The following persons have been appointed as members of the State Board of Education for the term beginning on July 1, 2015 and ending on June 30, 2018.

NAME	RESIDENCE	APPOINTMENT DATE
ALAN B. BROWN	1000 Main St., Hartford, CT 06103	07/01/15
JOHN J. COUGHLIN	1234 Elm St., Meriden, CT 06450	07/01/15
MICHAEL J. GARDNER	5678 Oak St., Danbury, CT 06810	07/01/15
ROBERT L. HARRIS	9101 Pine St., Waterbury, CT 06705	07/01/15
STEPHEN M. JONES	2345 Maple St., Middletown, CT 06457	07/01/15
THOMAS R. KELLY	3456 Birch St., New Britain, CT 06105	07/01/15
WALTER D. LEWIS	4567 Cedar St., West Hartford, CT 06110	07/01/15
XAVIER P. MARTINEZ	5678 Elm St., Storrs, CT 06268	07/01/15
YVES S. NELSON	6789 Oak St., Southington, CT 06488	07/01/15
ZACHARY T. OLSON	7890 Pine St., Wallingford, CT 06495	07/01/15
ADAM J. PERKINS	8901 Maple St., Shelton, CT 06484	07/01/15
BENJAMIN K. REED	9012 Birch St., East Hartford, CT 06108	07/01/15
CHARLES E. SMITH	0123 Cedar St., East Windsor, CT 06027	07/01/15
DANIEL F. TAYLOR	1234 Elm St., Farmington, CT 06030	07/01/15
EUGENE G. THOMPSON	2345 Oak St., Glastonbury, CT 06033	07/01/15
FREDERICK H. WALKER	3456 Pine St., Simsbury, CT 06082	07/01/15
GEOFFREY I. YOUNG	4567 Maple St., Southington, CT 06488	07/01/15
HENRY J. ZIMMERMAN	5678 Birch St., East Hartford, CT 06108	07/01/15

# TAKE THIS JOB AND LOVE IT.

START BUILDING carebuild

**PUBLIC NOTICE  
May 5, 2015**

The City of Hartford will submit its Five Year Consolidated Community Development Plan (ConPlan) (July 1, 2015 - June 30, 2020) and Year One Annual Action Plan (July 1, 2015 - June 30, 2016) to the U.S. Department of Housing and Urban Development (HUD) on or around June 25, 2015. The Five Year Consolidated Plan identifies housing and community development needs and proposes a strategy by which those needs will be addressed through five Annual Action Plans for the period July 1, 2015 through June 30, 2020. The Annual Action Plans address the intended use of entitlement grant funds under the four formula programs covered in the Consolidated Plan - Community Development Block Grant (CDBG), Housing Opportunities

for People with AIDS (HOPWA), Emergency Solutions Grant (ESG), and the Housing Investment Partnerships Program (HOME).

The initial period for public comments on housing and community development needs was conducted via Public Hearing, community and stakeholder meetings, focus groups and a citywide neighborhood needs survey. The final 30-day comment period will commence on May 7, 2015 and will close on June 6, 2015.

The draft Plans are posted on the web at: <http://www.hartford.gov/grants>. Hard copies of the draft Plans, other project files, programmatic and administrative documents will be available for public review and comment dur-

ing normal business hours at the Office of Central Grants Administration in City Hall, 550 Main Street, 3rd Floor, Suite 302, Hartford, CT 06103. All interested parties may submit written comments for consideration by the City to Central Grants Administration to Ms. Susan Longner, at the same address or via email at [slongner@hartford.gov](mailto:slongner@hartford.gov). All comments will be included in the Plan.

A Public Hearing for the purpose of obtaining public comments on the draft Five Year Consolidated Community Development Plan and Year One Annual Action Plan and associated CDBG, HOPWA, ESG, and HOME funding allocations is scheduled for Tuesday, May 26, 2015 from 4:30PM-6:30PM in the Hartford

Court of Common Council Chambers, City Hall, 550 Main Street, 2nd floor, Hartford. The location of the public hearing is wheelchair accessible. Language interpreter(s) and interpreter for the hearing impaired are be available upon request in advance. For more information, please call (860) 757-6277.

The following table summarizes the proposed activities and allocations for the Year One Annual Action Plan (July 1, 2015-June 30, 2016). All allocations are subject to approval and final adoption by the Mayor and the Hartford Court of Common Council, and release of funds from HUD.

**Year One Annual Action Plan July 1, 2015-June 30, 2016 Proposed Activities and Allocations**

**COMMUNITY DEVELOPMENT BLOCK GRANT**

AGENCY/DEPT	PROGRAM NAME	AMOUNT
<b>PUBLIC SERVICES</b>		
Arista Collective	Rights of Passage Summer Program	12,750
Billings Forge Community Works, Inc.	Culinary Job Training at the Kitchen	12,000
Boys & Girls Clubs of Hartford, Inc.	Triple Play: for the Mind, Body and Soul	10,000
Bright Futures Youth Center, Inc.	Boxing & Karate Education and Recreation	4,325
Camp Courant, Inc.	Summer Camperships	12,500
Career Resources, Inc.	STRIVE Hartford	10,000
Center for Latino Progress	Hartford Homebuyer Education	50,000
Center for Urban Research, Education & Training	Adult Literacy & Numeracy to Employment	28,200
Charter Oak Cultural Center	Youth Arts Institute	15,000
Community Partners in Action	The Resettlement Program	15,000
COMPASS Youth Collaborative, Inc.	Community School Initiative	35,000
Connecticut Institute for the Blind	Group Therapy for Hartford Foster Youth	10,000
Connecticut Science Center, Inc.	Science Camp Scholarships	5,575
Cultural Dance Troupe of the West Indies, Inc.	Summer Dance Program	5,000
Ebony Horsewomen, Inc.	Equine/Animal Assisted Growth & Learning	8,500
Family Life Education, Inc.	Neuro Futuro Our Future	5,000
Foodshare, Inc.	Mobile Food Delivery Program	7,200
G-Force Youth Enrichment	Afterschool Martial Arts Program	5,000
Guakia	Guakia	10,000
Hands on Hartford, Inc.	MANNA Senior Community Cafe	24,000
HARC, Inc.	Capable Kids - "Reaching Higher Ground"	7,500
Hartbeat Ensemble	Youth Play Institute	7,000
Hartford City Ballet	Vacation Arts Week	4,000
Hartford Food System	Hartford Mobile Market	5,000
Hartford Interval House, Inc.	Shelter Program	17,000
Hartford Parent University	Hartford Parent University	10,000
Hartford School of Music/Hartford Conservatory	Tuition-Free Performing Arts Program	8,000
Hartford Stage	Connections	7,000
Hispanic Health Council, Inc.	Mi Casa Neighborhood Youth Center	14,000
Housing Education Resource Center (HERC)	Direct Counseling Services	14,000
ImmaCare (Immaculate Conception Shelter & Housing)	Summer Respite Program	15,000
Jubilee House, Inc.	Esperanza Academic Center	15,000
Knox Parks, Inc.	Green Crew Program	25,000
Lawyers for Children America	Legal Services for Abused and Neglected Children	10,000
Literacy Volunteers of Greater Hartford	21st Century Literacy Skills	15,200
New Hartford Artisans Weaving Center	Therapeutic Weaving Program	14,000
Nutmeg Big Brothers Big Sisters	Foster Grandparent Program	5,000
Opportunities Hartford	Opportunities Hartford	30,000
Organized Parents Make A Difference, Inc. (OPMAD)	After School program at Kennedy School	8,000
Our Piece of the Pie, Inc.	Youth Workforce Development Training	15,000
Spectrum in Motion Dance Theater Ensemble	Instruments of Culture	5,000
The Salvation Army	Parents the Second Time Around	7,000
YMCA of Metropolitan Hartford, Inc.	YMCA Teen Incentive Program (Y-TIP)	8,000
YWCA of New Britain, Inc.	The Hartford Sexual Assault Crisis Services	7,500
<b>SUBTOTAL PUBLIC SERVICES (CAPPED)</b>		<b>558,250</b>
<b>ADMINISTRATION</b>		
City/Grants Administration	Administration and Fair Housing	757,701
<b>SUBTOTAL ADMINISTRATION (CAPPED)</b>		<b>757,701</b>
<b>HOUSING, ECONOMIC DEVELOPMENT AND FACILITY IMPROVEMENTS</b>		
City/Development Services	Housing Preservation Loan Fund	323,605
City/Development Services	Housing Preservation Loan Fund Program Income	360,000
City/Development Services	Parlovie NRSAs Initiatives	250,000
City/Development Services	Economic Development Toolkit	75,000
City/Development Services	Microenterprise/Small Business Loan and Grant	100,000
City/Health & Human Services	Emergency Placement Services	30,000
Episcopal Diocese of CT	Caldwell Memorial Center-Facility Improvement	108,500

Hartford Area Habitat for Humanity, Inc.	Hartford Habitat Homeownership Program	63,750
HEDCO	Business Resource Center Revolving Loan Fund	250,000
International Hartford, Ltd.	Immigrant Enterprise Support	50,000
Journey Home	Aerospace Job Training and Employment Program	35,274
Local Initiatives Support Corporation	Land Acquisition for Neighborhood Development	61,625
Rebuilding Together Hartford, Inc.	Homeowner Retention	175,000
Riverfront Recapture	Riverfront Park Development	154,798
SAMA (Spanish American Merchants Association)	Empresario Development Center	90,000
University of Hartford	Entrepreneurial Center	75,000
University of Hartford	Upper Albany Main Street MicroBusiness Incubator	80,000
Women's Business Development Council	Business Development Assistance	15,000
<b>SUBTOTAL HOUSING, ECONOMIC DEVELOPMENT AND FACILITY IMPROVEMENTS</b>		<b>2,317,552</b>
<b>GRAND TOTAL ALL COMMUNITY DEVELOPMENT BLOCK GRANT</b>		<b>3,633,503</b>

**EMERGENCY SOLUTIONS GRANT**

AGENCY/DEPT	PROGRAM NAME	AMOUNT
Health & Human Services-McKinney Shelter	Shelter Operations	47,935
ImmaCare	Shelter Operations	30,227
Interval House	Shelter Operations	12,642
Mercy Housing & Shelter Corporation	Shelter Operations	14,300
Open Hearth	Shelter Operations	12,634
Salvation Army	Shelter Operations	14,842
South Park Inn	Shelter Operations	45,544
YWCA Emergency Shelter	Shelter Operations	7,310
AIDS Connecticut	Homeless Prevention & Rapid Rehousing	123,624
<b>GRAND TOTAL EMERGENCY SOLUTIONS GRANT</b>		<b>369,658</b>

**HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS**

AGENCY/DEPT	PROGRAM NAME	AMOUNT
AIDS Connecticut	Resource Identification, Short-Term Rental Assistance	121,792
Chrysalis Center	Supportive Services, Tenant-Based Rental Assistance	136,134
Community Renewal Team	Supportive Services, Security Dep., Utility Arranges	66,340
Hands on Hartford, Inc.	Supportive Services, Tenant-Based Rental Assistance	222,154
Human Resources Agency of New Britain	Supportive Services, Assistance Tenant-Based Rental	146,944
ImmaCare	Supportive Services, Tenant-Based Rental Assistance	43,221
Mercy Housing & Shelter Corp.	Supportive Services	123,817
Saint Philip House	Supportive Services	70,398
Tabor House	Supportive Services	101,821
Zazzo House, Inc.	Supportive Services	97,533
City of Hartford	HOPWA Administration 3%	32,525
<b>GRAND TOTAL HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS</b>		<b>1,162,679</b>

**HOME INVESTMENT PARTNERSHIPS PROGRAM**

ACTIVITY	AMOUNT	
Set-aside for Community Housing Development Organizations (CHDOs) - 15%	156,971	
Set-aside for homebuyer assistance, and rehabilitation/new construction of residential properties for homeownership or rental housing or any combination thereof - 75%	784,853	
Program Administration - 10% of anticipated Program Income (\$31,000)	135,647	
and 10% of HOME Entitlement allocation (\$104,647)		
HOME Program Income - 90% of \$310,000 in anticipated Program Income	279,000	
<b>GRAND TOTAL HOME INVESTMENT PARTNERSHIPS PROGRAM</b>		<b>1,356,471</b>
<b>GRAND TOTAL ALL PROGRAMS</b>		<b>6,461,711</b>

# Jobs & Opportunities

## PUBLIC NOTICE May 5, 2015

The City of Hartford will submit its Five Year Consolidated Community Development Plan (ConPlan) (July 1, 2015 - June 30, 2020) and Year One Annual Action Plan (July 1, 2015 - June 30, 2016) to the U.S. Department of Housing and Urban Development (HUD) on or around June 26, 2015. The Five Year Consolidated Plan identifies housing and community development needs and proposes a strategy by which those needs will be addressed through five Annual Action Plans for the period July 1, 2015 through June 30, 2020. The Annual Action Plans address the intended use of entitlement grant funds under the four formula programs covered in the Consolidated Plan - Community Development Block Grant (CDBG), Housing Opportunities for People with AIDS (HOPWA), Emergency Solutions Grant (ESG), and the Housing Investment Partnerships Program (HOME).

The initial period for public comments on housing and community development needs was conducted via Public Hearing, community and stakeholder meetings, focus groups and a citywide neighborhood needs survey. The final 30-day comment period will commence on May 7, 2015 and will close on June 6, 2015.

The draft Plans are posted on the web at: <http://www.hartford.gov/grants>. Hard copies of the draft Plans, other project files, programmatic and administrative documents will be available for public review and comment during normal business hours at the Office of Central Grants Administration in City Hall, 550 Main Street, 3<sup>rd</sup> Floor, Suite 302, Hartford, CT 06103. All interested parties may submit written comments for consideration by the City to Central Grants Administration to Ms. Susan Lonsinger, at the same address or via email at [slonsinger@hartford.gov](mailto:slonsinger@hartford.gov). All comments will be included in the Plan.

A Public Hearing for the purpose of obtaining public comments on the draft Five Year Consolidated Community Development Plan and Year One Annual Action Plan and associated CDBG, HOPWA, ESG, and HOME funding allocations is scheduled for Tuesday, May 26, 2015 from 4:30PM-6:30PM in the Hartford Court of Common Council Chambers, City Hall, 550 Main Street, 2<sup>nd</sup> floor, Hartford. The location of the public hearing is wheelchair accessible. Language interpreter(s) and interpreter for the hearing impaired are available upon request in advance. For more information, please call (860) 757-9277.

The following table summarizes the proposed activities and allocations for the Year One Annual Action Plan (July 1, 2015-June 30, 2016). All allocations are subject to approval and final adoption by the Mayor and the Hartford Court of Common Council, and release of funds from HUD.

Year One Annual Action Plan July 1, 2015-June 30, 2016 Proposed Activities and Allocations		
<b>COMMUNITY DEVELOPMENT BLOCK GRANT</b>		
<b>AGENCY/DEPT</b>	<b>PROGRAM NAME</b>	<b>AMOUNT</b>
<b>PUBLIC SERVICES</b>		
Arts Collective	Rites of Passage Summer Program	12,750
Blings/Rage Community Works, Inc.	Culinary Job Training at the Kitchen	12,000
Boys & Girls Clubs of Hartford, Inc.	Triple Play: for the Mind, Body and Soul	30,000
Bright Futures Youth Center, Inc.	Boys and Girls Education and Recreation	4,125
Camp Crescent, Inc.	Summer Camps/Workshops	12,500
Career Resources, Inc.	STRIDE Hartford	18,000
Center for Latino Progress	Hartford Homebuyer Education	30,000
Center for Urban Research, Education & Training	Adult Literacy & Numeracy to Employment	28,200
Charter Oak Cultural Center	Youth Arts Institute	15,000
Community Partners In Action	The Enlightenment Program	15,000
COHROS Youth Collaborative, Inc.	Community School Initiative	15,000
Connecticut Institute for the Blind (CIB) Oak Hill	Group Therapy for Hartford Foster Youth	18,000
Connecticut Science Center, Inc.	Science Camp Scholarships	5,575
Culture Dance Troupe of the West Indies, Inc.	Summer Dance Program	5,000
Elvyn Homeowners, Inc.	Equine/Animal Assisted Growth & Learning	8,500
Family Life Education, Inc.	Reverso Future/Our Future	5,000
FoodShops, Inc.	Mobile Food Delivery Program	7,200
Gracious Youth Enrichment	After-school Mental Arts Program	5,000
Gulika	Gulikaarts	18,000
Hands on Hartford, Inc.	HOVWA Senior Community Call	24,000
HARC, Inc.	Capable Kids - "Teaching Higher Ground"	7,500
Hartbeat Ensemble	Youth Play Institute	7,800
Hartford City Ballet	Vocalists Arts Week	4,800
Hartford Food System	Hartford Mobile Market	5,800
Hartford Internal House, Inc.	Shelter Program	17,800
Hartford/Paoli University	Hartford/Paoli University	18,500
Hartford School of Music/Hartford Conservatory	Tuition-Free Performing Arts Program	8,000
Hartford Stage	Connections	7,800
Hipanic Health Council, Inc.	Hi Casa Neighborhood Youth Center	14,000
Housing Education Resource Center (HERC)	Direct Counseling Services	14,000
Innecare (Immaculate Conception Shelter & Housing)	Summer Respite Program	15,000
Jubilee House, Inc.	Esperanza Academic Center	15,000
Knex Parks, Inc.	Green Crew Program	25,000
Layers for Children America	Legal Services for Abused and Neglected Children	18,000
Literacy Volunteers of Greater Hartford	21st Century Literacy Skills	15,200
New Hartford Artists Working Center	Therapeutic Working Program	14,800
Nutney Big Brothers Big Sisters	Foster Grandparent Program	5,800
Opportunities Hartford	Opportunities Hartford	30,000
Organized Parents Make A Difference, Inc. (OPMAD)	After School program at Kennedy School	8,000
Our Place of the Po, Inc.	Youth Workforce Development Training	15,000
Spectrum In-Notion Dance Theater Ensemble	Instruments of Culture	5,000
The Salvation Army	Parents the Second Time Around	7,000
YMCA of Metropolitan Hartford, Inc.	YMCA Teen Incentive Program (T-ISP)	8,000
YMCA of New Britain, Inc.	The Hartford Sexual Assault Crisis Services	7,500
	<b>SUBTOTAL PUBLIC SERVICES (CAPPED)</b>	<b>558,250</b>
<b>ADMINISTRATION</b>		
City/Grants Administration	Administration and Fair Housing	757,700
	<b>SUBTOTAL ADMINISTRATION (CAPPED)</b>	<b>757,700</b>
<b>HOUSING, ECONOMIC DEVELOPMENT AND FACILITY IMPROVEMENTS</b>		
City/Development Services	Housing Preservation Loan Fund	223,600
City/Development Services	Housing Preservation Loan Fund Program Income	380,000
City/Development Services	Partnership NSRF Initiative	250,000
City/Development Services	Economic Development Toolkit	75,000
City/Development Services	Microenterprises/Small Business Loan and Grant	100,000
City/Health & Human Services	Emergency Placement Services	30,000
Elizacard Diocese of CT	Catholic Memorial Center-Facility Improvement	108,500
Hartford Area Habitat for Humanity, Inc.	Hartford Habitat Homeownership Program	40,750
HECO	Business Resource Center/Resolving Loan Fund	250,000
International Hartford, Ltd.	Immigrant Enterprise Support	50,000
Juvenile Justice	Aspenjob Job Training and Employment Program	35,274
Local Initiatives Support Corporation	Land Acquisition for Neighborhood Development	41,425
Rebuilding Together Hartford, Inc.	Homeowner Referral	175,000
Riverfront Reconnect	Riverfront Park Development	154,749
SARA (Slavic American Heritage Association)	Empowerment Development Center	90,000
University of Hartford	Entrepreneurial Center	75,000
University of Hartford	Upper Albany Main Street Homelessness Initiator	80,000
Women's Business Development Council	Business Development Assistance	15,000
	<b>SUBTOTAL HOUSING, ECONOMIC DEVELOPMENT AND FACILITY IMPROVEMENTS</b>	<b>2,312,553</b>
	<b>GRAND TOTAL ALL COMMUNITY DEVELOPMENT BLOCK GRANT</b>	<b>3,637,503</b>
<b>EMERGENCY SOLUTIONS GRANT</b>		
<b>AGENCY/DEPT</b>	<b>PROGRAM NAME</b>	<b>AMOUNT</b>
Health & Human Services- Homeless Shelter	Shelter Operations	47,923
ShelterCare	Shelter Operations	36,227
Internal House	Shelter Operations	13,842
Wency Housing and Shelter Corporation	Shelter Operations	14,200
Open Hearth	Shelter Operations	12,624
Salvation Army	Shelter Operations	14,842
South Park Inn	Shelter Operations	43,544
YMCA Emergency Shelter	Shelter Operations	7,210
ADD-Connecticut	Homeless Prevention and Rapid Rehousing	123,624
	<b>GRAND TOTAL EMERGENCY SOLUTIONS GRANT</b>	<b>309,050</b>
<b>HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS</b>		
<b>AGENCY/DEPT</b>	<b>PROGRAM NAME</b>	<b>AMOUNT</b>
ADD-Connecticut	Resource Identification, Short-Term Rental Assistance	121,752
Chrysalis Center	Supportive Services, Tenant-Based Rental Assistance	138,134
Community Renewal Team	Supportive Services, Security Dep., Utility Arrangements	66,740
Hands on Hartford, Inc.	Supportive Services, Tenant-Based Rental Assistance	202,154
Human Resources Agency of New Britain	Supportive Services, Tenant-Based Rental Assistance	146,944
Innecare	Supportive Services, Tenant-Based Rental Assistance	43,221
Wency Housing & Shelter Corporation	Supportive Services	123,817
Saint Philip House	Supportive Services	76,788
Tabor House	Supportive Services	181,821
Zacco House, Inc.	Supportive Services	87,533
City of Hartford	HOPWA Administration 2%	32,525
	<b>GRAND TOTAL HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS</b>	<b>1,142,679</b>
<b>HOME INVESTMENT PARTNERSHIPS PROGRAM</b>		
<b>ACTIVITY</b>	<b>AMOUNT</b>	
Set-aside for Community Housing Development Organizations (CHDOs) - 15%	156,871	
Set-aside for homebuyer assistance, and rehabilitation/new construction of residential properties for homeownership or rental housing or any combination thereof - 75%	794,833	
Program Administration - 10% of anticipated Program Income (1031,000) and 10% of HOME Entitlement Allocation (1215,647)	1,356,647	
HOME Program Income - 90% of \$710,000 in anticipated Program Income	279,000	
	<b>GRAND TOTAL HOME INVESTMENT PARTNERSHIPS PROGRAM</b>	<b>3,356,471</b>
	<b>GRAND TOTAL ALL PROGRAMS</b>	<b>6,995,711</b>



CITY OF HARTFORD – CENTRAL GRANTS ADMINISTRATION - CONSOLIDATED PLAN PUBLIC HEARING  
 WEDNESDAY, JANUARY 21, 2015 – 6:30 PM – HARTFORD CITY HALL, FUNCTION ROOM, 550 MAIN STREET

NAME	HOME ADDRESS/ ZIP	EMAIL ADDRESS	WHERE DID YOU SEE MEETING NOTICE?
Charter Oak Cultural Center Susan Mazer	21 Charter Oak Ave Hartford	SusanM@charteroakcenter.org	Charter Oak
Ast Feltman	432 Franklin Ave.	ast@interheartfund.org	charter oak
Jeff Devecourt	1429 Park St.	jeff@thebrotherscrisp.com	facebook
Fernando Rosa	15 Lewis St - M204	fernando@redazine.com	Mail
Darryl Thame	140 Woodland Street, H054	dthames@ulgh.org	e mail
Tanya Gordon	Reg. 3053 Main Street, H16	hidtemp@comcast.net	google search

CITY OF HARTFORD – CENTRAL GRANTS ADMINISTRATION – NOFA TECHNICAL ASSISTANCE MEETING  
 WEDNESDAY, FEBRUARY 11, 2015 – 2:00 PM – PARKER ANDERSON RECREATION CENTER, 2621 MAIN STREET

NAME	POSITION	ORGANIZATION / BUSINESS	EMAIL ADDRESS	TELEPHONE
Alexisella Cote	outreach parent advocate	Hartford Knights Cyp	protechartfordknights.org	508-756-1527
Bois Ross	GRANTS Advocate	Salvation Army		860-543-8443
Julia Corrigan	GRANTS Manager	Boyst Gals Club as HFD	jcorrism@ bgcna.org	860-367-7189
Maria Martins	Assit. Mgr	SAN Seail Ceolair	main@sanseailceolair.org	860-522-2205
Dulce Siadore	Exec Director	HARTFORD City Ballet	dulce@hartfordcity ballet.org	860-233-8552
Roy MAINECCI	MANAGER	Journey Home	roy.mainecci@journeyhome.org	860-808-0336
Miranda Munn	Grants Manager	Foodshare	grants@foodshare.org	860-286-9999
Jim Morgan	Grants	Hartford Stage	Jimorgan@hartfordstage.org	860-580-7345
Aristia Geshel	Asst Director, OSP,	University of Hartford	GESHEL@Hartford.edu	860-768-5939
JEAN KING	MANAGER	POPE HARTFORD DESIGNATED	JEANKING@GMAIL	860 916-7367
Spura Martinian	Grants Admin.	Nutmeg Big Brothers Big Sisters	lmartineau@ bbbsnutmeg.org	860 525 5437 x134
Antwan Harris	President	Supreme Athlete Mentoring	@gmail.com	860-985-2467
LARISA KOTTE	GRANTS MANAGER	HARTFORD PERFORMERS	lkottechartfordperformers.com	860 249-8673
Jeff Devereux	Manager	Hartford Athletic Club	joffrey.devereux@ gmail.com	508 479 1197

\* jeffrey.devereux@gmail.com

CITY OF HARTFORD – CENTRAL GRANTS ADMINISTRATION  
 FY 16-20 CONSOLIDATED PLAN AND FY 15- 16 ANNUAL PLAN –PUBLIC HEARING – TUESDAY, MAY 26, 2015  
 HARTFORD CITY COUNCIL CHAMBERS

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NAME	POSITION	ORGANIZATION/ BUSINESS	EMAIL ADDRESS	TELEPHONE
Sam Hamilton		HEOCO, Inc	Samb@heocoInc.com	860 527-1301
Fernando Rosa		" "	fernando@heocoInc.com	860 527-1301
Kim Hawkins		" "	Kimh@heocoInc.com	860 527-1100
Ryan O'Halloran	AMM Director	KNOX	ryan.oehalloran@knox.org	860 957-7694
Joyce Reynolds	Vice President	Reynolds Building Fab	joyce@reynoldsbuildingfab.com	860 547-0000
Vernado Reynolds	President	Reynolds Welding	vernado@reynoldswelding.com	860 203-5544
Urbain Pansh	Assoc. Director	Urbain's Collage	urbain@urbaincollage.com	860 203-5544
Valencia Coleman	Exec Dir.	Cultural Dance Troupe of the West End	valencia@westenddance.org	860 449-8915
SHAWN LANG	Rep Dir. of Prog. + position	AIDS CT	SLANG@AIDS-CT.ORG	217 2437

CITY OF HARTFORD – CENTRAL GRANTS ADMINISTRATION  
 FY 16-20 CONSOLIDATED PLAN AND FY 15- 16 ANNUAL PLAN –PUBLIC HEARING – TUESDAY, MAY 26, 2015  
 HARTFORD CITY COUNCIL CHAMBERS

NAME	POSITION	ORGANIZATION / BUSINESS	EMAIL ADDRESS	TELEPHONE
KATIE HANLEY	DIR, CENTRE FOR Relationship + Security Ed.	Oak Hill	Katie.hanley@oakhillpf.org	860 786-3116
Dartanian Reed	Artistic Director Hartford City Ballet Executive Dir.	HARTFORD CITY BALLET Lawyer for children	Dartanian Reed@hcfb.org pappadiap@artna.com	860-273-8773 860-273-0441
Risaila Pappadia				
Jais Ruiz	ASST. DIR	Hartford Interval House, Inc	iris.ruiz@intervalhousect.org	860-700-1528
Janet Bermudez	Program Manager	Hands On Hartford	jbermudez@handsont.org	860 247-4140
Mary Ellen Kaszkowski	Program Manager	Hands On Hartford	maryellenk@handsont.org	860 244-3876
Suzan Bibisi	Executive Director	Tabor House	suzybibi@gmail.com	860 244-3876
Sharon Tripp	ED	OPMAD	sharon.tripp@opmad.org	548-0301
Richard Henriquez	Director	Yolanda's Products	ibmreimada@earthlink.net	(887) 290-9883
Art Feltman	e.d.	International HA.	art@international.org	860-714-1756
Sophia Lewis	Co- owner	Sun Splash	Sophia Lewis 505 So. L. St	-
Asdul Karim	owner	Amazing Roller Store	asdul@amazingroller.com	-
Levie Deke	owner	Coris Hair Salon	-	-
Alsi Salco	Srd. ment	International Heart for	-	-



CITY OF HARTFORD – CENTRAL GRANTS ADMINISTRATION  
 FY 16-20 CONSOLIDATED PLAN AND FY 15- 16 ANNUAL PLAN – PUBLIC HEARING – TUESDAY, MAY 26, 2015  
 HARTFORD CITY COUNCIL CHAMBERS

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NAME	POSITION	ORGANIZATION/ BUSINESS	EMAIL ADDRESS	TELEPHONE
✓ Donna Berman	Exec. Director	Charter Oak Cultural Center	donrab@charteroakcenter.org	(860) 310-2580
✓ Roy MANIACI ✓ Anthony Davis ✓ Erin Evans	MANAGER Director/Youth Worker	Journey Home Spectrum In Motion	roy.maniaci@journeyhome.org spectrummotion@gmail.com	(860) 868-0334 (413)-218-0013
✓ Susan Hancock-Turley	Executive Director	Hsq. Ed. Response Center	SusanHT@harc-nctc.org	860 296 4242 x105
✓ Dorrie-Hunt	Secretary Board of Directors Director of workforce	The New Hartford Artisan Weaving Center	dhunt@weavingcenter.org	860-727-5727
✓ Gerald Fullwood	workforce	Hartford Neighborhood Ctr	gfullwood@gmail.com	860-985-1759
✓ Lucius E Miles				860-826-4492
✓ FRED Smith		HRA		
✓ Milly Arizmendez	Executive Director	HPK	Milly.a@hartfordparentuniversity.org	860-209-5522
✓ Ashann Williams	Education Director	HPU	Ashannro65@gmail.com	860-7942107
✓ Brayanka Pinkney	Education HPU	HPU	bpinkney	860 729-5310
✓ Laura Martineau	Grants Admin.	Nutmeg Big Brothers Big Sisters	lmartineau@bbbsnutmeg.org	860 525 5437 x134
✓ Shelli McMillen	Program Manager	Entrepreneurial Center	mcmillen@hartford.edu	860-768-5653
✓ Sandy Cahill	Director	EC	scahill@hartford.edu	860-768-5663

## City of Hartford Consolidated Plan Written Comments

Comments: HUD Consolidated Plan, July 2015-June 2019  
Capital Workforce Partners  
June 5, 2015

The Hartford Consolidated Plan has indicated through its Community Services Survey that **Employment Training Services** are ranked as a high need, where 75% of respondents indicated this as a high ranking. Also, as represented in goal 14 in the Hartford Draft Consolidated Plan, job readiness & training is a high priority. Capital Workforce Partners (CWP) concurs that this should be a high priority, and that the City of Hartford and CWP have had an active partnership related to supporting future talent development, job readiness and job training, job placement and employer engagement for Hartford residents. This partnership includes several core strategies, initiatives and ongoing workforce development support including:

### **Youth Employment: Career & College Readiness**

Preparing young people for college and career competencies for their future success and to meet the City and region's workforce talent development needs.

- 
- **Youth Employment:** over 1500 Hartford youth between the ages of 14 to 19 years of age gain summer youth employment experiences.
- **Hartford Student Internship Plan:** Several hundred young people participate in the Hartford Student Internship Plan through funds through City and philanthropic supports. This provides targeted internships with area employers to support career competency development that is also reflected in the student capstone requirements. This results in participating youths engaged in internships with employer-related experiences, gaining future success later in careers that have family sustaining incomes throughout their lifetime.
- **Hartford Opportunity Youth Collaborative:** Several thousand Hartford youth and young adults between the ages of 18-24 year olds are out of school and out of work. Support from the City of Hartford, Workforce Investment Act (WIA), Aspen Forum for Community Solutions, and other philanthropic partners support hundreds of opportunity youth with post-secondary certificate programs in sectors that lead to employment.

### **Adult Employment and Training Programs/Job Placement**

- 
- **American Jobs Centers: 3580 N. Main Street & CTWorks@HPL:** The Hartford Area American Jobs Center on 3580 N. Main Street provides services to several thousand Hartford residents on an annual basis, supporting employment readiness, referral, job-training, and job placement and retention services. Many Hartford adults who are WIA-eligible are enrolled into intensive services that also provide career counseling and support in addition to other employment/education and training programs and job placement. Also, the Jobs First Employment Services (JFES) Program supports several thousand TANF-eligible individuals with employability services and case management. The CTWorks@Hartford Public Library

(CTWorks@HPL) provides over 1,000 Hartford residents a year with employability readiness services and referrals.

- **The Jobs Funnel in Hartford:** Several hundred Hartford residents a year are provided construction pre-employment supports that then funnel and refer individuals into pre-apprenticeship and apprenticeship positions with job placement and other referrals.
- **Sector-based Employability Services:** Through the Metro Hartford Alliance for Careers in Healthcare, the Advanced Manufacturing Partnership, and other sector based collaborations, hundreds of Hartford residents are provided support in sector based training and placement. Programs such as the State Subsidized Training and Employment Program (STEP-UP), the Mortgage Crisis Job Training Program, and other programs support enabling unemployed and underemployed residents get job placement in growth sectors.

Other initiatives include involvement in MOVE UP! and other partnerships that focus on referring and supporting adults to programs that provide needed additional adult basic skills development gaining GEDs and/or remedial support to have the skills necessary for the workforce. CWP is also a partner in employment services in the newly designated North Hartford Promise Zone (NHPZ). CWP supports an ex-offenders program to gain employability services, and has recently been involved in a new Secure Jobs Program for formerly homeless individuals entering Rapid Rehousing to gain additional job training and placement services. These are just some of the many initiatives and supports that CWP provides to Hartford residents.

While significant progress continues in supporting Hartford residents with future talent development, employment readiness, basic academic skills development, case management, support services, career development, job training and placement and employer engagement; the growing middle skills challenges requires continued attention and investments to assure more Hartford low-income and unemployed individuals gain self-sufficient employment. The significant number of jobs requiring a post-secondary certificate and/or degree, otherwise defined as middle skills; compared to the large numbers of Hartford residents with a high school diploma or less, points to a middle skills gap. The need for job training, contextualized training, Integrated Basic & Employment Skills (IBEST) training and other middle skills training, linked to the job growth sectors that have the greatest job demand, is a critical priority that CWP and the City of Hartford and other collaborating entities are attempting to address.



## PUBLIC COMMENT

### DEVELOPMENT OF THE CITY OF HARTFORD'S 2015-2019 CONSOLIDATED PLAN January 20, 2015

The City's Consolidated Plan and allocation of Community Development Block Grant (CDBG) public service funds should reflect the priorities and aims of the Opportunities Hartford initiative.

In March 2013, Opportunities Hartford, a taskforce created by Hartford Mayor Pedro A. Segarra, surveyed local nonprofit organizations to assess the availability of financial empowerment services for working families, the capacity of organizations to provide services, and the perceived need for such services. The group identified 14 organizations serving Hartford residents and providing financial education, financial or housing counseling/coaching, asset building and/or free income tax preparation. Seven of the 14 identified organizations (50%) responded to the survey.

- 7 of 7 respondents provide classroom-based financial education and serve from between 10-40 participants per month. The average number of participants per month is 22.67.
- 3 of 7 respondents provide one-on-one financial coaching and serve between 3-10 clients per month. The average number of coaching clients per month is 5.5. The 7 respondents identified a need for additional coaching services, indicating their agency could refer between 50-100 clients. (mean = 80) Only 2 agencies said they had the capacity to serve additional coaching clients.
- 3 of the 7 respondents provide benefits screening, serving 35 clients per month. Only 2 agencies provide application assistance.
- 2 of the 7 respondents provide asset building programs.
- 5 of the 7 respondents provide free tax preparation.
- 5 out of 7 respondents said there is a need for a financial empowerment center in their neighborhood.

Opportunities Hartford concluded that a need for additional services existed and made such a recommendation to the Mayor. The 2012 closing of Co-Opportunity, Hartford's primary community development corporation committed to quality of life and economic opportunity for area residents, contributed to this service deficiency.

From its experience providing an array of family financial stability services, The Village has learned that reducing financial vulnerability in low-income households requires an integrated approach that addresses income and financial capabilities, which is the combination of:

- the capacity to manage personal finances; and,
- access to affordable, beneficial financial products.

This approach is aligned with the City's goals, and the key partnerships identified in the June 11, 2014 Opportunities Hartford Overview.

I urge you to ensure that these identified community needs and established strategic goals are included in the Consolidated Plan.

Respectfully submitted,

Tammy K. Freeberg, MSW  
Senior Director, Grants and Program Development

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#### The Village for Families & Children

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Hartford, CT 06105

331 Wethersfield Avenue  
Hartford, CT 06114

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**City of Hartford Summary of Public Comments Provided at May Hearing  
City of Hartford Consolidated Plan/Annual Plan  
May 26, 2016**

<b>Agency:</b> Connecticut Institute for the Blind d/b/a/ Oak Hill	<b>Category:</b> Youth Activities and Services, Disabled Services
<b>Program:</b> Group Therapy for Hartford Foster Youth	
<b>Remarks by Agency:</b> Director of the Center for Relationship and Sexuality Education stated that this is a unique program in the Hartford area, which provides psychotherapy to youth with physical disabilities. The population the program serves, youth with disabilities, is more likely to be abused. She asked that funding be increased.	
<b>Requested:</b> \$20,000	<b>Recommended by Mayor:</b> \$10,000
<b>Agency:</b> Hartford City Ballet	<b>Category:</b> Youth Activities and Services
<b>Program:</b> Vacation Arts Week	
<b>Remarks by Agency:</b> The program's Artistic Director thanked the City for their support. Last summer the program served thirty students.	
<b>Requested:</b> \$4,000	<b>Recommended by Mayor:</b> \$4,000
<b>Agency:</b> Lawyers for Children America	<b>Category:</b> Youth Activities and Services, Disabled Services
<b>Program:</b> Legal Services for Abused and Neglected Children	
<b>Remarks by Agency:</b> The Executive Director stated that the program trains volunteer lawyers from law firms, corporate legal departments and other legal institutions to provide pro bono representation on behalf of abused and neglected children who are in child protection. Cases are assigned by the Hartford Court. Through this process they also educate the private bar about child protection. The agency has served the community for 21 years. Their entire budget is \$200,000 and they leverage about \$1,000,000 in donated legal services. This year they have started representing children in human trafficking cases; and they are starting to represent youth from ages 18 to 21 who are aging out of the Department of Children and Family Services.	
<b>Requested:</b> \$20,000	<b>Recommended by Mayor:</b> \$10,000
<b>Agency:</b> Hartford Interval House, Inc.	<b>Category:</b> Homelessness, Disabled Services
<b>Program:</b> Shelter Program	
<b>Remarks by Agency:</b> Assistant Director thanked the City for supporting their program that works with women who have experienced domestic violence and connects them to services in the community so they go on to the next steps in their lives. Right now 20 of the 25 families in the shelter are from Hartford.	
<b>Requested:</b> \$20,000	<b>Recommended by Mayor:</b> \$17,000
<b>Agency:</b> Hands on Hartford	<b>Category:</b> Elderly and Disabled Services
<b>Program:</b> MANNA Senior Community Cafe	
<b>Remarks by Agency:</b> Program Manager stated the program served 26,000 meals last year and provided a social atmosphere so the program participants were not so isolated.	
<b>Requested:</b> \$20,000	<b>Recommended by Mayor:</b> \$17,000
<b>Agency:</b> Tabor House	<b>Category:</b> HIV/AIDS
<b>Program:</b> Supportive Services	
<b>Remarks by Agency:</b> Executive Director thanked the City of their support. Tabor House is partnering with other non-profits to extend the services they can provide their clients.	
<b>Question from Council:</b> How many clients does your agency serve?	
<b>Answer:</b> The agency serves 13 men at a time, approximately 26 a year.	
<b>Requested:</b> \$106,488	<b>Recommended by Mayor:</b> \$101,821
<b>Agency:</b> Organized Parents Make a Difference (OPMAD)	<b>Category:</b> Youth Activities and Services
<b>Program:</b> OPMAD After School program at Kennelly School	
<b>Remarks by Agency:</b> Executive Director stated that the Mayor's recommended funding amount was lower than the agency has gotten in the past. Asked the Council to consider giving more money to the agency.	

<b>Requested:</b> \$30,000	<b>Recommended by Mayor:</b> \$8,000
<b>Agency:</b> International Hartford	<b>Category:</b> Economic Development, Income Growth
<b>Program:</b> Immigrant Enterprise Support	
<b>Remarks by Agency:</b> International Hartford clients spoke about how the agency has helped them to grow their business, by receiving help with their business plans, connecting them with services and resources and funding through HEDCO. The Executive Director asked that the Mayor's recommended funding amount be increased to \$75,000 so the agency could increase their capacity. He spoke about how local firms hire local people.	
<b>Requested:</b> \$83,320	<b>Recommended by Mayor:</b> \$50,000
<b>Agency:</b> Charter Oak Cultural Center	<b>Category:</b> Youth Activities and Services
<b>Program:</b> Youth Arts Institute	
<b>Remarks by Agency:</b> The Executive Director asked that the Council to maintain the level of support recommended by the Mayor. The program provides free art classes to over 1,000 Hartford students. All classes and programs are free. The number of music teachers in Hartford schools has declined from 61 to 44 in the last few years. She went on to talk about the agency's new programs: the Hartford All City Youth Orchestra, which they want to expand the number of participating schools; and Good Vibrations, a music program uniting Hartford Police and Hartford Youth.	
<b>Requested:</b> \$52,280	<b>Recommended by Mayor:</b> \$15,000
<b>Agency:</b> Journey Home	<b>Category:</b> Economic Development, Income Growth
<b>Program:</b> Intensive Job Training Program Aerospace Employment Program	
<b>Remarks by Agency:</b> The Program Manager stated that the program provides 4 months of training and guaranteed employment if the participants graduate the program. This year the program placed 8 people at the Belcan company, who are making \$15 an hour and will have full benefits after 9 months. Belcan has made a commitment to hire 10 people out of the program next year.	
<b>Question from Council:</b> Who are the other partners?	
<b>Answer:</b> Partners are the homeless vets program, Goodwin College and Belcan.	
<b>Requested:</b> \$35,274	<b>Recommended by Mayor:</b> \$35,274
<b>Agency:</b> Spectrum in Motion Dance Theater Ensemble	<b>Category:</b> Youth Activities and Services
<b>Program:</b> Instruments of Culture	
<b>Remarks by Agency:</b> The Program Manager stated that the Summer program has 80 children in Asylum Hill and runs from 9:00am to 4:30pm.	
<b>Requested:</b> \$9,000	<b>Recommended by Mayor:</b> \$5,000
<b>Agency:</b> Housing Education Resource Center	<b>Category:</b> Housing Availability/Affordability
<b>Program:</b> Direct Counseling Services	
<b>Remarks by Agency:</b> The Executive Director stated the agency has been providing housing counseling since 1983. Last year the agency served 208 Hartford households, 95% of those clients qualified under CDBG, 90% of clients were in minority groups. They provide landlord education and help to stabilize the landlord-tenant relationship. Fourteen other municipalities in the Hartford area provide financial support to HERC.	
<b>Requested:</b> \$15,000	<b>Recommended by Mayor:</b> \$14,000
<b>Agency:</b> New Hartford Artisans Weaving Center	<b>Category:</b> Economic Development/Income Growth
<b>Program:</b> Therapeutic Weaving Program	
<b>Remarks by Agency:</b> The Executive Director stated that all the agency clients are over the age of 55 and have low or no vision. Everything made at the center is sold, the artists are paid a small stipend for what they sell, they master a craft and make social connections.	
<b>Question from Council:</b> Did the program start at Oak Hill?	
<b>Answer:</b> Yes, but Oak Hill discontinued the program and we went off on our own.	
<b>Requested:</b> \$16,250	<b>Recommended by Mayor:</b> \$14,000
<b>Agency:</b> Hartford Neighborhood Center	<b>Category:</b> Economic Development/Income Growth

<b>Program:</b> Workforce Development Computer Training	
<b>Remarks by Agency:</b> The Executive Director spoke about the importance of the program and that it should be recommended for funding by the Council. The agency is not able to continue their Afterschool program because of legal capacity issues, so they sought CDBG funding for the Computer Training program they offer for adults. Gerald Fullwood, the agency's computer teacher, stated the program taught word processing, email and social media skills, which meets the needs of employers looking for employees with computer skills. After graduating the program graduates receive their own personal computer. A program participant spoke that the class is designed that so even a senior can learn how to use a computer.	
<b>Question from Council:</b> What is the program's relationship with the Hartford Public Library?	
<b>Answer:</b> We have our own computers at the Hartford Neighborhood Center and don't work directly with the Library.	
<b>Requested:</b> \$22,300	<b>Recommended by Mayor:</b> \$0

**City of Hartford  
FY2015-FY2019  
Consolidated Plan Neighborhood Survey  
(English Version)**

**Make your voice heard.**

The City of Hartford is updating the Consolidated Plan for federal funds that primarily serve low and moderate-income residents and areas. Please see our website for additional details about the Consolidated Plan as well as a copy of the last Consolidated Plan: <http://www.hartford.gov/grants>.

The City of Hartford wants your help identifying priority issues and needs in your neighborhood. Your responses will help set priorities for funding decisions over the next five years.

**1. What neighborhood do you live in?**

- Asylum Hill     Barry Square     Behind the Rocks     Blue Hills  
 Clay Arsenal     Downtown     Frog Hollow     North Meadows  
 Northeast     Parkville     Sheldon Charter Oak     South Green  
 South End     South Meadows     Southwest     Albany     West End

**2. What are the most important housing needs in your neighborhood?**

- Increase the number of homeowners  
 Increase the number of affordable rentals  
 Fund emergency repairs  
 Fund major home improvements  
 Fund minor home improvements  
 Provide assistance to help people buy a home  
 Code enforcement activities  
 Energy efficiency and sustainability improvements  
 Other (please specify): \_\_\_\_\_

<b>3. Does your neighborhood need any of the following public facilities?</b>	Not a Need	Low Need	Moderate Need	High Need	No Opinion
Community Centers	<input type="radio"/>				
Libraries	<input type="radio"/>				
Playgrounds and/or Parks	<input type="radio"/>				
Youth Centers	<input type="radio"/>				
Community Gardens	<input type="radio"/>				
Child Care Centers	<input type="radio"/>				
Other (please specify):	<input type="radio"/>				

<b>4. Indicate the need for the following community services in your neighborhood.</b>	Not a Need	Low Need	Moderate Need	High Need	No Opinion
Child Care Services	<input type="radio"/>				
Credit Repair and Counseling	<input type="radio"/>				
Crime Prevention	<input type="radio"/>				
English as a Second Language Classes	<input type="radio"/>				
Reduction in Housing Discrimination	<input type="radio"/>				
Mental Health Services	<input type="radio"/>				
Dental Services	<input type="radio"/>				
Health Services	<input type="radio"/>				
Legal assistance including immigration, eviction and disputes with landlords	<input type="radio"/>				
Services for Seniors	<input type="radio"/>				
Services for the Disabled	<input type="radio"/>				
Substance Abuse Services	<input type="radio"/>				
Abused, abandoned and neglected children services	<input type="radio"/>				
Battered and abused spouse services	<input type="radio"/>				
Employment Training Services	<input type="radio"/>				
Before school programs for youth	<input type="radio"/>				
After school programs for youth	<input type="radio"/>				
Programs for youth during school vacations	<input type="radio"/>				
Help Avoiding Foreclosure	<input type="radio"/>				
Other (please specify):	<input type="radio"/>				

<b>5. Which of the following economic development activities would be most helpful to residents of your neighborhood?</b>	Not a Need	Low Need	Moderate Need	High Need	No Opinion
More jobs	<input type="radio"/>				
Job training	<input type="radio"/>				
Loans to help start a business	<input type="radio"/>				
Technical assistance to help existing businesses	<input type="radio"/>				
Loans to fix up stores and other commercial spaces	<input type="radio"/>				
Repairs to the streets	<input type="radio"/>				
Repairs to the sidewalks	<input type="radio"/>				
Better street lighting	<input type="radio"/>				

Other (please specify):

**6. What do you think is the biggest problem in your neighborhood?**

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**7. What do you think is the biggest problem on your block? If you would like to name the block you can but it is not required.**

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**8. What do you enjoy most about living in your neighborhood?**

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**9. What do you enjoy most about living on your block?**

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**Thank you for assisting us with this survey! If you would rather complete by mail please return this to Millicent Meadows, Office of Central Grant Administration, 550 Main Street, Room 302, Hartford, CT 06103 or FAX to 860-722-6061 or email to [meadm001@hartford.gov](mailto:meadm001@hartford.gov).**

## Appendix B -Written Standards for Homelessness Prevention/Rapid Re-housing program

The City of Hartford has complied with the requirements of 24 CFR 576.400(e)(1) and (e)(3) in developing both an integrated, well-rounded program and written standards for ESG assistance, as follows:

24 CFR 576.400(e)(3) (v) Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention, and rapid rehousing assistance providers; other homeless assistance providers; and mainstream service and housing providers (see § 576.400(b) and (c) for a list of programs with which ESG-funded activities must be coordinated and integrated to the maximum extent practicable);

The City of Hartford's Homelessness Prevention and Rapid Rehousing program was developed through meetings and consultation with a Hartford Continuum of Care (CoC) working group, consisting of Hartford Continuum of Care members and Journey Home Inc., the non-profit corporation established to work with the Hartford Continuum of Care to lead the implementation of the Capitol Region's Ten Year Plan to End Homelessness. The working group reached out to members who are homeless themselves and to all entities who provide services to the homeless, such as those who fund homeless programs, run businesses in Hartford, guide faith-based organizations, research homelessness issues; or are otherwise interested in this commitment.

These strategies guided the City of Hartford in developing the structure and framework of its Hearth ESG Homelessness Prevention and Rapid Rehousing program. Through this process, the following agencies (Community Renewal Team, Salvation Army, City of Hartford Department of Health and Human Services, Hands on Hartford and Interval House) committed to providing City of Hartford Hearth ESG Prevention Service and case management services, so that clients could access the City of Hartford Hearth ESG program's Tenant Based Rental Assistance resources.

The selected financial assistance fund administrator, AIDS CT, is responsible for managing and coordinating the delivery of services by the participating Hearth ESG Prevention Services providers, Infoline 211, Nutmeg Computer and the Coalition to End Homelessness.

vi) Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid rehousing assistance;

Agencies use a common screening tool and enter client data in to a common Homeless Management Information System (HMIS). Households determined initially eligible receive a full assessment of housing risks and barriers and employability (see attachment, Prevention Screening Tool) to determine and prioritize which eligible families and individuals will receive homelessness prevention assistance. The Prevention Screening Tool screens program applicants to determine eligibility and prioritization; the following are the requirements and a summary of factors that are considered:

### I. Program Requirements

- 1) Client's household income must be at or below 30% Area Median Income;
- 2) Client must have exhausted all friends and family with whom they could stay, even temporarily;
- 3) Client must be facing at least one of the following crises:
  - a. Doubled up or overcrowded, and staying illegally and must leave and/or the landlord has given warning to reduce occupancy or be evicted; or
  - b. Discharged from an institution in which the person has been a resident for more than 30 days; or
  - c. Residency in a housing that has been condemned by housing officials and is no longer meant for human habitation; or
  - d. Violence or abuse in the household.

Only those clients that meet each of these three requirements will move on to evaluation of their risks, barriers, and employability. Points are assigned by the Prevention Screening Tool for various factors:

## II. Evaluation Factors

- 1) The screener will work with the client to assess their risks and barriers to obtaining and maintaining stable housing and assign points depending of the client's situation. The following factors will be assessed: rental history, credit history, criminal record, substance abuse history, shelter history and whether they are currently unemployed.
- 2) The screener will work with the client to assess their employability and assign points depending on the client's situation. The following factors will be assessed: employment history, highest level of education, ability to speak English, driver's license, and vehicle ownership.
- 3) The screener will then compare the barriers score to the employability score.
  - a. If the employability score is higher than or equal to barrier score? Qualify the client.
  - b. If barrier score is 1, 2 or 3 points above the employability score the screener must ask more about how client ended up in current situation. If there are other positive factors (e.g. skills or income factors), the screener may determine that the client is qualified.
  - c. If barrier score exceeds employability score by 4 or more points, the client should not be determined to be eligible, because the barriers are too high to ensure that the client has a good chance of being stably housed. The client should be referred to permanent supportive housing or rapid re-housing/transitional housing services for more intensive housing support services.

## III. Financial Assistance

Agencies will then forward the completed application for financial assistance, along with verifying documentation, to the selected ESG Financial Assistance Fund Administrator who will provide the financial assistance. The Fund Administrator will:

- 1) Review the submitted documents to ensure compliance with program regulations and approval as appropriate based upon the availability of funds;
- 2) Approve the financial assistance and update all applicable systems;
- 3) Write all financial assistance checks to a third party and send copies to the participating agency for the client's file;
- 4) Issue checks to identified parties within 3 – 5 days, assuming all required paperwork and supporting documentation is in place for compliance with program regulations.

Once a client is qualified by the agency utilizing the Prevention Screening Tool and qualification is confirmed by the Fund Administrator, clients will receive rental assistance on a first come, first serve basis.

Once an agency has reached their case management capacity, households seeking assistance may seek services from the other participating agencies and/or will be placed on an intake waiting list and will need to wait for the next case management slot to open up.

(vii) Standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance;

The amount and duration of housing stabilization and/or relocation services is determined through use of the HPRR Income, Assets, Debt and Budget Assessment form, which is included in this Appendix. At program entry and no more than each subsequent three month period the client's case manager works with the client to account for the client's income and assets, debt and budget and determines how much housing stabilization assistance the client will receive.

Program applicants will be assisted in developing balanced household budgets which will reflect their monthly cash income, non-cash benefits, and household expenses. Based on the City of Hartford's experience in the HPRP program the agencies will place clients in housing where their housing rental cost burden will be no more than 55% of the client's projected gross income for a cold flat rent, or 65% for rent and utilities. On entrance, if the client has no resources, the program will pay for a first month's rent and security deposit. Clients with resources will be evaluated on an individual basis and will contribute towards first month's rent and security deposit based on their resources.

By the third month it is expected that the client will pay at least 30% of their income towards their rent, and at least 50% of the housing cost burden. The program's goal is that the client be self-sustaining by the sixth month.

As the client progresses in the program, it is expected that their income will stabilize and increase and that the program's rental subsidy will be reduced over time. Clients will be reassessed at least every three months and program support will be adjusted based on the client's income and circumstance.

(viii) Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time;

The amount and duration of housing stabilization and/or relocation services is determined through use of the HPRR Income, Assets, Debt and Budget Assessment form which is included in this Appendix. At program entry and no more than each subsequent three month period the client's case manager works with the client to account for the client's income and assets, debt and budget and determines how much housing stabilization assistance the client will receive.

Total rental assistance to a participant cannot exceed 12 months during any 3 year period.

Clients are reassessed at least every three months and program support will be adjusted based on the client's income and circumstances. By the third month, it is expected that the client will pay at least 30% of their income towards their rent, and at least 50% of the housing cost burden.

As the client progresses in the program it is expected that their income will stabilize and increase and the program's rental subsidy will be reduced over time. The program's goal is that the client covers the full cost of their housing within six months.

Clients who do not work cooperatively with the program concerning program policies and guidelines may be discharged from the program at any time.

(ix) Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide to a program participant, including the limits, if any, on the homelessness prevention or rapid rehousing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participant receive assistance; or the maximum number of times the program participant may receive assistance.

The amount and duration of housing stabilization and/or relocation services is determined through use of the HPRR Income, Assets, Debt and Budget Assessment form which is included in this Appendix. At program entry and no more than each subsequent 3 month period the client's case manager works with the client to account for the client's income and assets, debt and budget and determines how much housing stabilization assistance the client will receive.

For Housing Relocation and Stabilization Services, ESG funds may be used to pay housing owners, utility companies and other third parties:

- Rental application fees;
- Security deposits equal to no more than one month's rent;

- First and Last Month's Rent: Total rental assistance to a participant cannot exceed 12 months during any 3 year period, including first and last month's rent;
- Standard utility deposits;
- Utility payments: ESG funds may pay for up to 6 months of utility payments in arrears per service, or 6 months of current utility assistance;
- Total utility payment assistance to a participant cannot exceed 6 months during any 3 year period.
- Moving costs, such as truck rental or hiring of a moving company. Assistance may also include payment of temporary storage fees for up to 2 months.

There is no maximum on the number of times a program participant may receive assistance, but the participant cannot exceed 12 months of rental assistance, 12 months of utility payment assistance or 6 months of arrears (utility/rent) during any three (3) year period.

**(Attachment A) - Prevention Screening Tool**

**1) Income**

Income must be at or below 30% AMI

Applicant earned income and benefits: \$ \_\_\_\_\_

\*do not include food stamps

Is income at or below 30% AMI:  Yes  No

If no, client is not eligible for this assistance

**2) Applicant must be at imminent risk of homelessness and facing one of the following crises:**

\_\_ **Doubled-up AND overcrowded in Hartford or staying illegally and must leave within 14 days.** (the number of persons exceeds health and/or safety standards for the housing unit size) and the landlord has given warning to reduce occupancy or be evicted (violation of tenant lease and landlord has threatened eviction; conflict that threatens to result in homelessness)

\_\_ **Discharge from an institution** in the Capital Region in which the person has been resident for less than 90 days (including prison, mental health institutions, hospitals or foster care placements) AND was literally homeless (in a Hartford shelter or place not meant for human habitation) before entering the institution.

\_\_ **Residency in housing in Hartford that has been condemned** by housing officials as is not longer suitable for human habitation

\_\_ **Violence or abuse in the household:** Must be in housing in Hartford or double-up in Hartford, but cannot remain there or return to previous situation

**3) Family /Friends**

Applicant must have exhausted all friends and family with whom they could stay, even temporarily.

**4) Risk/Barrier Score:** (Check each box that applies and tally points below) *Note: On the Official Screening Tool each response in this section has a pre-assigned number of points which determines the individual's Risk/Barrier score. For confidentiality purposes, those values are not disclosed here.*

**Rental history**

- Lack of rental history
- Unpaid rent in the past
- Eviction history, in the past 5 yrs

**Credit history**

- No credit history
- Poor Credit history (650 or below, late/unpaid bills, excessive debt)

**Criminal history (select one only: most severe offense)**

- Past misdemeanors
- Felony

**Substance Abuse**

- Has abused drugs or alcohol in the last 6 months )

**Childcare needs**

- Pregnant or has at least one child age 0 – 6 yrs of age living with them
- Head of household under 30 yrs old

**Housing history**

- Individual/family has stayed in shelter in the past 3 years
- Has not stayed in a shelter in the past 3 years, but has shelter history as an adult
- Household has moved two or more times due to economic reasons over a 60 day period

**Unemployment history**

- Has been unemployed longer than 2 months or 60 days

**Total risk/barrier score:** \_\_\_\_\_

**5) Employability Score** (Check each box that applies and tally points below)

**Licenses or certificates**

- Current license or certificates for job skills

**Employment status**

- Currently holds a job
  - Full-time
  - Part-time (less than 30hrs/week)
- If unemployed, has not been unemployed longer than 60 days
- Currently in an unemployment training program

**Resources**

- If unemployed, can produce a positive reference from former employer
- Comfortable speaking English
- Has a current driver's license
- Able to meet own transportation needs

**Highest level of education achieved (pick one)**

- K – 8 only
- High school diploma or GED
- Trade school
- Some college
- Completed higher education
  - Associates Degree
  - Bachelors Degree
  - Master's Degree
- Currently in school

**Total employability score** \_\_\_\_\_

**Scoring Key**

If no trigger crisis, refer to eviction prevention or other community resources (budgeting etc).

Is employability score higher than barrier score? If yes, screen in.

If barrier score is equal to the employability score or 1, 2, or 3 points higher, screener must ask more about how applicant ended up in current situation. If there are other positive factors (e.g. skills or income factors) screener can rationalize screen in.

If barrier score exceeds employability score by 4 or more points, applicant should be screened out (barriers too high). Refer to permanent supportive housing or rapid re-housing or transitional housing.