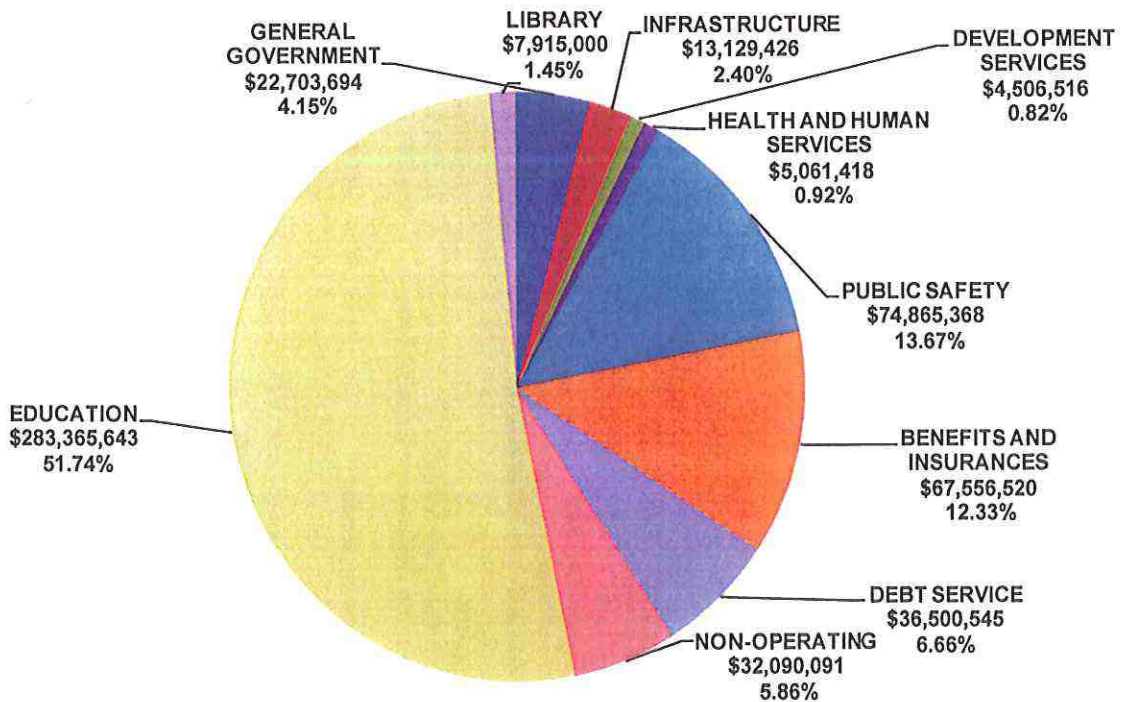
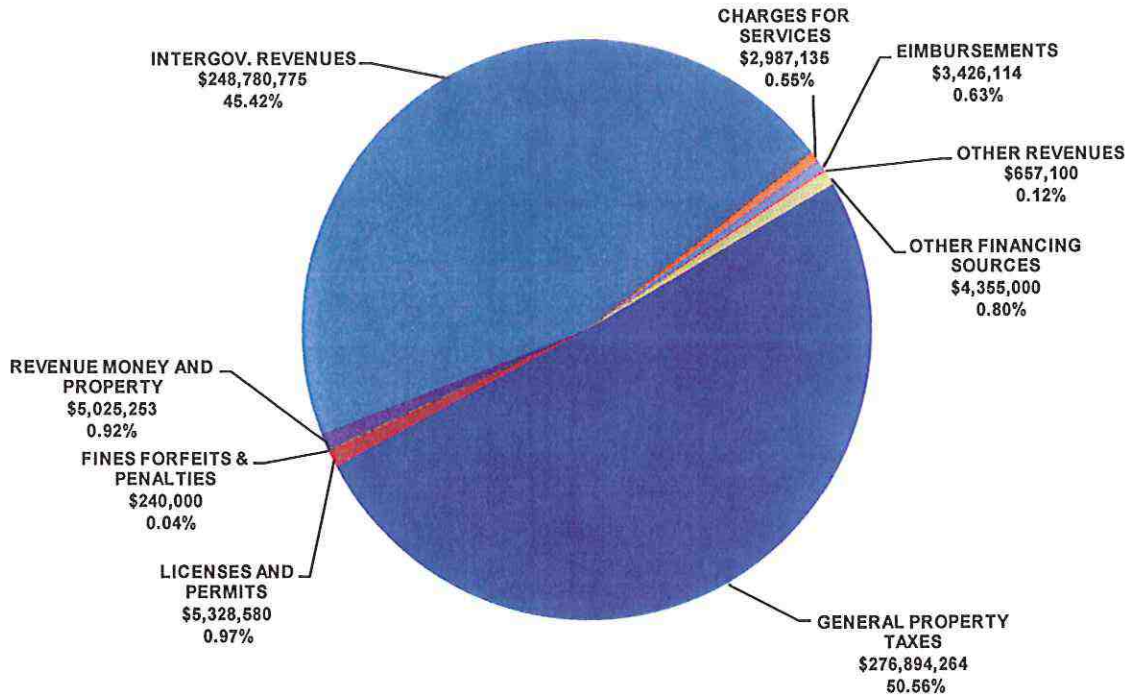


# City of Hartford

## General Fund Revenues and Expenditures

### Adopted Budget for Fiscal Year 2011-2012

### Totals \$547,694,221



**GENERAL FUND REVENUE AND EXPENDITURES**

**GENERAL FUND**

	FY 09 - 10	FY 10 - 11	FY 10 - 11	FY 11 - 12	FY 12 - 13	Adopted to Recommended \$ Variance	Adopted to Recommended % Change
	Actual	Adopted	Projected	Recommended	Forecast		
<b>Revenue Analysis</b>							
General Property Taxes	266,562,908	269,532,516	269,532,516	276,894,264	276,494,264	7,361,748	2.7%
Licenses and Permits	5,368,767	6,551,280	5,651,280	5,328,580	5,328,580	(1,222,700)	-18.7%
Fines, Forfeits & Penalties	240,471	231,500	231,500	240,000	240,000	8,500	3.7%
Revenue Money and Property	4,868,314	6,007,658	6,007,658	5,025,253	4,597,623	(982,405)	-16.4%
Intergovernmental Revenues	247,057,900	251,313,987	249,913,987	248,780,775	248,689,730	(2,533,212)	-1.0%
Charges for Services	2,896,052	2,668,472	2,668,472	2,987,135	2,987,135	318,663	11.9%
Reimbursements	4,214,535	3,371,142	3,371,142	3,426,114	3,426,114	54,972	1.6%
Other Revenues	2,367,223	1,280,050	980,050	657,100	657,100	(622,950)	-48.7%
Other Financing Sources	3,586,918	3,485,550	2,985,550	4,355,000	3,405,000	869,450	24.9%
<b>Fund Balance Applied to Balance Budget</b>	<b>(2,391,626)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>General Fund Total Revenues</b>	<b>534,771,462</b>	<b>544,442,155</b>	<b>541,342,155</b>	<b>547,694,221</b>	<b>545,825,546</b>	<b>3,252,066</b>	<b>0.6%</b>

**Expenditure Analysis**

General Government	19,831,803	19,887,473	19,887,473	22,703,694	23,384,943	2,816,221	14.2%
Infrastructure	12,522,366	13,096,926	13,096,926	13,129,426	13,523,309	32,500	0.2%
Development Services	4,342,413	4,263,495	4,263,945	4,506,516	4,641,712	243,021	5.7%
Health and Human Services	7,236,997	7,183,016	7,183,016	5,061,418	5,213,260	(2,121,598)	-29.5%
<b>Non-Public Safety Expenditures</b>	<b>43,933,579</b>	<b>44,430,910</b>	<b>44,431,360</b>	<b>45,401,054</b>	<b>46,763,224</b>	<b>970,144</b>	<b>2.2%</b>
Public Safety	70,928,149	75,810,089	75,810,089	74,865,368	78,146,373	(944,721)	-1.2%
<b>Public Safety Expenditures</b>	<b>70,928,149</b>	<b>75,810,089</b>	<b>75,810,089</b>	<b>74,865,368</b>	<b>78,146,373</b>	<b>(944,721)</b>	<b>-1.2%</b>
Operating Department Expenditures	114,861,728	120,240,999	120,241,449	120,266,422	124,909,597	25,423	0.0%
Benefits and Insurances	59,520,221	62,793,072	59,693,072	67,556,520	86,041,749	4,763,448	7.6%
Debt Service	33,002,830	34,376,000	34,376,000	36,500,545	35,956,102	2,124,545	6.2%
Non-Operating	34,917,682	33,313,083	33,313,083	32,090,091	33,172,532	(1,222,992)	-3.7%
<b>Sundry Expenditures</b>	<b>127,440,733</b>	<b>130,482,155</b>	<b>127,382,155</b>	<b>136,147,156</b>	<b>155,170,383</b>	<b>5,665,001</b>	<b>4.3%</b>
Municipal Expenditures	242,302,461	250,723,154	247,623,604	256,413,578	280,079,980	5,690,424	2.3%
Education	284,554,001	285,804,001	285,804,001	283,365,643	291,866,612	(2,438,358)	-0.9%
<b>Education Expenditures</b>	<b>284,554,001</b>	<b>285,804,001</b>	<b>285,804,001</b>	<b>283,365,643</b>	<b>291,866,612</b>	<b>(2,438,358)</b>	<b>-0.9%</b>
Hartford Public Library	7,915,000	7,915,000	7,915,000	7,915,000	8,073,300	0	0.0%
<b>Library Expenditures</b>	<b>7,915,000</b>	<b>7,915,000</b>	<b>7,915,000</b>	<b>7,915,000</b>	<b>8,073,300</b>	<b>0</b>	<b>0.0%</b>
<b>General Fund Total Expenditures</b>	<b>534,771,462</b>	<b>544,442,155</b>	<b>541,342,605</b>	<b>547,694,221</b>	<b>580,019,892</b>	<b>3,252,066</b>	<b>0.6%</b>

**General Fund Expenditures as a Percent of Total General Fund Budget**

<b>Department</b>	<b>FY 11-12 Recommended</b>	<b>Percent of Total General Fund Budget</b>
Mayor's Office	700,008	0.1%
Court of Common Council	616,070	0.1%
City Treasurer	522,266	0.1%
Registrars of Voters	813,909	0.1%
Corporation Counsel	1,773,651	0.3%
Town and City Clerk	839,583	0.2%
Internal Audit	478,281	0.1%
Office of Chief Operating Officer	1,015,928	0.2%
Communications & New Media	878,739	0.2%
<b>Total Appointed and Elected</b>	<b>7,638,435</b>	<b>1.4%</b>
Metro Hartford Information Services	3,327,195	0.6%
Finance	3,602,269	0.7%
Human Resources	1,210,925	0.2%
Office of Management and Budget	938,728	0.2%
Office of Children, Families & Recreation	5,986,142	1.1%
<b>Total Administrative Services</b>	<b>15,065,259</b>	<b>2.8%</b>
<b>Total General Government</b>	<b>22,703,694</b>	<b>4.1%</b>
Fire	32,480,668	5.9%
Police	37,363,787	6.8%
Emergency Services and Telecommunications	5,020,913	0.9%
<b>Total Public Safety</b>	<b>74,865,368</b>	<b>13.7%</b>
Public Works	13,129,426	2.4%
<b>Total Infrastructure</b>	<b>13,129,426</b>	<b>2.4%</b>
Development Services	4,506,516	0.8%
<b>Total Development Services</b>	<b>4,506,516</b>	<b>0.8%</b>
Health and Human Services	5,061,418	0.9%
<b>Total Health and Human Services</b>	<b>5,061,418</b>	<b>0.9%</b>
<b>Total Municipal Operating Departments</b>	<b>120,266,422</b>	<b>22.0%</b>
<b>Sundry</b>		
Benefits and Insurances	67,556,520	12.3%
Debt Service	36,500,545	6.7%
Non-Operating Department Expenditures	32,090,091	5.9%
<b>Total Sundry</b>	<b>136,147,156</b>	<b>24.9%</b>
<b>Total Municipal</b>	<b>256,413,578</b>	<b>46.8%</b>
Education	283,365,643	51.7%
<b>Total Education</b>	<b>283,365,643</b>	<b>51.7%</b>
Hartford Public Library	7,915,000	1.4%
<b>Total Hartford Public Library</b>	<b>7,915,000</b>	<b>1.4%</b>
<b>General Fund Total</b>	<b>547,694,221</b>	<b>100.0%</b>

## GENERAL FUND REVENUE BUDGET

Department	FY 09 - 10 Actual	FY 10 - 11 Adopted	FY 10 - 11 Projected	FY 11 - 12 Recommended	FY 12 - 13 Forecast	Adopted to Recommended \$ Variance	Adopted to Recommended % Change
Mayor's Office	493,749	1,600	1,600	1,600	1,600	0	0.0%
Court of Common Council	41	0	0	0	0	0	0.0%
Treasurer	1,533,031	1,281,050	1,131,050	809,000	809,000	(472,050)	-36.8%
Registrars of Voters	938	2,522	2,522	2,700	2,700	178	7.1%
Corporation Counsel	1,802,420	901,850	601,850	527,500	527,500	(374,350)	-41.5%
Town and City Clerk	1,873,580	1,742,650	1,742,650	2,061,825	2,061,825	319,175	18.3%
Internal Audit	0	0	0	0	0	0	0.0%
Office of Chief Operating Officer *	0	0	0	50,000	50,000	50,000	0.0%
Communications & New Media *	0	0	0	15,000	15,000	15,000	0.0%
<b>Total Appointed and Elected</b>	<b>5,703,759</b>	<b>3,929,672</b>	<b>3,479,672</b>	<b>3,467,625</b>	<b>3,467,625</b>	<b>(462,047)</b>	<b>-11.8%</b>
Metro Hartford Information Services	0	0	0	0	0	0	0.0%
Finance	325,101,412	331,834,350	331,084,350	339,504,604	337,776,842	7,670,254	2.3%
Human Resources	10,309	13,000	13,000	10,250	10,250	(2,750)	-21.2%
Human Relations	0	69,048	69,048	0	0	(69,048)	-100.0%
Office of Management and Budget	14,760	15,000	15,000	150,000	150,000	135,000	900.0%
Office for Youth Services	40,235	0	0	0	0	0	0.0%
Office for Young Children	0	0	0	0	0	0	0.0%
Office of Capital Assets	0	138,017	138,017	0	0	(138,017)	-100.0%
Office of Children, Families & Recreation *	0	0	0	31,000	31,000	31,000	0.0%
<b>Total Administrative Services</b>	<b>325,166,716</b>	<b>332,069,415</b>	<b>331,319,415</b>	<b>339,695,854</b>	<b>337,968,092</b>	<b>7,626,439</b>	<b>2.3%</b>
<b>Total General Government</b>	<b>330,870,475</b>	<b>335,999,087</b>	<b>334,799,087</b>	<b>343,163,479</b>	<b>341,435,717</b>	<b>7,164,392</b>	<b>2.1%</b>
Public Works	1,492,702	1,646,442	1,646,442	1,701,145	1,701,145	54,703	3.3%
Total Infrastructure	1,492,702	1,646,442	1,646,442	1,701,145	1,701,145	54,703	3.3%
Development Services	6,706,871	7,739,213	6,839,213	6,345,660	6,345,660	(1,393,553)	-18.0%
Total Development Services	6,706,871	7,739,213	6,839,213	6,345,660	6,345,660	(1,393,553)	-18.0%
Health and Human Services	1,731,418	1,500,150	1,500,150	1,437,864	1,437,864	(62,286)	-4.2%
Total Health and Human Services	1,731,418	1,500,150	1,500,150	1,437,864	1,437,864	(62,286)	-4.2%
Total Non-Public Safety Dept.	340,801,466	346,884,892	344,784,892	352,648,148	350,920,386	5,763,256	1.7%
Fire	176,022	181,280	181,280	203,780	203,780	22,500	12.4%
Police	1,874,189	2,176,250	2,026,250	2,262,600	2,262,600	86,350	4.0%
Emergency Services and Telecommunications	468,101	320,250	320,250	471,250	471,250	151,000	47.2%
Total Public Safety Dept.	2,518,312	2,677,780	2,527,780	2,937,630	2,937,630	259,850	9.7%
Total Operating Dept.	343,319,778	349,562,672	347,312,672	355,585,778	353,858,016	6,023,106	1.7%
Non-Operating Department Expenditures	253,242	250,000	250,000	0	0	(250,000)	-100.0%
Total Non-Operating Department Exp.	253,242	250,000	250,000	0	0	(250,000)	-100.0%
Total Sundry	253,242	250,000	250,000	0	0	(250,000)	-100.0%
Total Municipal	343,573,020	349,812,672	347,562,672	355,585,778	353,858,016	5,773,106	1.7%
Education	193,590,069	194,629,483	193,779,483	192,108,443	191,967,530	(2,521,040)	-1.3%
Total Education	193,590,069	194,629,483	193,779,483	192,108,443	191,967,530	(2,521,040)	-1.3%
Library	0	0	0	0	0	0	0.0%
Total Library	0	0	0	0	0	0	0.0%
<b>Fund Balance used in Budgetary Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>General Fund Total</b>	<b>537,163,088</b>	<b>544,442,155</b>	<b>541,342,155</b>	<b>547,694,221</b>	<b>545,825,546</b>	<b>3,252,066</b>	<b>0.6%</b>

\* Office of Chief Operating Officer, Office of Children, Families and Recreation and Communications &amp; Media were established in 2011-2012.

GENERAL FUND EXPENDITURES BUDGET

Department	FY 09 - 10 Actual	FY 10 - 11 Adopted	FY 10 - 11 Projected	FY 11 - 12 Recommended	FY 12 - 13 Forecast	Adopted to Recommended \$ Variance	Adopted to Recommended % Change
Mayor's Office	1,631,928	1,200,103	1,200,103	700,008	721,326	(500,095)	-41.7%
Court of Common Council	580,671	616,070	616,070	616,070	634,552	0	0.0%
City Treasurer	522,273	522,266	522,266	522,266	537,934	0	0.0%
Registrars of Voters	671,578	813,909	813,909	813,909	838,326	0	0.0%
Corporation Counsel	1,576,524	1,555,513	1,555,513	1,773,651	1,826,861	218,138	14.0%
Town and City Clerk	816,364	812,528	812,528	839,583	864,771	27,055	3.3%
Internal Audit	465,167	478,281	478,281	478,281	492,629	0	0.0%
Office of Chief Operating Officer *	0	0	0	1,015,928	1,046,226	1,015,928	0.0%
Communications & New Media *	0	0	0	878,739	905,101	878,739	0.0%
<b>Total Appointed and Elected</b>	<b>6,266,505</b>	<b>5,998,670</b>	<b>5,998,670</b>	<b>7,638,435</b>	<b>7,867,726</b>	<b>1,639,765</b>	<b>27.3%</b>
Metro Hartford Information Services	3,545,282	3,431,174	3,431,174	3,427,195	3,427,010	(103,979)	-3.0%
Finance	3,517,328	3,892,749	3,892,749	3,602,269	3,710,338	(290,480)	-7.5%
Human Resources	1,230,374	1,280,256	1,280,256	1,210,925	1,247,253	(69,331)	-5.4%
Human Relations	692,120	687,941	687,941	938,728	966,890	(297,400)	-24.1%
Office of Management and Budget	1,190,372	1,236,128	1,236,128	0	0	(2,761,699)	-100.0%
Office for Youth Services	2,761,166	2,761,699	2,761,699	0	0	(584,256)	-100.0%
Office for Young Children	628,656	584,256	584,256	0	0	(14,600)	-100.0%
Office of Capital Assets	0	14,600	14,600	0	0	5,986,142	0.0%
Office of Children, Families & Recreation *	0	0	0	15,065,259	15,517,217	1,176,456	8.5%
<b>Total Administrative Services</b>	<b>13,565,298</b>	<b>13,888,803</b>	<b>13,888,803</b>	<b>15,065,259</b>	<b>15,517,217</b>	<b>1,176,456</b>	<b>8.5%</b>
<b>Total General Government</b>	<b>19,831,803</b>	<b>19,887,473</b>	<b>19,887,473</b>	<b>22,703,694</b>	<b>23,384,943</b>	<b>2,816,221</b>	<b>14.2%</b>
Public Works	12,522,366	13,096,926	13,096,926	13,129,426	13,523,309	32,500	0.2%
Total Infrastructure	12,522,366	13,096,926	13,096,926	13,129,426	13,523,309	32,500	0.2%
Development Services	4,342,413	4,263,495	4,263,495	4,506,516	4,641,712	243,021	5.7%
Total Development Services	4,342,413	4,263,495	4,263,495	4,506,516	4,641,712	243,021	5.7%
Health and Human Services	7,236,997	7,183,016	7,183,016	5,061,418	5,213,260	(2,121,598)	-29.5%
Total Health and Human Services	7,236,997	7,183,016	7,183,016	5,061,418	5,213,260	(2,121,598)	-29.5%
<b>Total Non-Public Safety Dept.</b>	<b>43,933,579</b>	<b>44,430,910</b>	<b>44,430,910</b>	<b>45,401,054</b>	<b>46,763,224</b>	<b>970,144</b>	<b>2.2%</b>
Fire	30,804,991	32,362,602	32,362,602	32,480,668	33,455,140	118,066	0.4%
Police	36,527,223	39,261,018	39,261,018	37,363,787	39,519,694	(1,897,231)	-4.8%
Emergency Services and Telecommunications	3,595,935	4,186,469	4,186,469	5,020,913	5,171,539	834,444	19.9%
<b>Total Public Safety Dept.</b>	<b>70,928,149</b>	<b>75,810,089</b>	<b>75,810,089</b>	<b>74,865,368</b>	<b>78,146,373</b>	<b>(944,721)</b>	<b>-1.2%</b>
Total Operating Dept.	114,861,728	120,240,999	120,240,999	120,266,422	124,909,597	25,423	0.0%
Benefits and Insurances	59,520,221	62,793,072	59,693,072	67,556,520	86,041,749	4,763,448	7.6%
Debt Service	33,002,830	34,376,000	34,376,000	36,500,545	35,956,102	2,124,545	6.2%
Non-Operating Department Expenditures	34,917,692	33,313,083	33,313,083	32,090,091	33,172,532	(1,222,992)	-3.7%
<b>Total Sundry</b>	<b>127,440,733</b>	<b>130,482,155</b>	<b>127,382,155</b>	<b>136,147,156</b>	<b>155,170,383</b>	<b>5,665,001</b>	<b>4.3%</b>
Total Municipal	242,302,461	250,723,154	247,623,154	256,413,578	280,079,980	5,690,424	2.3%
Education	284,554,001	285,804,001	285,804,001	283,365,643	291,866,612	(2,438,358)	-0.9%
Hartford Public Library	284,554,001	285,804,001	285,804,001	283,365,643	291,866,612	(2,438,358)	-0.9%
Total Education	7,915,000	7,915,000	7,915,000	7,915,000	8,073,300	0	0.0%
Hartford Public Library	7,915,000	7,915,000	7,915,000	7,915,000	8,073,300	0	0.0%
<b>Total Hartford Public Library</b>	<b>534,771,462</b>	<b>544,442,155</b>	<b>541,342,155</b>	<b>547,694,221</b>	<b>580,019,892</b>	<b>\$3,252,066</b>	<b>0.6%</b>

\* The Office of the Chief Operating Officer, the Office of Children, Families and Recreation and Communications & New Media were established in Fiscal Year 2011-2012

## ALL FUNDS REVENUE BUDGET SUMMARY - FISCAL YEAR 2011-2012

Department	Municipal General Fund Operating Departments	Municipal Other Fund Operating Departments	Capital Improvement Plan	Education Other Funds	Library Other Funds	TOTAL ALL FUNDS
Mayor's Office	1,600	0	0	0	0	1,600
Court of Common Council	0	580,180	0	0	0	580,180
Treasurer	809,000	0	0	0	0	809,000
Registrars of Voters	2,700	0	0	0	0	2,700
Corporation Counsel	527,500	0	0	0	0	527,500
Town and City Clerk	2,061,825	53,909	0	0	0	2,115,734
Internal Audit	0	0	0	0	0	0
Office of Chief Operating Officer	50,000	0	0	0	0	50,000
Communications & New Media	15,000	0	0	0	0	15,000
<b>Total Appointed and Elected</b>	<b>3,467,625</b>	<b>634,089</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,101,714</b>
Metro Hartford Information Services	0	0	0	0	0	0
Finance	339,504,604	0	0	0	0	339,504,604
Human Resources	10,250	0	0	0	0	10,250
Office of Management and Budget	150,000	0	0	0	0	150,000
Office of Children, Families & Recreation	31,000	15,884,329	0	0	0	15,915,329
<b>Total Administrative Services</b>	<b>339,695,854</b>	<b>15,884,329</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>355,580,183</b>
<b>Total General Government</b>	<b>343,163,479</b>	<b>16,518,418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>359,681,897</b>
Public Works	1,701,145	2,383,039	0	0	0	4,084,184
<b>Total Infrastructure</b>	<b>1,701,145</b>	<b>2,383,039</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,084,184</b>
Development Services	6,345,660	61,277,552	0	0	0	67,623,212
<b>Total Development Services</b>	<b>6,345,660</b>	<b>61,277,552</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,623,212</b>
Health and Human Services	1,437,864	11,145,445	0	0	0	12,583,309
<b>Total Health and Human Services</b>	<b>1,437,864</b>	<b>11,145,445</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,583,309</b>
<b>Total Non-Public Safety Dept.</b>	<b>352,648,148</b>	<b>91,324,454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>443,972,602</b>
Fire	203,780	0	0	0	0	203,780
Police	2,262,600	11,887,680	0	0	0	14,150,280
Emergency Services and Telecommunications	471,250	1,295,413	0	0	0	1,766,663
<b>Total Public Safety Dept.</b>	<b>2,937,630</b>	<b>13,183,093</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,120,723</b>
Various Depts						
<b>Total Operating Dept.</b>	<b>355,585,778</b>	<b>104,507,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>460,093,325</b>
Benefits and Insurances	0	0	0	0	0	0
Debt Service (821)	0	0	0	0	0	0
Non-Operating Department Expenditures	0	0	0	0	0	0
<b>Total Sundry</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Improvement*	0	0	25,420,000	0	0	25,420,000
<b>Total Capital Improvement</b>	<b>0</b>	<b>0</b>	<b>25,420,000</b>	<b>0</b>	<b>0</b>	<b>25,420,000</b>
<b>Total Municipal</b>	<b>355,585,778</b>	<b>104,507,547</b>	<b>25,420,000</b>	<b>0</b>	<b>0</b>	<b>485,513,325</b>
Education	192,108,443	0	0	112,429,186	0	304,537,629
<b>Total Education</b>	<b>192,108,443</b>	<b>0</b>	<b>0</b>	<b>112,429,186</b>	<b>0</b>	<b>304,537,629</b>
Hartford Public Library	0	0	0	0	1,869,165	1,869,165
<b>Total Hartford Public Library</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,869,165</b>	<b>1,869,165</b>
<b>Fund Total</b>	<b>547,694,221</b>	<b>104,507,547</b>	<b>25,420,000</b>	<b>112,429,186</b>	<b>1,869,165</b>	<b>791,920,119</b>

Note:

\*based on the FY 11-12 Recommended Budget Capital Improvement appropriation

## ALL FUNDS EXPENDITURES BUDGET SUMMARY - FISCAL YEAR 2011-2012

Department	Municipal General Fund Operating Departments	Municipal Other Fund Operating Departments	Capital Improvement Plan	Education Other Funds	Library Other Funds	TOTAL ALL FUNDS
Mayor's Office	700,008	0	0	0	0	700,008
Court of Common Council	616,070	580,180	0	0	0	1,196,250
Treasurer	522,266	0	0	0	0	522,266
Registrars of Voters	813,909	0	0	0	0	813,909
Corporation Counsel	1,773,651	0	0	0	0	1,773,651
Town and City Clerk	839,583	53,909	0	0	0	893,492
Internal Audit	478,281	0	0	0	0	478,281
Office of Chief Operating Officer	1,015,928	0	0	0	0	1,015,928
Communications & New Media	878,739	0	0	0	0	878,739
<b>Total Appointed and Elected</b>	<b>7,638,435</b>	<b>634,089</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,272,524</b>
Metro Hartford Information Services	3,327,195	0	0	0	0	3,327,195
Finance	3,602,269	0	0	0	0	3,602,269
Human Resources	1,210,925	0	0	0	0	1,210,925
Office of Management and Budget	938,728	0	0	0	0	938,728
Office of Children, Families & Recreation	5,986,142	15,884,329	0	0	0	21,870,471
<b>Total Administrative Services</b>	<b>15,065,259</b>	<b>15,884,329</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,949,588</b>
<b>Total General Government</b>	<b>22,703,694</b>	<b>16,518,418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,222,112</b>
Public Works	13,129,426	2,383,039	0	0	0	15,512,465
<b>Total Infrastructure</b>	<b>13,129,426</b>	<b>2,383,039</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,512,465</b>
Development Services	4,506,516	61,277,552	0	0	0	65,784,068
<b>Total Development Services</b>	<b>4,506,516</b>	<b>61,277,552</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,784,068</b>
Health and Human Services	5,061,418	11,145,445	0	0	0	16,206,863
<b>Total Health and Human Services</b>	<b>5,061,418</b>	<b>11,145,445</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,206,863</b>
<b>Total Non-Public Safety Dept.</b>	<b>45,401,054</b>	<b>91,324,454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>136,725,508</b>
Fire	32,480,668	0	0	0	0	32,480,668
Police	37,363,787	11,887,680	0	0	0	49,251,467
Emergency Services and Telecommunications	5,020,913	1,295,413	0	0	0	6,316,326
<b>Total Public Safety Dept.</b>	<b>74,865,368</b>	<b>13,183,093</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>88,048,461</b>
<b>Total Operating Dept.</b>	<b>120,266,422</b>	<b>104,507,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224,773,969</b>
Benefits and Insurances	67,556,520	0	0	0	0	67,556,520
Debt Service (821)	36,500,545	0	0	0	0	36,500,545
Non-Operating Department Expenditures	32,090,091	0	0	0	0	32,090,091
<b>Total Sundry</b>	<b>136,147,156</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>136,147,156</b>
Capital improvement*	0	0	25,420,000	0	0	25,420,000
<b>Total Capital Improvement</b>	<b>0</b>	<b>0</b>	<b>25,420,000</b>	<b>0</b>	<b>0</b>	<b>25,420,000</b>
<b>Total Municipal</b>	<b>256,413,578</b>	<b>104,507,547</b>	<b>25,420,000</b>	<b>0</b>	<b>0</b>	<b>386,341,125</b>
Education*	283,365,643	0	0	112,429,186	0	395,794,829
<b>Total Education</b>	<b>283,365,643</b>	<b>0</b>	<b>0</b>	<b>112,429,186</b>	<b>0</b>	<b>395,794,829</b>
Hartford Public Library	7,915,000	0	0	0	1,869,165	9,784,165
<b>Total Hartford Public Library</b>	<b>7,915,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,869,165</b>	<b>9,784,165</b>
<b>Fund Total</b>	<b>547,694,221</b>	<b>104,507,547</b>	<b>25,420,000</b>	<b>112,429,186</b>	<b>1,869,165</b>	<b>791,920,119</b>

Note:

\*based on the FY 11-12 Recommended Budget Capital Improvement appropriation

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS\***  
For the Year Ended June 30, 2010  
(In Thousands)

	General	Capital Improvement Fund	Community Development Loan and Grant	Debt Service	Educational Grants	Nonmajor Governmental Funds	Total Governmental Funds
<b>REVENUES</b>							
Property taxes	\$ 266,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 266,990
Licenses, permits, and other charges	5,608	-	-	-	-	-	5,608
Intergovernmental revenues	267,840	91,420	-	-	96,362	101,134	556,756
Charges for services	2,175	-	-	-	-	6,602	8,777
Use of property	4,368	-	-	-	-	-	4,368
Investment income (loss)	1,027	-	209	-	-	2,083	3,319
Miscellaneous	3,028	-	869	-	11,120	2,432	17,449
<b>Total revenues</b>	<b>551,036</b>	<b>91,420</b>	<b>1,078</b>	<b>-</b>	<b>107,482</b>	<b>112,251</b>	<b>863,267</b>
<b>EXPENDITURES</b>							
Current:							
General government	19,831	-	-	-	-	1,811	21,642
Public safety	70,756	-	-	-	-	9,043	79,799
Public works	12,522	-	-	-	-	7,597	20,119
Development and community affairs	4,342	-	2,693	-	-	54,822	61,857
Human services	7,237	-	-	-	-	24,019	31,256
Education	305,210	-	-	-	103,398	12,424	421,032
Recreation and culture	-	-	-	-	-	9,145	9,145
Benefits and insurance	55,791	-	-	-	-	-	55,791
Other	31,042	-	-	-	-	-	31,042
Capital outlay	-	115,275	-	-	-	4,000	119,275
Debt service	-	364	-	33,278	-	3,521	37,163
<b>Total expenditures</b>	<b>506,731</b>	<b>115,639</b>	<b>2,693</b>	<b>33,278</b>	<b>103,398</b>	<b>126,382</b>	<b>888,121</b>
<b>Excess (deficiency) of over expenditures</b>	<b>44,305</b>	<b>(24,219)</b>	<b>(1,615)</b>	<b>(33,278)</b>	<b>4,084</b>	<b>(14,131)</b>	<b>(24,854)</b>
<b>OTHER FINANCING SOURCES</b>							
Transfers in	2,884	1,500	-	33,003	2,613	12,233	52,233
Transfers out	(44,854)	(944)	-	-	-	(5,085)	(50,883)
Issuance of refunding bonds	-	-	-	12,150	-	-	12,150
Issuance of Bonds	-	10,000	-	-	-	4,000	14,000
Bond premium	-	364	-	1,369	-	63	1,796
Payment to Escrow	-	-	-	(13,244)	-	-	(13,244)
<b>Total other financing sources</b>	<b>(41,970)</b>	<b>10,920</b>	<b>-</b>	<b>33,278</b>	<b>2,613</b>	<b>11,211</b>	<b>16,052</b>
<b>Net change in fund balances (deficits)</b>	<b>2,335</b>	<b>(13,299)</b>	<b>(1,615)</b>	<b>-</b>	<b>6,697</b>	<b>(2,920)</b>	<b>(8,802)</b>
<b>FUND BALANCES (DEFICITS), of year</b>	<b>16,313</b>	<b>64,563</b>	<b>5,251</b>	<b>146</b>	<b>216</b>	<b>33,527</b>	<b>120,016</b>
<b>FUND BALANCES, end of year</b>	<b>\$ 18,648</b>	<b>\$ 51,264</b>	<b>\$ 3,636</b>	<b>\$ 146</b>	<b>\$ 6,913</b>	<b>\$ 30,607</b>	<b>\$ 111,214</b>

\* FY 09-10 Comprehensive Annual Financial Report



GENERAL FUND POSITIONS and FULL TIME EQUIVALENTS (FTE)

	Actual FY 09-10		Adopted FY 10-11		Projected FY 10-11		Recommended FY 11-12		Forecast FY 12-13	
	Positions	FTEs	Positions	FTEs	Positions	FTEs	Positions	FTEs	Positions	FTEs
<b>Non-Public Safety Departments</b>										
Mayor's Office	23	23.3	20	19.5	20	19.5	10	10.0	10	10.0
Court of Common Council	9	9.0	9	9.0	9	9.0	9	9.0	9	9.0
Treasurer	10	7.2	10	7.2	10	7.2	10	6.8	10	6.8
Registrars of Voters	8	6.5	8	8.0	8	8.0	8	8.0	8	8.0
Corporation Counsel	17	16.3	17	16.5	18	17.5	21	21.0	21	21.0
Town and City Clerk	13	13.0	14	14.0	14	14.0	15	15.0	15	15.0
Internal Audit	5	5.0	5	5.0	5	5.0	5	5.0	5	5.0
Office of Chief Operating Officer *	0	0.0	0	0.0	0	0.0	13	13.0	13	13.0
Communications & New Media *	0	0.0	0	0.0	0	0.0	8	8.0	8	8.0
<b>Total Appointed and Elected</b>	<b>85</b>	<b>80.3</b>	<b>83</b>	<b>79.2</b>	<b>84</b>	<b>80.2</b>	<b>99</b>	<b>95.8</b>	<b>99</b>	<b>95.8</b>
Metro Hartford Information Services	18	18.0	17	17.0	17	17.0	17	17.0	17	17.0
Finance	54	52.3	53	53.3	53	50.3	45	45.3	45	45.3
Human Resources	13	13.0	13	13.0	13	13.0	15	15.0	15	15.0
Human Relations	8	8.0	8	8.0	8	8.0	0	0.0	0	0.0
Office of Management and Budget	12	12.0	12	12.0	12	12.0	12	11.5	12	11.5
Office for Youth Services	5	5.0	5	5.0	5	5.0	0	0.0	0	0.0
Office for Young Children	3	2.3	3	3.0	3	3.0	0	0.0	0	0.0
Office of Capital Assets	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Office of Children, Families & Recreation *	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
<b>Total Administrative Services</b>	<b>113</b>	<b>110.6</b>	<b>111</b>	<b>111.3</b>	<b>111</b>	<b>108.3</b>	<b>106</b>	<b>105.8</b>	<b>106</b>	<b>105.8</b>
<b>Total General Government</b>	<b>198</b>	<b>190.9</b>	<b>194</b>	<b>190.5</b>	<b>195</b>	<b>188.5</b>	<b>205</b>	<b>201.6</b>	<b>205</b>	<b>201.6</b>
Public Works	195	191.0	196	195.0	199	198.0	224	212.5	224	212.5
<b>Total Infrastructure</b>	<b>195</b>	<b>191.0</b>	<b>196</b>	<b>195.0</b>	<b>199</b>	<b>198.0</b>	<b>224</b>	<b>212.5</b>	<b>224</b>	<b>212.5</b>
Development Services	53	52.1	54	51.6	55	53.2	56	54.5	56	54.5
<b>Total Development Services</b>	<b>53</b>	<b>52.1</b>	<b>54</b>	<b>51.6</b>	<b>55</b>	<b>53.2</b>	<b>56</b>	<b>54.5</b>	<b>56</b>	<b>54.5</b>
Health and Human Services	50	48.0	50	48.2	50	42.0	42	40.2	42	40.2
<b>Total Health and Human Services</b>	<b>50</b>	<b>48.0</b>	<b>50</b>	<b>48.2</b>	<b>50</b>	<b>42.0</b>	<b>42</b>	<b>40.2</b>	<b>42</b>	<b>40.2</b>
<b>Total Non-Public Safety</b>	<b>496</b>	<b>482.0</b>	<b>494</b>	<b>485.3</b>	<b>499</b>	<b>481.7</b>	<b>527</b>	<b>508.8</b>	<b>527</b>	<b>508.8</b>
<b>Public Safety Departments</b>										
Fire (sworn)	382	382.0	399	378.0	385	362.1	379	378.0	367	366.0
Fire (non-sworn)	8	8.0	8	8.0	8	8.0	8	7.0	8	7.0
<b>Fire Total</b>	<b>390</b>	<b>390.0</b>	<b>407</b>	<b>386.0</b>	<b>393</b>	<b>370.1</b>	<b>387</b>	<b>385.0</b>	<b>375</b>	<b>373.0</b>
Police (sworn)	448	448.0	465	456.0	458	437.2	483	462.0	485	485.0
Police (non-sworn)	60	60.0	60	60.0	60	60.0	56	55.3	56	56.0
<b>Police Total</b>	<b>508</b>	<b>508.0</b>	<b>525</b>	<b>516.0</b>	<b>518</b>	<b>497.2</b>	<b>539</b>	<b>517.3</b>	<b>541</b>	<b>541.0</b>
Emergency Services and Telecommunications	69	69.0	69	69.0	69	57.9	78	78.0	78	78.0
<b>Total Public Safety</b>	<b>967</b>	<b>967.0</b>	<b>1,001</b>	<b>971.0</b>	<b>980</b>	<b>925.2</b>	<b>1,004</b>	<b>980.3</b>	<b>994</b>	<b>992.0</b>
<b>Total</b>	<b>1,463</b>	<b>1,449.0</b>	<b>1,495</b>	<b>1,456.3</b>	<b>1,479</b>	<b>1,406.9</b>	<b>1,531</b>	<b>1,489.1</b>	<b>1,521</b>	<b>1,500.8</b>

\* The Office of the Chief Operating Officer, the Office of Children, Families and Recreation and Communications & New Media were established in 2011-2012.

