

Legal Documents

Section



SUBSTITUTE

*Introduced
by:*

Hon. Pedro E. Segarra, Mayor

**HEADING
AND
PURPOSE**

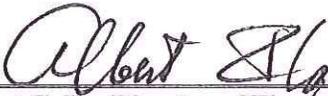
**AN ORDINANCE CONCERNING THE TAX LEVY FOR THE FISCAL YEAR BEGINNING
JULY 1, 2014**

COURT OF COMMON COUNCIL,
CITY OF HARTFORD

May 27, 2014

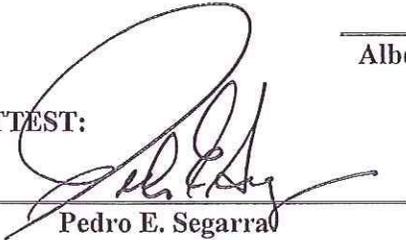
Be It Ordained by the Court of Common Council of the City of Hartford:

On the City October 1, 2013 Grand List, there be and is hereby granted a tax of [seventy-six with 0.79 of a mill (76.79)] seventy-four with 0.29 of a mill (74.29) mills on the dollar to be levied upon the ratable estate within the City of Hartford of the inhabitants of said City and all others liable to pay taxes therein, including all estates situated or taxable within the territory added to the limits of the City by any Acts or Resolutions of the General Assembly heretofore passed. Said taxes shall become due on July first, two thousand fourteen (July 1, 2014) and payable on said date in whole or in equal semi-annual installments from that date, namely: July first, two thousand fourteen (July 1, 2014) and January first, two thousand fifteen (January 1, 2015), except that any tax not in excess of one hundred dollars (\$100) shall be due and payable in full on the first day of July, two thousand fourteen (July 1, 2014). If any installment of such tax shall not be paid on or before the first day of the month next succeeding that in which it shall be due and payable, the whole or such part of such installment as is unpaid shall thereupon be delinquent and shall be subject to the addition of interest at the rate and in the manner provided for in the General Statutes of the State of Connecticut. The total amount of any such tax may be paid at the time when the first installment thereof shall be payable.

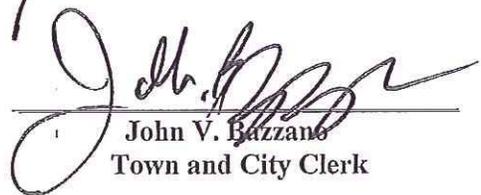


Albert G. Ilg, Director of Finance

ATTEST:



Pedro E. Segarra
Mayor



John V. Bazzano
Town and City Clerk

SUBSTITUTE TO THE SUBSTITUTE

Introduced
by:

Hon. Pedro E. Segarra, Mayor

HEADING
AND
PURPOSE

AN ORDINANCE CONCERNING GENERAL FUND APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2014

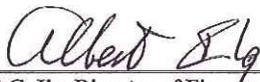
COURT OF COMMON COUNCIL,
CITY OF HARTFORD

May 27, 2014

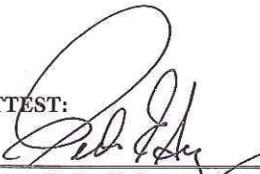
Be It Ordained by the Court of Common Council of the City of Hartford:

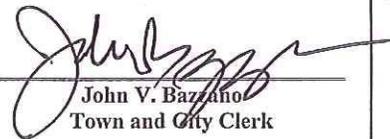
That the following appropriations for the Fiscal Year beginning July 1, 2014 are hereby made in the General Fund:

	Appropriation
General Government:	
Mayor's Office	682,243
Court of Common Council	747,835
City Treasurer	358,808
Registrars of Voters	518,339
Corporation Counsel	1,826,589
Town and City Clerk	818,144
Internal Audit	487,091
Chief Operating Office	1,028,419
Communications & New Media	689,295
Metro Hartford Information Services	2,676,637
Finance	3,151,374
Human Resources	1,530,597
Management and Budget	787,906
Children, Families and Recreation	5,277,353
Total of General Government:	<u>20,580,630</u>
Public Safety:	
Fire	31,557,571
Police	37,578,818
Emergency Services and Telecommunications	3,907,861
Total Public Safety:	<u>73,044,250</u>
Infrastructure:	
Public Works	<u>12,959,064</u>
Development Services:	
Development Services	<u>4,367,619</u>
Health and Human Services:	
Health and Human Services	<u>4,756,290</u>
Benefits and Insurances:	
Benefits and Insurances	<u>87,929,044</u>
Debt Service:	
Debt Service	<u>20,144,089</u>
Non-Operating Department Expenditures:	
Non-Operating Department Expenditures	<u>36,006,971</u>
Municipal Total	<u>259,787,957</u>
Education Total	<u>284,008,188</u>
Hartford Public Library Total	<u>8,215,000</u>
General Fund Total	<u>552,011,145</u>


Albert G. Ilg, Director of Finance

ATTEST:


Pedro E. Segarra
Mayor


John V. Bazzano
Town and City Clerk

SUBSTITUTE TO THE SUBSTITUTE

Introduced by:

Hon. Pedro E. Segarra, Mayor

HEADING
AND
PURPOSE

AN ORDINANCE MAKING APPROPRIATIONS FOR THE PLANNING, DESIGN, ACQUISITION AND CONSTRUCTION OF VARIOUS PUBLIC IMPROVEMENTS AND EQUIPMENT AGGREGATING ~~[\$37,450,000]~~ \$46,450,000 AND AUTHORIZING THE ISSUANCE OF ~~[\$37,450,000]~~ \$46,450,000 BONDS OF THE CITY TO MEET SAID APPROPRIATIONS AND PENDING THE ISSUANCE THEREOF THE MAKING OF TEMPORARY BORROWINGS FOR SUCH PURPOSE

COURT OF COMMON COUNCIL,
CITY OF HARTFORD

June 9, 2014

Be It Ordained by the Court of Common Council of the City of Hartford:

Section 1. The sum of ~~[\$37,450,000]~~ \$46,450,000 is hereby appropriated by the City of Hartford, Connecticut (the "City") for the planning, design, acquisition and construction of the various public improvements and equipment hereinafter listed (as more fully described in the narrative description of such improvements and equipment in the City of Hartford CIP Project Commentary dated June 4, 2014 [April 19, 2014]), including legal, administrative and related costs (the "Projects"), said appropriation to be inclusive of any and all Federal and State grants-in-aid and proceeds from the Hartford Parks Trust Fund:

PUBLIC SAFETY

Coventry Street Police Substation	\$1,500,000
Public Safety Complex Garage	1,500,000

PARKS AND RECREATION

Park Improvements and Playground Enhancements	2,500,000
Keney and Goodwin Golf Course Renovations	3,000,000
Urban Forestry	500,000
<u>Dillon Stadium Improvements</u>	<u>9,000,000</u>

PUBLIC WORKS

Citywide Fencing	500,000
Paving	3,000,000
Sidewalks	1,000,000
Albany Avenue Reconstruction and Improvements	14,000,000
Street Light Repair and Studies	250,000
City Hall and Municipal Facility Renovations	1,000,000
40 Jennings Fuel Delivery System	200,000

BUILDING AND LAND DEVELOPMENT

Streetscape – Various Streets	2,500,000
Neighborhood Development and Housing Revitalization Fund	3,000,000
Redevelopment – Various Projects	3,000,000

~~[\$37,450,000]~~ \$46,450,000

Section 2. The estimated useful life of the projects is not less than twenty years. The total estimated cost of the projects is [~~\$37,450,000~~] ~~\$46,450,000~~. The cost of the projects is expected to be defrayed from State and Federal grants and the Hartford Parks Trust Fund.

Section 3. To meet said appropriations, [~~\$37,450,000~~] ~~\$46,450,000~~ bonds of the City, or so much thereof as shall be necessary for such purpose, shall be issued, maturing not later than the maximum maturity permitted by the General Statutes of Connecticut, Revision of 1958, as amended from time to time (the "Connecticut General Statutes"). Said bonds may be issued in one or more series in the amount necessary to meet the City's share of the cost of the project determined after considering the estimated amount of any State and Federal grants-in-aid therefor and proceeds from the Hartford Parks Trust Fund, or the actual amounts thereof, if this be ascertainable and the anticipated times of the receipt of the proceeds thereof, provided that the total amount of bonds to be issued shall not be less than an amount which will provide funds sufficient with other funds available for such purpose to pay the principal of and the interest on all temporary borrowings in anticipation of the receipt of the proceeds of said bonds outstanding at the time of the issuance thereof, and to pay for the administrative, financing, legal and other costs of issuance of such bonds. The bonds shall be in the denomination of \$1,000 or a whole multiple thereof, be issued in fully registered form, be executed in the name and on behalf of the City by the facsimile or manual signatures of the Mayor and the City Treasurer, bear the City seal or a facsimile thereof, be certified by a bank or trust company, which bank or trust company may be designated the registrar and transfer agent, be payable at a bank or trust company, and be approved as to their legality by Robinson & Cole LLP, Hartford, Connecticut. The bonds shall be general obligations of the City and each of the bonds shall recite that every requirement of law relating to its issue has been duly complied with, that such bond is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and interest thereon. The aggregate principal amount of the bonds of each series to be issued, the annual installments of principal, redemption provisions, if any, the certifying, registrar and transfer agent and paying agent, the date, time of issue and sale and other terms, details and particulars of such bonds, including approval of the rate or rates of interest, shall be determined by the Mayor and the City Treasurer in accordance with the Connecticut General Statutes.

Section 4. The bonds, or any series thereof, may be issued and sold [as variable rate bonds, or as fixed rate bonds, as determined by the Mayor and City Treasurer. If sold as fixed rate bonds, the bonds may be sold] by the Mayor and City Treasurer in a competitive offering or by negotiation or private placement, in their discretion. If sold in a competitive offering, the bonds shall be sold at not less than par and accrued interest on the basis of the lowest net or true interest cost to the City. A notice of sale or a summary thereof describing the bonds and setting forth the terms and conditions of the sale shall be published at least seven days in advance of the sale in a recognized publication carrying municipal bond notices and devoted primarily to financial news and the subject of state and municipal bonds. If the bonds are sold by negotiation, the terms and conditions of the purchase agreement shall be approved by the Mayor and the City Treasurer.

[**Section 5.** In connection with the issuance of variable rate bonds, the Mayor and the City Treasurer are authorized to approve the terms and conditions of, including necessary covenants, limitations and restrictions on the City necessary to obtain, standby bond purchase agreements, letters of credit, lines of credit, financial guaranty insurance policies, guarantees of the City or third parties, surety agreements, or any similar agreements ("Credit Facilities") with one or more financial institutions providing Credit Facilities ("Credit Facility Providers") to provide for additional security for and the purchase upon tender of the variable rate bonds, if any, under circumstances set forth in the Indentures (defined herein). The Mayor and City Treasurer, in the name of the City, are hereby authorized to execute and deliver the Credit Facilities, and the approval of the City shall conclusively be evidenced by their signatures thereon.]

[**Section 6.** In connection with the issuance of variable rate bonds, the Mayor and the City Treasurer are authorized to approve the terms and conditions of indentures of trust or other instruments or agreements ("Indentures") with commercial banks or national banking associations with trust powers or

trust companies to be appointed by the Mayor and City Treasurer ("Trustees"), which provide for, among other things, the interest rate modes for the variable rate bonds, the procedures for conducting secondary market resale of variable rate bonds, the denominations of the variable rate bonds, the tender rights of holders of the variable rate bonds, if any, the rights of redemption and redemption prices for the variable rate bonds, the payment of certain fees, the imposition of certain covenants, limitations and restrictions on the City necessary to issue the variable rate bonds, and the execution of various other instruments. The Mayor and City Treasurer, in the name of the City, are hereby authorized to execute and deliver the Indentures, and the approval of the City shall conclusively be evidenced by their signatures thereon.]

[Section 7. Interest rates on variable rate bonds shall be determined by such remarketing agents, calculation agents, investment banking firms or other financial institutions as the Mayor and the City Treasurer shall appoint (the "Reoffering Agents"). The Mayor and the City Treasurer, in connection with the issuance of variable rate bonds, are authorized to approve the terms and conditions of, including necessary covenants, limitations and restrictions on the City necessary to enter into, remarketing agreements, broker-dealer agreements, auction agency agreements and other agreements with the Reoffering Agents (the "Reoffering Agreements"), which shall provide for, among other things, the terms and conditions for reoffering the variable rate bonds, the Reoffering Agents' compensation and the disclosure of the City's financial condition. The Mayor and City Treasurer, in the name of the City, are hereby authorized to execute and deliver the Reoffering Agreements, and the approval of the City shall conclusively be evidenced by their signatures thereon.]

[Section 8. The Mayor and the City Treasurer are authorized to approve the terms and conditions of, including necessary covenants, limitations and restrictions on the City necessary to obtain, if desired, interest rate swap agreements in the form of the International Swaps and Derivatives Association, Inc. (ISDA) Master Agreement, together with applicable annexes, schedules and confirmations thereto, contracts to manage interest rate risk, including interest rate caps, options, puts, call or similar arrangements, or such other agreements permitted by the Connecticut General Statutes ("Swap Agreements"), with one or more counterparties to be selected by the Mayor and the City Treasurer, as Swap Provider (the "Swap Providers"), which provides for, among other things, the effective date or dates of the Swap Agreements, the rate of interest to be paid by the City to the Swap Providers on the principal amount of the bonds (which may be a fixed rate or a variable rate based on an index determined by the Mayor and the City Treasurer), the rate of interest to be received by the City from the Swap Providers (which may be a fixed rate or a variable rate based on an index determined by the Mayor and the City Treasurer), the payment of certain fees, the imposition of certain covenants, limitations and restrictions on the City, and the execution of various other instruments. The Mayor and the City Treasurer may, in the best interests of the City, pledge the full faith and credit of the City to any and all payments to be made by the City with respect to the Swap Agreements, including, any termination or netting payments to be made by the City. The Mayor and City Treasurer, in the name of the City, are hereby authorized to execute and deliver the Swap Agreements, and the approval of the City shall conclusively be evidenced by their signatures thereon.]

[Section 9. The Mayor and City Treasurer, in the name of the City, are hereby authorized to, and if any such action shall heretofore have been taken, such action is hereby ratified and confirmed, (a) publish such notices, hold such hearings, make such representations and agreements, and take such other actions as shall be necessary to enable Bond Counsel to render its opinions as to the validity of the bonds and the exclusion of the interest on the bonds from gross income for federal income tax purposes, (b) make, execute and deliver all such additional and supplemental documents, including, but not limited to any tax compliance agreements, tax certificates, tax forms, investment agreements or assignments, (c) appoint Credit Facility Providers, Trustees, Reoffering Agents, Swap Providers and any other consultants or professionals required and (d) do and perform such acts and take such actions as may be necessary or required for the consummation of the transactions provided for and contemplated by this ordinance.]

Section [10] 5. The Mayor and the City Treasurer are authorized to make temporary borrowings in anticipation of the receipt of the proceeds of said bonds. Notes evidencing such borrowings shall be signed

by the Mayor and the City Treasurer, have the seal of the City affixed, be payable at a bank or trust company designated by the Mayor and the City Treasurer, be approved as to their legality by Robinson & Cole LLP, Hartford, Connecticut, and be certified by a bank or trust company designated by the Mayor and the City Treasurer pursuant to Section 7-373 of the Connecticut General Statutes. The notes shall be issued with maturity dates which comply with the provisions of the Connecticut General Statutes governing the issuance of such notes. The notes shall be general obligations of the City and each of the notes shall recite that every requirement of law relating to its issue has been duly complied with, that such note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The net interest cost on such notes, including renewals thereof, and the expense of preparing, issuing and marketing them, to the extent paid from the proceeds of such renewals or said bonds, may be included as a cost of the Projects. Upon the sale of the bonds, the proceeds thereof, to the extent required, shall be applied forthwith to the payment of the principal of and the interest on any such notes then outstanding or shall be deposited with a bank or trust company in trust for such purpose.

Section [11] 6. The Mayor and the City Treasurer are authorized to make temporary borrowings in anticipation of the receipt of the proceeds of State grants-in-aid of the Projects. The notes shall be issued and sold in the manner as shall be determined by the Mayor and City Treasurer. Notes evidencing such borrowings shall be executed in the name of the City by the manual or facsimile signatures of the Mayor and City Treasurer, have the City seal affixed, be certified by a bank or trust company designated by the Mayor and City Treasurer pursuant to Section 7-373 of the Connecticut General Statutes, and be approved as to their legality by Robinson & Cole LLP, Hartford, Connecticut. The notes and any renewals thereof shall mature and be payable not later than the end of the fiscal year during which the proceeds of State grants-in-aid in anticipation of which the Notes have been issued are received. The notes shall be general obligations of the City and each of the notes shall recite that every requirement of law relating to its issue has been complied with, that such note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The net interest cost on such notes, including renewals thereof, and the expense of preparing, issuing, and marketing them, to the extent paid from the proceeds of the notes, may be included as a cost of the Projects. Upon receipt of the State grants-in aid, the proceeds thereof, to the extent required, shall be applied forthwith to the payment of the principal of and the interest on any of the notes then outstanding or shall be deposited with a bank or trust company in trust for such purpose.

Section [12] 7. The balance of any appropriation or the proceeds of any bonds not needed to meet the cost of any Project included in Section 1 may be transferred by resolution of the Common Council to any other Project included in Section 1.

Section [13] 8. The Mayor is hereby authorized to spend a sum not to exceed the aforesaid appropriation for the purposes set forth herein, and the Mayor is specifically authorized to make, execute and deliver any contract or contracts, and any other documents necessary or convenient to complete the project authorized herein and the financing thereof.

Section [14] 9. The issuance of bonds and notes authorized hereunder is within every debt limitation prescribed by law.

Section [15] 10. The City hereby expresses its official intent pursuant to Section 1.150-2 of the Federal Income Tax Regulations, Title 26 (the "Regulations"), to reimburse expenditures paid sixty days prior to and anytime after the date of passage of this ordinance in the maximum amount and for the Projects with the proceeds of bonds, notes, or other obligations ("Tax Exempt Obligations") authorized to be issued by the City. The Tax Exempt Obligations shall be issued to reimburse such expenditures not later than 18 months after the later of the date of the expenditure or the substantial completion of the Project, or such later date the Regulations may authorize. The City hereby certifies that the intention to reimburse as expressed

herein is based upon its reasonable expectations as of this date. The Director of Finance or his designee is authorized to pay project expenses in accordance herewith pending the issuance of the Tax Exempt Obligations.

Section [16] 11. The Mayor, the City Treasurer and the Director of Finance are hereby authorized, on behalf of the City, to enter into agreements or otherwise covenant for the benefit of bondholders to provide information on an annual or other periodic basis to the Municipal Securities Rulemaking Board (the "MSRB") and to provide notices to the MSRB of material events as enumerated in Securities and Exchange Commission Exchange Act Rule 15c2-12, as amended, as may be necessary, appropriate or desirable to effect the sale of the bonds and notes authorized by this resolution. Any agreements or representations to provide information to the MSRB made prior hereto are hereby confirmed, ratified and approved.

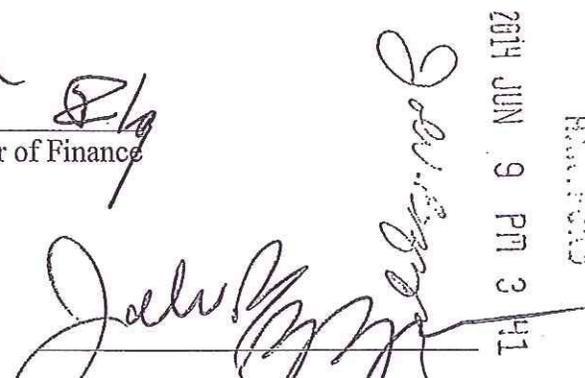
Section 12. The Mayor and City Treasurer, in the name of the City, are hereby authorized to, and if any such action shall heretofore have been taken, such action is hereby ratified and confirmed, (a) publish such notices, hold such hearings, make such representations and agreements, and take such other actions as shall be necessary to enable Bond Counsel to render its opinions as to the validity of the bonds and the exclusion of the interest on the bonds from gross income for federal income tax purposes, (b) make, execute and deliver all such additional and supplemental documents, including, but not limited to any tax compliance agreements, tax certificates, tax forms, investment agreements or assignments, (c) appoint any other consultants or professionals required and (d) do and perform such acts and take such actions as may be necessary or required for the consummation of the transactions provided for and contemplated by this ordinance.

Section [17] 13. The Mayor is authorized in the name and on behalf of the City to apply for and accept any and all Federal and State grants-in-aid of any of the Projects and is further authorized to expend said funds in accordance with the terms hereof and in connection therewith to contract in the name of the City with engineers, contractors and others.


Albert G. Ilg, Director of Finance

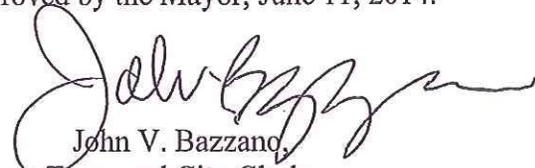
Attest:

Pedro E. Segarra, Mayor


John V. Bazzano, Town & City Clerk

TOWN & CITY CLERK
RECORDED
2014 JUN 9 PM 3 41

The ordinance was adopted by the Court of Common Council at a regular meeting held June 9, 2014 by roll-call vote 9 to 0, and approved by the Mayor, June 11, 2014.

Attest:

John V. Bazzano,
Town and City Clerk.

Copies to: Mayor, Chief Operating Officer, Corporation Counsel, Director of Finance, Director of Management and Budget, Director of Public Works, City Treasurer, Hartford Board of Education, Fire Chief, Police Chief, Development Services, Hartford Public Library, Tax Collector, Assessors Office and Town & City Clerk.

FINANCIAL RESOLUTION STW, AA, KKA, JC, RDJ, CRJ, KHK, DMD#1

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$9,000 in the Mayor's Office; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$10,000 in the Chief Operating Officer's office; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$50,000 in the Department of Communications and New Media; and further be it

RESOLVED, that the Court of Common Council has reduction of \$10,000; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$17,000 in the office of the Corporation Counsel; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$16,000 in MHIS; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$6,000 in the Office of Management and Budget. ; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$100,000 in the Department of Children, Families and Recreation; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$375,000 in the Fire Department. ; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$825,000 in the Police Department; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$100,000 in the Human Resource Department; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$200,000 in the Finance Department; and further be it

FINANCIAL RESOLUTION STW, AA, KKA, JC, RDJ, CRJ, KHK, DMD#1

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$420,000 in the Police Department representing a Police Class of 20 Officers effective January 1, 2015; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$105,000 in the Police Department for 19 civilian positions; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$180,000 in the Police Department for the recruitment of 10 Police Cadets; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$100,000 in the Department of Health and Human Services; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$1,710,000 in the Department of Debt Service; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect a reduction of \$3,815,000 in the Department of Benefits & Insurance; and further be it

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$129,000 in Sundry: \$50,000 is for Hartford 2000 Energy Improvement District Planning, and \$25,000 for Winter Fest, \$50,000 for Hartford Art Council, and \$4,000 for River Front Recapture, and be it further

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect an increase of \$500,000 in Non-Operating Department Expenditures.

FINANCIAL RESOLUTION MINORITY #1

RESOLVED, that the budget of the Office of the Registrars of Voters should be reduced by \$150,000; and be it further

RESOLVED, that those \$150,000 should be transferred to the SUNDRY account with the sole purpose of funding the 2014 General Election; and be it further

RESOLVED, that the Registrars of Voters should have access to that account on the last day of October 2014 to fund the November 4th Election.

FINANCIAL RESOLUTION LD, KKA, JC, RDJ, CRJ, KHK, DMD #2

RESOLVED that an additional \$9,000,000.00 for FY 2014/2015 be added to CIP Budget for Dillon Stadium.

NON-FINANCIAL RESOLUTION COUNCIL #1

WHEREAS, the City of Hartford, facing our next fiscal year, once again faces the challenge of balancing the budget; and

WHEREAS the persistence of this condition drains our resources, reduces services, hampers growth and threatens the vitality of our community,

WHEREAS the Court of Common Council is focused on finding long term solutions and developing new methods and ideas to achieve needed revenue and cost savings, and

WHEREAS, in spite of these financial circumstances, the future of the City remains bright; with thousands of units of housing being built downtown, crime in our neighborhoods reaching new lows, and sure signs of business growth; and

WHEREAS the success of the City rests in resolving the current budget crisis, while staying focused on the need of the community, and doing the work necessary to avoid future budget crises; and

WHEREAS the Court of Common Council will take such actions that are deemed necessary to bring Hartford's financial house in order, and

WHEREAS, structural reform of city government is required in order to resolve this on-going financial challenge, therefore, be it

RESOLVED, we, the members of the Court of Common Council, stand united and we will take the steps necessary to balance the budget and eliminate the mill rate increase recommended by the Mayor; and be it further

RESOLVED, That we will limit and reduce reliance upon one time solutions, and

RESOLVED, That we hereby amend the rules of the Hartford City Council and create a committee on Government Accountability, which shall take up all monthly and quarterly reports of the Mayor and all requests by the Council for action, and track implementation of all Council's legislative actions from the budget process; and no other general referrals from Council; and be it further

RESOLVED, That we ask the Mayor to comply with the budget provision of the Charter that requires the submission of a work plan from each department before the beginning of the fiscal year and as the charter provision requires the Mayor to approve such work plans before the start of the fiscal year, we hereby request said work plans and any subsequent revisions be submitted to Council for review by the Government Accountability Committee of the City Council; and be it further

RESOLVED, That in order to assist the Council in its future deliberations, we ask the administration to provide responses to each question asked during the budget process by May 31st, which shall be referred to the Government Accountability Committee; and be it further

NON-FINANCIAL RESOLUTION COUNCIL #1

RESOLVED, That we ask the Mayor to fully implement in Fiscal Year 2014-15 the recommendations of the Health & Pension Task force and the Tax Taskforce, and report quarterly on same to the Government Accountability Committee; and be it further

RESOLVED, That we call upon the hard working employees of Hartford to continue their efforts despite the challenging financial conditions; and be it further

RESOLVED, That we begin now to resolve the structural deficit by creating the Hartford Committee on the Restructuring of City Government (HCROCG). The membership of said Committee shall include three members of City Council one appointed by the Council President, one appointed by Majority Leader, and one appointed by the Minority Leader; and three members of the city administration appointed by the Mayor. In addition, there shall be one representative of the Hartford Fire-Fighters union, one representative of the Hartford Police union, one representative of the remaining city unions and three individuals, who are knowledgeable and experienced in restructuring organizations to be more efficient and less costly, who shall be appointed by the Mayor. The residence requirement is hereby waived for appointment to this committee. All members shall be confirmed by City Council by July 1, 2014. The Mayor and Council President shall jointly select the chairperson. The Corporation Counsel and the Legislative and Legal Advisor to the City Council shall staff the committee along with any other staff as needed and assigned, and be it further

RESOLVED, that the Committee's mission is to:

Consider, evaluate, and propose ideas for restructuring city government that will make our city more efficient and our budget more sustainable for at least the next five years without the need to increase taxes. They may evaluate the following ideas, but may also evaluate other ideas that Committee members, the Mayor, members of City Council and members of the public bring forward for discussion:

1. Evaluate the annual savings from the proposed "civilianization" of certain divisions in the Hartford Police Department, and explore the civilianization of additional divisions in the HPD, and a development of a City Towing service.
2. Explore the restructuring of the Fire Department to create an ambulance service within existing resources, so that we can bill insurance for the emergency medical assistance and transportation providing a long-term revenue stream to sustain the HFD.
3. Explore the creation of an Enterprise fund and shared service model between the Hartford Board of Education and the city (modeled after MHIS) for the management of our Parks and Recreation services. The Committee may analyze the projected fees that could be collected via a shared service entity for parks and fields, as well as the potential savings to both the Board of Education and the City. The Committee may investigate and consider the following when analyzing the potential functions of a shared service for Parks and Recreation:
 - a. Whether it would provide oversight and strategic direction for the maintenance and use of all of Hartford's parks, athletic fields and green spaces.

- b. The development and operation of a centralized field reservation system that is fair and transparent for our school and community athletic teams and collects the appropriate fees for the use of our fields and green spaces.
 - c. Staffing and organization for such an entity.
 - d. The role of the Hartford Parks Trust Fund.
 - e. The development of additional partnerships with KNOX, Inc. that improve the funding and maintenance of our parks and green spaces.
 - f. The role of other parks-related Commissions in the parks system.
4. Continue to modernize the Town Clerk's Office with the goal of having City Hall operate paperless within 4 years. Also explore new ways of using technology to improve and increase communication with our residents and increase transparency.
 5. Explore improvements in efficiency through implementation of **Lean Leadership** (Toyota) and/or **Six Sigma** (Motorola & GE) processes in all city departments.
 6. Explore reducing costs by evaluating the need for each of the services by the city and determining if some services should be changed, eliminated or reduced.
 7. Evaluate development of a system to track all City assets and reimbursement for damage to City assets.
 8. Provide a report on the status of all restructuring ideas and efforts. This report will also include the positive and negative considerations of each idea or effort, and the overall ongoing potential annual savings or revenue of each idea or effort. This report will be provided as an interim update to the Mayor and City Council before October 30, 2014, and as a final report with final recommendations by December 30, 2014.

NON-FINANCIAL RESOLUTION MINORITY # 2

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect...

The Office of the Corporation Counsel will utilize in-house staff to reduce any further use of or need for outside counsel.

NON-FINANCIAL RESOLUTION MINORITY # 3

RESOLVED, that the Mayor's Recommended Budget for Fiscal Year 2014-2015 be amended to reflect...

The IT Department will work with the Police Department to develop a system to track police overtime.

