

GENERAL FUND REVENUE AND EXPENDITURES

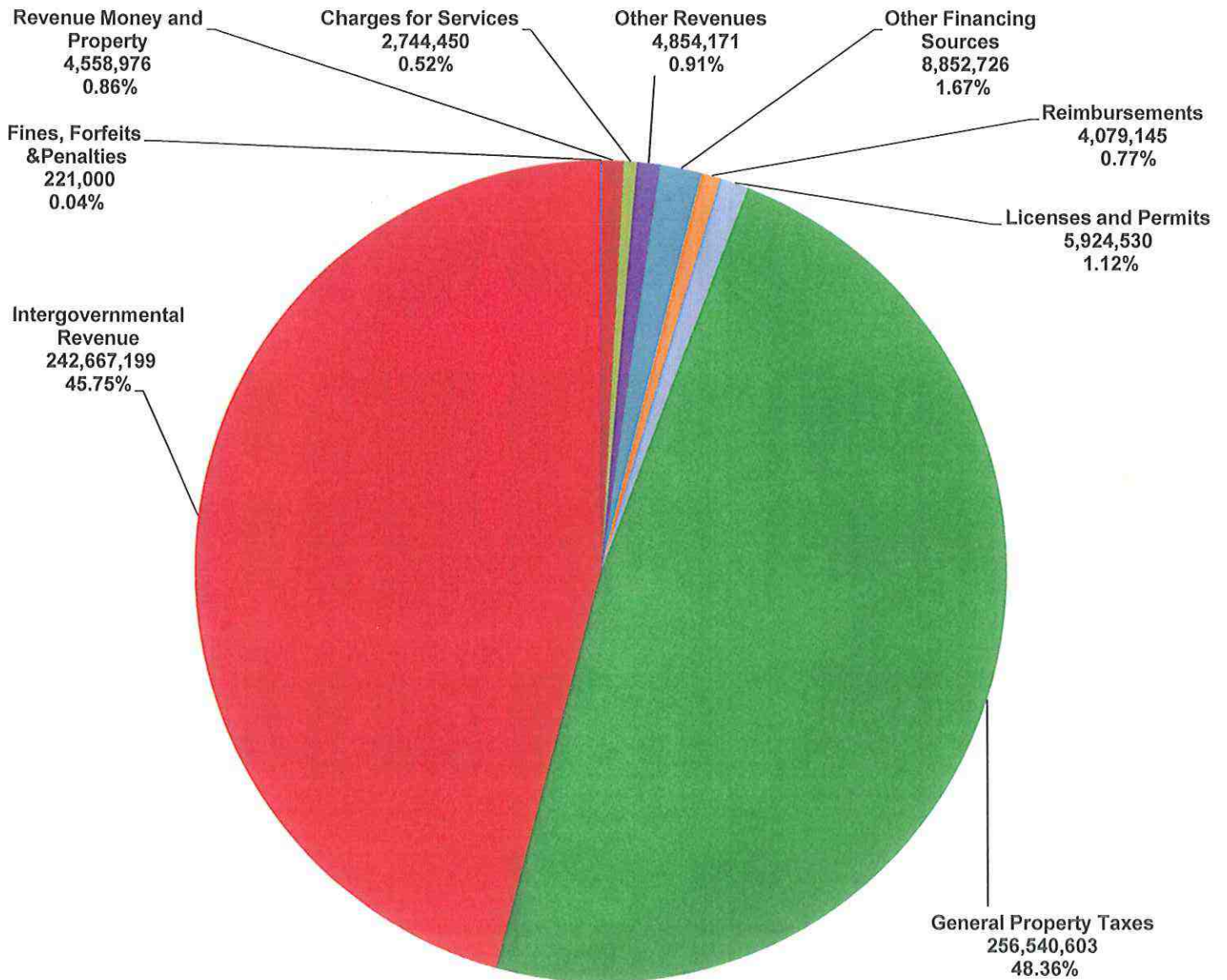
GENERAL FUND

	<u>FY 11 - 12</u>	<u>FY 12 - 13</u>	<u>FY 12 - 13</u>	<u>FY 13 - 14</u>	<u>FY 14 - 15</u>	<u>Recommended</u>	<u>Recommended</u>
	<u>Actual</u>	<u>Adopted</u>	<u>Revised</u>	<u>Recommended</u>	<u>Forecast</u>	<u>FY 13-14 to</u>	<u>FY 13-14 to</u>
						<u>Adopted FY 12-13</u>	<u>Adopted FY 12-13</u>
						<u>\$ Variance</u>	<u>% Variance</u>
Revenue Analysis							
General Property Taxes	276,095,481	251,238,853	251,238,853	256,540,603	261,031,187	5,301,750	2.1%
Licenses and Permits	6,082,301	5,917,530	5,917,530	5,924,530	6,496,230	7,000	0.1%
Fines, Forfeits & Penalties	215,971	221,000	221,000	221,000	236,000	0	0.0%
Revenue Money and Property	4,972,890	2,234,448	2,234,448	4,558,976	4,584,476	2,324,528	104.0%
Intergovernmental Revenues	252,345,303	265,450,349	265,450,349	242,667,199	237,048,899	(22,783,150)	-8.6%
Charges for Services	3,009,212	2,954,647	2,954,647	2,744,450	2,851,050	(210,197)	-7.1%
Reimbursements	3,401,598	4,643,557	4,643,557	4,079,145	4,079,145	(564,412)	-12.2%
Other Revenues	1,879,591	3,282,956	3,282,956	4,854,171	1,055,371	1,571,215	47.9%
Other Financing Sources	3,051,847	4,327,641	4,327,641	8,852,726	3,005,000	4,525,085	104.6%
General Fund Total Revenues	551,054,194	540,270,981	540,270,981	530,442,800	520,387,358	(9,828,181)	-1.8%
Expenditure Analysis							
General Government	21,564,400	21,954,030	21,954,030	20,959,552	21,483,539	(994,478)	-4.5%
Infrastructure	13,161,760	13,457,183	13,457,183	13,098,171	13,425,627	(359,012)	-2.7%
Development Services	4,605,431	5,066,738	5,066,738	4,806,480	4,926,643	(260,258)	-5.1%
Health and Human Services	4,703,018	5,553,837	5,553,837	5,368,247	5,502,453	(185,590)	-3.3%
Non-Public Safety Expenditures	44,034,609	46,031,788	46,031,788	44,232,450	45,338,262	(1,799,338)	-3.9%
Public Safety	73,553,749	73,956,231	73,956,231	76,314,290	78,222,147	2,358,059	3.2%
Public Safety Expenditures	73,553,749	73,956,231	73,956,231	76,314,290	78,222,147	2,358,059	3.2%
Operating Department Expenditures	117,588,358	119,988,019	119,988,019	120,546,740	123,560,409	558,721	0.5%
Benefits and Insurances	67,598,186	59,401,678	59,401,678	73,353,677	94,701,275	13,951,999	23.5%
Debt Service	36,004,151	36,620,545	36,620,545	26,094,532	34,781,352	(10,526,013)	-28.7%
Non-Operating	32,380,917	32,037,551	32,037,551	32,703,488	32,343,449	665,937	2.1%
Sundry Expenditures	135,983,254	128,059,774	128,059,774	132,151,697	161,826,076	4,091,923	3.2%
Municipal Expenditures	253,571,612	248,047,793	248,047,793	252,698,437	285,386,485	4,650,644	1.9%
Education	284,008,188	284,008,188	284,008,188	283,008,188	283,008,183	(1,000,000)	-0.4%
Education Expenditures	284,008,188	284,008,188	284,008,188	283,008,188	283,008,183	(1,000,000)	-0.4%
Hartford Public Library	7,915,000	8,215,000	8,215,000	8,215,000	8,215,000	0	0.0%
Library Expenditures	7,915,000	8,215,000	8,215,000	8,215,000	8,215,000	0	0.0%
General Fund Total Expenditures	545,494,800	540,270,981	540,270,981	543,921,625	576,609,673	3,650,644	0.7%
Actual Fund Balance Increase / (Decrease)	5,559,394	-	-	(13,478,825)	(56,222,315)	-	-

(1) For FY 13-14 Recommended and FY 14-15 Forecast, excludes \$1,000,000 in "Non-School Construction Capital" Bringing The Total BOE General Fund Expense To \$284,008,188. This Corresponds To The State Amount Associated With "Minimum Budget Requirements".

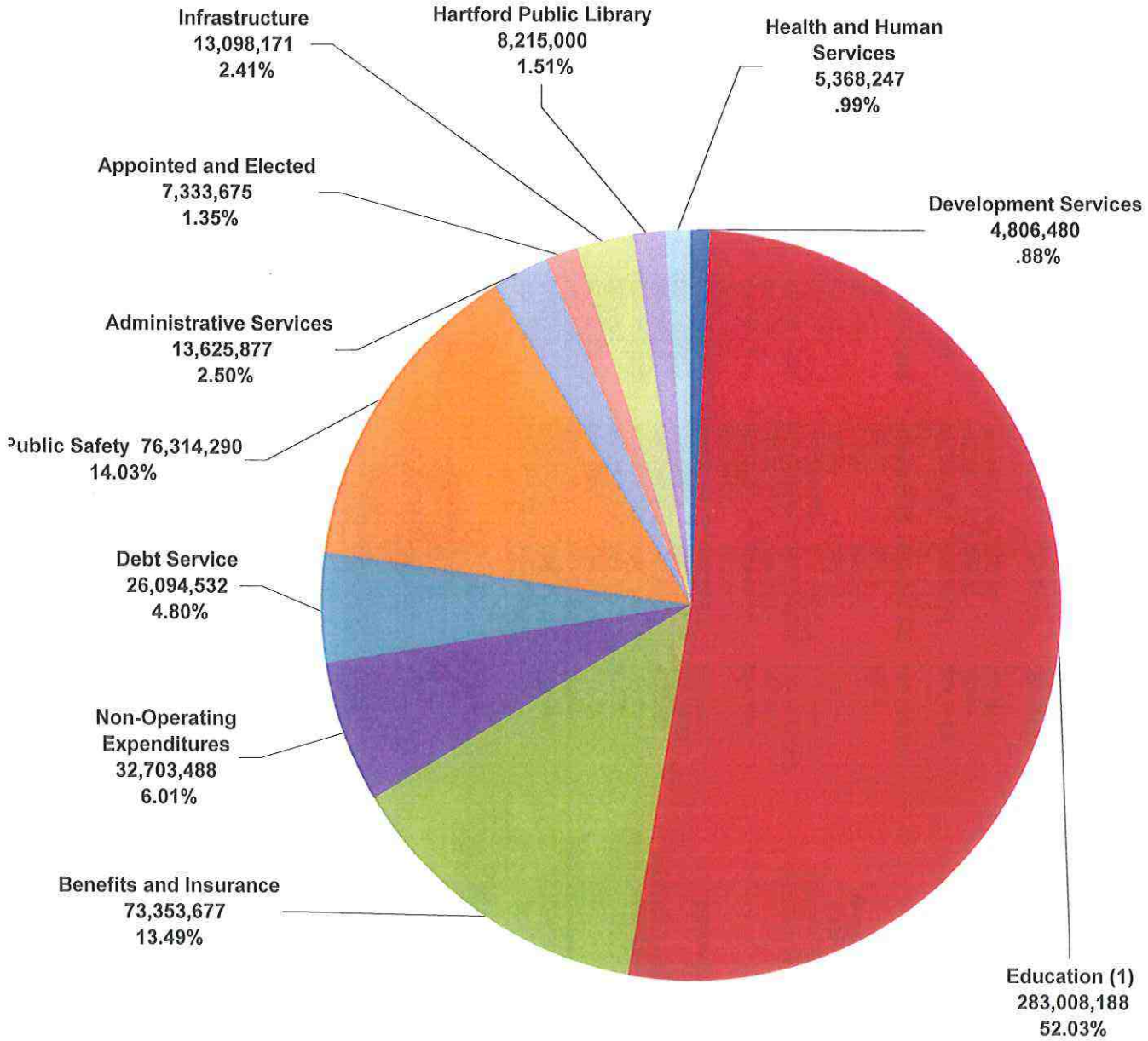
City of Hartford
General Fund Revenues
Recommended Budget for Fiscal Year 2013-2014
Totals \$530,442,800

REVENUES



**City of Hartford
General Fund Expenditures
Recommended Budget for Fiscal Year 2013-2014
Totals \$543,921,625**

EXPENDITURES



(1) Excludes \$1,000,000 in "Non-School Construction Capital" Bringing The Total BOE General Fund Expense To \$284,008,188. This Corresponds To The State Amount Associated With "Minimum Budget Requirements".

GENERAL FUND REVENUE BUDGET

Department	FY 11 - 12	FY 12 - 13	FY 12 - 13	FY 13 - 14	FY 14 - 15	Recommended FY	Recommended FY
	Actual	Adopted	Revised	Recommended	Forecast	13-14 to Adopted FY 12-13	13-14 to Adopted FY 11-12
						\$ Variance	% Variance
Mayor's Office	1,942	1,600	1,600	1,600	1,600	0	0.0%
Court of Common Council	0	0	0	0	0	0	
Treasurer	1,040,370	1,006,000	1,006,000	1,106,000	1,106,000	100,000	9.9%
Registrars of Voters	1,565	1,000	1,000	1,000	1,000	0	0.0%
Corporation Counsel	1,759,008	3,126,000	3,126,000	4,604,300	805,500	1,478,300	47.3%
Town and City Clerk	2,329,187	2,059,097	2,059,097	2,176,750	2,277,250	117,653	5.7%
Internal Audit	0	0	0	0	0	0	
Office of Chief Operating Officer	68,572	94,055	94,055	96,566	96,566	2,511	2.7%
Communications & New Media	16,866	15,000	15,000	15,000	15,000	0	0.0%
Total Appointed and Elected	5,217,509	6,302,752	6,302,752	8,001,216	4,302,916	1,698,464	26.9%
Metro Hartford Information Services	0	0	0	0	0	0	
Finance	340,062,627	314,645,276	314,645,276	315,322,432	309,959,594	677,156	0.2%
Human Resources	3,334	5,100	5,100	3,100	4,100	(2,000)	-39.2%
Office of Management, Budget & Grants	0	394,000	394,000	409,000	409,000	15,000	3.8%
Families, Children, Youth & Recreation	92,913	53,000	53,000	38,000	38,000	(15,000)	-28.3%
Total Administrative Services	340,158,874	315,097,376	315,097,376	315,772,532	310,410,694	675,156	0.2%
Total General Government	345,376,383	321,400,128	321,400,128	323,773,748	314,713,610	2,373,620	0.7%
Public Works	1,697,549	1,666,497	1,666,497	2,197,090	2,207,790	530,593	31.8%
Total Infrastructure	1,697,549	1,666,497	1,666,497	2,197,090	2,207,790	530,593	31.8%
Development Services	7,460,788	6,949,965	6,949,965	5,631,800	6,172,300	(1,318,165)	-19.0%
Total Development Services	7,460,788	6,949,965	6,949,965	5,631,800	6,172,300	(1,318,165)	-19.0%
Health and Human Services	1,512,329	2,585,864	2,585,864	2,339,060	2,360,060	(246,804)	-9.5%
Total Health and Human Services	1,512,329	2,585,864	2,585,864	2,339,060	2,360,060	(246,804)	-9.5%
Total Non-Public Safety Dept.	356,047,049	332,602,454	332,602,454	333,941,698	325,453,760	1,339,244	0.4%
Fire	176,108	177,180	177,180	186,680	191,180	9,500	5.4%
Police	2,248,171	2,484,350	2,484,350	3,212,150	2,818,250	727,800	29.3%
Emergency Services and Telecommunications	561,972	815,100	815,100	205,100	220,100	(610,000)	-74.8%
Total Public Safety Dept.	2,986,251	3,476,630	3,476,630	3,603,930	3,229,530	127,300	3.7%
Total Operating Dept.	359,033,300	336,079,084	336,079,084	337,545,628	328,683,290	1,466,544	0.4%
Non-Operating Department Expenditures	50	0	0	0	0	0	
Total Non-Operating Department Exp.	50	0	0	0	0	0	0
Total Sundry	50	0	0	0	0	0	0
Total Municipal	359,033,350	336,079,084	336,079,084	337,545,628	328,683,290	1,466,544	0.4%
Education	192,020,844	204,191,897	204,191,897	192,897,172	191,704,068	(11,294,725)	-5.5%
Total Education	192,020,844	204,191,897	204,191,897	192,897,172	191,704,068	(11,294,725)	-5.5%
Library	0	0	0	0	0	0	
Total Library	0	0	0	0	0	0	0
Fund Balance used in Budgetary Operations	0	0	0	0	0	0	0
General Fund Total	551,054,194	540,270,981	540,270,981	530,442,800	520,387,358	(9,828,181)	-1.8%

GENERAL FUND EXPENDITURES BUDGET

Department	FY 11 - 12	FY 12 - 13	FY 12 - 13	FY 13 - 14	FY 14 - 15	Recommended FY 13-14 to Adopted FY 12-13	Recommended FY 13-14 to Adopted FY 12-13
	Actual	Adopted	Revised	Recommended	Forecast	\$ Variance	% Variance
Mayor's Office	684,602	630,008	630,008	568,282	582,489	(61,726)	-9.8%
Court of Common Council	470,543	554,463	554,463	602,152	617,206	47,689	8.6%
City Treasurer	369,355	470,040	470,040	446,538	457,701	(23,502)	-5.0%
Registrars of Voters	947,387	583,909	583,909	667,238	683,919	83,329	14.3%
Corporation Counsel	1,761,971	1,874,218	1,874,218	1,839,760	1,885,754	(34,458)	-1.8%
Town and City Clerk	813,495	876,123	876,123	806,771	826,940	(69,352)	-7.9%
Internal Audit	476,434	473,633	473,633	480,353	492,362	6,720	1.4%
Office of Chief Operating Officer	1,054,158	1,194,970	1,194,970	1,101,604	1,129,144	(93,366)	-7.8%
Communications & New Media	754,352	851,615	851,615	820,977	841,501	(30,638)	-3.6%
Total Appointed and Elected	7,332,297	7,508,979	7,508,979	7,333,675	7,517,016	(175,304)	-2.3%
Metro Hartford Information Services	3,327,195	3,143,159	3,143,159	2,894,689	2,967,057	(248,470)	-7.9%
Finance	3,303,515	3,581,821	3,581,821	3,117,824	3,195,769	(463,997)	-13.0%
Human Resources	900,759	1,228,697	1,228,697	1,161,686	1,190,728	(67,011)	-5.5%
Office of Management, Budget & Grants	719,687	910,566	910,566	969,437	993,673	58,871	6.5%
Families, Children, Youth & Recreation	5,980,948	5,580,808	5,580,808	5,482,241	5,619,296	(98,567)	-1.8%
Total Administrative Services	14,232,104	14,445,051	14,445,051	13,625,877	13,966,523	(819,174)	-5.7%
Total General Government	21,564,401	21,954,030	21,954,030	20,959,552	21,483,539	(994,478)	-4.5%
Public Works	13,161,760	13,457,183	13,457,183	13,098,171	13,425,627	(359,012)	-2.7%
Total Infrastructure	13,161,760	13,457,183	13,457,183	13,098,171	13,425,627	(359,012)	-2.7%
Development Services	4,605,431	5,066,738	5,066,738	4,806,480	4,926,643	(260,258)	-5.1%
Total Development Services	4,605,431	5,066,738	5,066,738	4,806,480	4,926,643	(260,258)	-5.1%
Health and Human Services	4,703,018	5,553,837	5,553,837	5,368,247	5,502,453	(185,590)	-3.3%
Total Health and Human Services	4,703,018	5,553,837	5,553,837	5,368,247	5,502,453	(185,590)	-3.3%
Total Non-Public Safety Dept.	44,034,610	46,031,788	46,031,788	44,232,450	45,338,262	(1,799,338)	-3.9%
Fire	31,410,219	32,292,260	32,292,260	31,227,968	32,008,667	(1,064,292)	-3.3%
Police	37,838,774	36,793,817	36,793,817	40,252,773	41,259,090	3,458,956	9.4%
Emergency Services and Telecommunications	4,304,756	4,870,154	4,870,154	4,833,549	4,954,390	(36,605)	-0.8%
Total Public Safety Dept.	73,553,749	73,956,231	73,956,231	76,314,290	78,222,147	2,358,059	3.2%
Total Operating Dept.	117,588,359	119,988,019	119,988,019	120,546,740	123,560,409	558,721	0.5%
Benefits and Insurances	67,598,186	59,401,678	59,401,678	73,353,677	94,701,275	13,951,999	23.5%
Debt Service	36,004,151	36,620,545	36,620,545	26,094,532	34,781,352	(10,526,013)	-28.7%
Non-Operating Department Expenditures	32,380,917	32,037,551	32,037,551	32,703,488	32,343,449	665,937	2.1%
Total Sundry	135,983,254	128,059,774	128,059,774	132,151,697	161,826,076	4,091,923	3.2%
Total Municipal	253,571,613	248,047,793	248,047,793	252,698,437	285,386,485	4,650,644	1.9%
Education (1)	284,008,188	284,008,188	284,008,188	283,008,188	283,008,188	(1,000,000)	-0.4%
Total Education	284,008,188	284,008,188	284,008,188	283,008,188	283,008,188	(1,000,000)	-0.4%
Hartford Public Library	7,915,000	8,215,000	8,215,000	8,215,000	8,215,000	0	0.0%
Total Hartford Public Library	7,915,000	8,215,000	8,215,000	8,215,000	8,215,000	0	0.0%
General Fund Total	\$545,494,801	\$540,270,981	\$540,270,981	\$543,921,625	\$576,609,673	3,650,644	0.7%

(1) For FY 13-14 Recommended and FY 14-15 Forecast, excludes \$1,000,000 in "Non-School Construction Capital" Bringing The Total BOE General Fund Expense To \$284,008,188. This Corresponds To The State Amount Associated With "Minimum Budget Requirements".

ALL FUNDS REVENUE BUDGET SUMMARY - FISCAL YEAR 2013-2014

Department	Municipal General Fund Operating Departments	Municipal Other Fund Operating Departments	Capital Improvement Plan	Education Other Funds	Library Other Funds	TOTAL ALL FUNDS
Mayor's Office	1,600	0	0	0	0	1,600
Court of Common Council	0	0	0	0	0	0
Treasurer	1,106,000	0	0	0	0	1,106,000
Registrars of Voters	1,000	0	0	0	0	1,000
Corporation Counsel	4,604,300	0	0	0	0	4,604,300
Town and City Clerk	2,176,750	9,000	0	0	0	2,185,750
Internal Audit	0	0	0	0	0	0
Office of Chief Operating Officer	96,566	0	0	0	0	96,566
Communications & New Media	15,000	0	0	0	0	15,000
Total Appointed and Elected	8,001,216	9,000	0	0	0	8,010,216
Metro Hartford Information Services	0	0	0	0	0	0
Finance	315,322,432	0	0	0	0	315,322,432
Human Resources	3,100	0	0	0	0	3,100
Office of Management, Budget & Grants	409,000	4,975,225	0	0	0	5,384,225
Families, Children, Youth & Recreation	38,000	16,318,826	0	0	0	16,356,826
Total Administrative Services	315,772,532	21,294,051	0	0	0	337,066,583
Total General Government	323,773,748	21,303,051	0	0	0	345,076,799
Public Works	2,197,090	1,352,811	0	0	0	3,549,901
Total Infrastructure	2,197,090	1,352,811	0	0	0	3,549,901
Development Services	5,631,800	59,621,433	0	0	0	65,253,233
Total Development Services	5,631,800	59,621,433	0	0	0	65,253,233
Health and Human Services	2,339,060	9,323,900	0	0	0	11,662,960
Total Health and Human Services	2,339,060	9,323,900	0	0	0	11,662,960
Total Non-Public Safety Dept.	333,941,698	91,601,195	0	0	0	425,542,893
Fire	186,680	1,000,000	0	0	0	1,186,680
Police	3,212,150	3,921,439	0	0	0	7,133,589
Emergency Services and Telecommunications	205,100	1,018,264	0	0	0	1,223,364
Total Public Safety Dept.	3,603,930	5,939,703	0	0	0	9,543,633
Total Operating Dept.	337,545,628	97,540,898	0	0	0	435,086,526
Benefits and Insurances	0	0	0	0	0	0
Debt Service (821)	0	0	0	0	0	0
Non-Operating Department Expenditures	0	0	0	0	0	0
Total Sundry	0	0	0	0	0	0
Capital Improvement*	0	0	94,167,975	0	0	94,167,975
Total Capital Improvement	0	0	94,167,975	0	0	94,167,975
Total Municipal	337,545,628	97,540,898	94,167,975	0	0	529,254,501
Education	192,897,172	0	1,000,000	130,562,648	0	324,459,820
Total Education	192,897,172	0	1,000,000	130,562,648	0	324,459,820
Hartford Public Library	0	0	0	0	1,029,609	1,029,609
Total Hartford Public Library	0	0	0	0	1,029,609	1,029,609
Fund Total	530,442,800	97,540,898	95,167,975	130,562,648	1,029,609	854,743,930

Note:

*Based on the FY 13-14 Adopted Budget Capital Improvement Appropriation

ALL FUNDS EXPENDITURES BUDGET SUMMARY - FISCAL YEAR 2013-2014

Department	Municipal General Fund Operating Departments	Municipal Other Fund Operating Departments	Capital Improvement Plan	Education Other Funds	Library Other Funds	TOTAL ALL FUNDS
Mayor's Office	568,282	0	0	0	0	568,282
Court of Common Council	602,152	0	0	0	0	602,152
Treasurer	446,538	0	0	0	0	446,538
Registrars of Voters	667,238	0	0	0	0	667,238
Corporation Counsel	1,839,760	0	0	0	0	1,839,760
Town and City Clerk	806,771	9,000	0	0	0	815,771
Internal Audit	480,353	0	0	0	0	480,353
Office of Chief Operating Officer	1,101,604	0	0	0	0	1,101,604
Communications & New Media	820,977	0	0	0	0	820,977
Total Appointed and Elected	7,333,675	9,000	0	0	0	7,342,675
Metro Hartford Information Services	2,894,689	0	0	0	0	2,894,689
Finance	3,117,824	0	0	0	0	3,117,824
Human Resources	1,161,686	0	0	0	0	1,161,686
Office of Management, Budget & Grants	969,437	4,975,225	0	0	0	5,944,662
Families, Children, Youth & Recreation	5,482,241	16,318,826	0	0	0	21,801,067
Total Administrative Services	13,625,877	21,294,051	0	0	0	34,919,928
Total General Government	20,959,552	21,303,051	0	0	0	42,262,603
Public Works	13,098,171	1,352,811	0	0	0	14,450,982
Total Infrastructure	13,098,171	1,352,811	0	0	0	14,450,982
Development Services	4,806,480	59,621,433	0	0	0	64,427,913
Total Development Services	4,806,480	59,621,433	0	0	0	64,427,913
Health and Human Services	5,368,247	9,323,900	0	0	0	14,692,147
Total Health and Human Services	5,368,247	9,323,900	0	0	0	14,692,147
Total Non-Public Safety Dept.	44,232,450	91,601,195	0	0	0	135,833,645
Fire	31,227,968	1,000,000	0	0	0	32,227,968
Police	40,252,773	3,921,439	0	0	0	44,174,212
Emergency Services and Telecommunications	4,833,549	1,018,264	0	0	0	5,851,813
Total Public Safety Dept.	76,314,290	5,939,703	0	0	0	82,253,993
Total Operating Dept.	120,546,740	97,540,898	0	0	0	218,087,638
Benefits and Insurances	73,353,677	0	0	0	0	73,353,677
Debt Service (821)	26,094,532	0	0	0	0	26,094,532
Non-Operating Department Expenditures	32,703,488	0	0	0	0	32,703,488
Total Sundry	132,151,697	0	0	0	0	132,151,697
Capital Improvement (1)	0	0	94,167,975	0	0	94,167,975
Total Capital Improvement	0	0	94,167,975	0	0	94,167,975
Total Municipal	252,698,437	97,540,898	94,167,975	0	0	444,407,310
Education (2)	283,008,188	0	1,000,000	130,562,648	0	414,570,836
Total Education	283,008,188	0	1,000,000	130,562,648	0	414,570,836
Hartford Public Library	8,215,000	0	0	0	1,029,609	9,244,609
Total Hartford Public Library	8,215,000	0	0	0	1,029,609	9,244,609
Fund Total	543,921,625	97,540,898	95,167,975	130,562,648	1,029,609	868,222,755

Note:

(1) Based on the FY 13-14 Adopted Budget Capital Improvement Appropriation

(2) The \$1,000,000 in "capital improvement plan" for education represents non-school construction capital

General Fund Expenditures as a Percent of Total General Fund Budget

Department	FY 13-14 Recommended	Percent of Total General Fund Budget
Mayor's Office	568,282	0.10%
Court of Common Council	602,152	0.11%
City Treasurer	446,538	0.08%
Registrars of Voters	667,238	0.12%
Corporation Counsel	1,839,760	0.34%
Town and City Clerk	806,771	0.15%
Internal Audit	480,353	0.09%
Office of Chief Operating Officer	1,101,604	0.20%
Communications & New Media	820,977	0.15%
Total Appointed and Elected	7,333,675	1.35%
Metro Hartford Information Services	2,894,689	0.53%
Finance	3,117,824	0.57%
Human Resources	1,161,686	0.21%
Office of Management and Budget	969,437	0.18%
Families, Children, Youth & Recreation	5,482,241	1.01%
Total Administrative Services	13,625,877	2.51%
Total General Government	20,959,552	3.85%
Fire	31,227,968	5.74%
Police	40,252,773	7.40%
Emergency Services and Telecommunications	4,833,549	0.89%
Total Public Safety	76,314,290	14.03%
Public Works	13,098,171	2.41%
Total Infrastructure	13,098,171	2.41%
Development Services	4,806,480	0.88%
Total Development Services	4,806,480	0.88%
Health and Human Services	5,368,247	0.99%
Total Health and Human Services	5,368,247	0.99%
Total Municipal Operating Departments	120,546,740	22.16%
Sundry		
Benefits and Insurances	73,353,677	13.49%
Debt Service	26,094,532	4.80%
Non-Operating Department Expenditures	32,703,488	6.01%
Total Sundry	132,151,697	24.30%
Total Municipal	252,698,437	46.46%
Education (1)	283,008,188	52.03%
Total Education	283,008,188	52.03%
Hartford Public Library	8,215,000	1.51%
Total Hartford Public Library	8,215,000	1.51%
General Fund Total	543,921,625	100.00%

(1) Excludes \$1,000,000 in "Non-School Construction Capital" Bringing The Total BOE General Fund Expense To \$284,008,188. This Corresponds To The State Amount Associated With "Minimum Budget Requirements".

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 GOVERNMENTAL FUNDS*
 For the Year Ended June 30, 2012
 (In Thousands)

	General	Capital Improvement Fund	Community Development Loan and Grant	Debt Service	Educational Grants	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES							
Property taxes	\$ 277,245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 277,245
Licenses, permits, and other charges	6,299	-	-	-	-	-	6,299
Intergovernmental revenues	280,582	25,894	-	-	101,267	102,027	509,770
Charges for services	2,258	-	-	-	-	7,169	9,427
Use of property	4,574	-	-	-	-	-	4,574
Investment income	399	-	342	-	-	1,463	2,204
Miscellaneous	2,377	-	1,021	-	9,846	2,623	15,867
Total revenues	573,734	25,894	1,363	-	111,113	113,282	825,386
EXPENDITURES							
Current:							
General government	21,566	-	-	-	-	8,455	30,021
Public safety	73,595	-	-	-	-	9,713	83,308
Public works	13,162	6,100	-	-	-	2,542	21,804
Development and community affairs	4,612	-	1,896	-	-	56,290	62,798
Human services	4,704	-	-	-	-	24,611	29,315
Education	313,069	-	-	-	109,568	12,664	435,301
Recreation and culture	7,972	-	-	-	-	1,511	9,483
Benefits and insurance	64,501	-	-	-	-	-	64,501
Other	29,445	-	-	-	-	-	29,445
Capital outlay	-	90,559	-	-	-	2,320	92,879
Debt service	-	603	-	36,570	-	2,474	39,647
Total expenditures	532,626	97,262	1,896	36,570	109,568	120,580	898,502
Excess (deficiency) of revenues over expenditures	41,108	(71,368)	(533)	(36,570)	1,545	(7,298)	(73,116)
OTHER FINANCING SOURCES (USES)							
Transfers in	2,285	1,150	-	35,892	1,847	3,029	44,203
Transfers out	(38,921)	-	-	-	-	(4,882)	(43,803)
Issuance of bonds	-	49,400	-	21,280	-	600	71,280
Payment to escrow	-	-	-	(22,493)	-	-	(22,493)
Bond premium	555	1,650	-	5,556	-	4	7,765
Total other financing sources (uses)	(36,081)	52,200	-	40,235	1,847	(1,249)	56,952
Net change in fund balances	5,027	(19,168)	(533)	3,665	3,392	(8,547)	(16,164)
FUND BALANCES, beginning of year	25,086	21,350	2,952	146	7,609	39,348	96,491
FUND BALANCES, end of year	\$ 30,113	\$ 2,182	\$ 2,419	\$ 3,811	\$ 11,001	\$ 30,801	\$ 80,327

* FY 11-12 Comprehensive Annual Financial Report

GENERAL FUND POSITIONS and FULL TIME EQUIVALENTS (FTE) *

	Actual FY 11-12		Adopted FY 12-13		Revised FY 12-13		Recommended FY 13-14		Forecast FY 14-15	
	Positions	FTEs	Positions	FTEs	Positions	FTEs	Positions	FTEs	Positions	FTEs
Non-Public Safety Departments										
Mayor's Office	10	10.0	10	9.0	9	8.0	10	8.0	10	8.0
Court of Common Council	7	7.0	8	8.0	8	8.0	9	9.0	9	9.0
Treasurer	10	6.8	9	5.7	8	4.8	9	5.1	9	5.1
Registrars of Voters	8	8.0	8	8.0	8	8.0	8	8.0	8	8.0
Corporation Counsel	23	22.7	23	22.6	22	21.9	22	20.6	22	20.6
Town and City Clerk	15	15.0	15	15.0	15	15.0	13	13.0	13	13.0
Internal Audit	5	5.0	5	5.0	5	5.0	5	5.0	5	5.0
Office of Chief Operating Officer	17	17.0	16	16.0	14	14.6	16	14.0	16	14.0
Communications & New Media	8	8.0	8	8.0	8	8.0	7	7.0	7	7.0
Total Appointed and Elected	103	99.5	102	97.3	97	93.3	99	89.7	99	89.7
Metro Hartford Information Services	17	17.0	16	16.0	16	16.0	16	16.0	16	16.0
Finance	46	46.0	47	47.0	46	46.0	44	42.2	44	42.2
Human Resources	15	15.0	15	15.0	14	14.0	14	14.0	14	14.0
Office of Management, Budget & Grants	12	11.5	11	10.5	11	10.5	12	11.5	12	11.5
Families, Children, Youth & Recreation	18	19.0	20	20.0	20	20.0	19	18.0	19	18.0
Total Administrative Services	108	108.5	109	108.5	107	106.5	105	101.7	105	101.7
Total General Government	211	208.0	211	205.8	204	199.8	204	191.4	204	191.4
Public Works	232	223.6	234	226.8	231	223.7	234	216.7	234	216.7
Total Infrastructure	232	223.6	234	226.8	231	223.7	234	216.7	234	216.7
Development Services	60	58.5	65	60.5	64	59.2	64	57.3	64	57.3
Total Development Services	60	58.5	65	60.5	64	59.2	64	57.3	64	57.3
Health and Human Services	43	41.2	43	41.7	40	39.6	41	40.0	41	40.0
Total Health and Human Services	43	41.2	43	41.7	40	39.6	41	40.0	41	40.0
Total Non-Public Safety	546	531.3	553	534.8	539	522.3	543	505.4	543	505.4
Public Safety Departments										
Fire (sworn) **	370	368.0	386	380.0	374	365.6	366	365.6	366	365.6
Fire (non-sworn)	7	7.0	7	7.0	7	7.0	7	7.0	7	7.0
Fire Total	377	375.0	393	387.0	381	372.6	373	372.6	373	372.6
Police (sworn) ***	480	454.1	436	437.5	433	434.0	452	452.0	452	452.0
Police (non-sworn)	46	46.0	49	49.0	45	45.0	76	61.0	76	61.0
Police Total	526	500.1	485	486.5	478	479.0	528	513.0	528	513.0
Emergency Services and Telecommunications	78	78.0	77	77.0	77	77.0	77	72.0	77	72.0
Total Public Safety	981	953.1	955	950.5	936.0	928.6	978	957.6	978	957.6
Total	1,527	1,484.4	1,508	1,485.3	1,475	1,450.9	1,521	1,463.0	1,521	1,463.0

* The FTE calculation includes a small number of positions that are split-funded between the General Fund and Grant Funds.

** The FY13-14 Adopted Budget contains 24 sworn positions funded by the SAFER Grant, not included in General Fund.

*** The FY13-14 Adopted Budget contains 22 sworn positions funded by the COPS Grant, not included in General Fund.